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# FINANCIAL TIMES

No. 27,577 Tuesday June 6 1978 13p

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## NEWS SUMMARY

GENERAL BUSINESS

### Italians charged over kidnap

The owner of a printing shop in Rome and five other suspected urban guerrillas were charged yesterday with complicity in the kidnapping and murder of Sig. Aldo Moro, Italy's former Prime Minister.

They are the first to be formally charged in connection with the death of Sig. Moro, whose body was dumped by the Red Brigades' urban guerrillas group in Rome on May 9 after 54 days of captivity.

One of the six people charged is still at large. The others were arrested last month.

### Scots footballer to be sent home

Willie Johnston has admitted taking two stimulant drugs before Scotland's World Cup match against Peru last Saturday. Mr. Ernie Walker, Secretary of the Scottish Football Association, said Johnston would take no further part in the competition and would be sent home as soon as convenient.

### Five nations hold Zaire conference

Five Western powers met in Paris yesterday to discuss aid for Zaire and an effective response to Soviet and Cuban intervention in Africa. Moroccan soldiers have begun arriving in Zaire to replace French forces in the region. The Zairean government has sent a message to the rebels last month.

### Praise for China from Tory chief

Britain and China face a common "threat" from Soviet military forces, Mr. Winston Churchill, Tory defence spokesman, told Chinese army officers near Peking. Ending a three-day visit, Mr. Churchill said he was impressed by China's determination to resist invasion or foreign domination.

### Pledge to fight Arab terrorism

General Ariel Sharon, Israel's Agriculture Minister and a leading "hawk", said in London yesterday that Israel would fight everywhere against Arab terrorism, which he described as the spearhead of international terrorism. Palestinian terrorist attacks have killed more Israelis to far this year than in any comparable period since 1967. Page 10

### Bengali housing

Mr. Horace Cutler, leader of the Greater London Council, defended the decision to re-house 20 Bengali squatters in a single flat in London's council estate. Bengali leaders claimed the move would create a ghetto, but Mr. Cutler said the Bengalis did not want to be split up.

### Equity battle

Moderate members of Equity, the actors' union, have indicated a further defeat on Left-wingers who have been pressing for wide-ranging changes in the structure of the organisation. Page 11

### Briefly...

Three competitors were killed and two injured in high-speed races at the Isle of Man TT motor cycle races.

cricket: England (453-8 dec.) beat Pakistan (164 and 231) by 3 innings and 57 runs on the fourth day of the First Test at Edgbaston.

East African countries are seeking international help to stop an invasion by locusts. Page 37

tidew caused by smog, humidity and sweating tourists is threatening Leonardo da Vinci's fresco, the Last Supper, in Milan.

ollen count: Weather, Back Page

## Davignon presses for sharp cut in steel output

BY GUY DE JONQUIERES, COMMON MARKET CORRESPONDENT

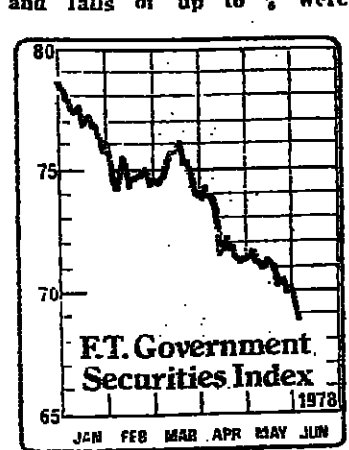
The European Commission is pressing for swingeing cuts in production by EEC steel companies. It estimates that fewer than half the companies honoured pledges to limit deliveries in April and May.

Viscount Etienne Davignon, year without creating severe disruptions. Demand usually weakens in the third quarter because of the summer holidays. Export outlets are likely to be more cramped after the U.S. raises its trigger prices for imports on July 1.

Viscount Davignon would undoubtedly like to enlist the political support of EEC governments in implementing the new programme, which relies heavily on voluntary co-operation by steel companies. It is doubtful that he will secure the backing of the West German Government, which has been openly critical of the Commission's moves to intervene directly in the steel industry.

The Commission plans to raise the voluntary guidance prices for commonly used steel products by 5 per cent from July 1. The price of hot rolled coils, which are subject to the mandatory minimum price, will also rise 5 per cent. There will be smaller adjustments for the other product categories covered by minimum prices, reinforcing bars and merchant bars.

Roy Hudson writes: The member steel companies of Eurorail, the EEC club of steel-makers, are worried about steel sales in the European Plan. They intend to press Brussels to be more realistic in maintaining its minimum price levels and providing protection against low-price imports.



### Unions adamant on Shelton

BY ALAN PIKE, LABOUR CORRESPONDENT

UNION leaders will report to the British Steel Corporation this week that their members remain determined to stop the closure of Shelton steelworks, Stoke-on-Trent.

Mr. Bill Sims, chairman of the TUC steel committee, said after meeting representatives of the Shelton workforce yesterday that "it is not a question of whether we will accept the closure of Shelton steelworks, but of how we will resist it."

The committee had been left in no doubt about the very strong feeling of the workforce, who have been campaigning for seven years to save Shelton.

Shop stewards believe that BSC wants to stop steelmaking at the Stoke plant at the end of this month. This has not been confirmed by the corporation.

## Big banks against paying current account interest

BY MICHAEL BLANDEN

THE BIG banks are expected to reject the Price Commission's suggestion that they should pay interest on their customers' current account balances.

They are likely to insist on the Commission's alternative proposal to allow an offset against charges which will be more closely linked to the movements of market interest rates.

The banks appear to have come down firmly against the payment of interest on current accounts following discussions with the Inland Revenue. Barclays said that the talks had made it clear there would be no satisfactory way of overcoming the administrative difficulties created for both the banks and their customers.

In its report on the banks' money transmission services, published in April, the Commission effectively cleared the way for increases in charges by accepting that the present levels were not excessive. But it added a number of suggestions for improving the system, including interest on current accounts and more flexible opening hours.

The banks have not rushed to take the opportunity to increase their charges. It is thought that Lloyds may have submitted proposals to the Commission which it could put into effect for a half-year beginning next month. But Barclays and Midland are not now expected to make any increases before the beginning of next year.

National Westminster has not so far disclosed its plans.

## Tenneco bid 'inadequate'

BY JAMES BARTHOLOMEW AND KEVIN DONE

THE BOARD of Albright and Wilson has said today that the proposed £97m cash offer from Tenneco "is inadequate and falls short by a substantial margin, at the level at which an offer, if made, could be recommended to shareholders."

This follows earlier criticism of the bid both from the City and trades unions.

Tenneco, an American conglomerate, announced last month that it intended to bid for the 50.2 per cent of Albright's equity which it does not already own. Most stockholders specialising in chemicals consider the price of 165p per share too low. And several of the main trades unions in the industry have said they do not want to see such an important company—Britain's second largest independent chemical company—fall totally into foreign hands.

Roger Lyons, the national chemical officer of the Association of Scientific Technical and Managerial Staffs, has written to the Departments of Industry and Prices, calling on it to block the bid.

The Tenneco side was, therefore, relieved yesterday that the only objection Albright's Board made was on the matter of price. The two sides are likely to meet this week for an exchange of views. Tenneco still hopes to obtain a recommendation from the Albright Board.

Fears that the bid will be referred to the Monopolies Commission brought Albright's shares down 5p yesterday to 157p.

So far, the Office of Fair Trading has not yet advised Mr. Roy Hattersley, the Prices Secretary, whether the bids merits his attention on grounds that the public interest is endangered.

The Albright Board does not intend to comment on Tenneco's proposed £23m bid for the preference stock for the time being.

## ICI fibre prices to rise from July 1

By Rhys David, Textiles Correspondent

ICI FIBRES' prices are to rise by 13-14 per cent for most fibres and yarns from July 1, in the first general increase since the beginning of last year.

The move, which could be followed by other European producers, reflects the company's belief that the man-made fibres market has improved, with demand likely to go up through the rest of this year.

In the last three months of 1977, man-made fibre output was 30 per cent higher than in the last three months of 1976. Demand for man-made fibres was very depressed in the last three months of 1977.

### Demand

Although it is thought that this improvement will have been overstated as a result of some under-reporting in the last three months, ICI still sees further increases in demand.

The textile industry has been optimistic about the future of man-made fibres, but has been disappointed during the last two years, but ICI is now more firmly based.

ICI will also have had its lead in the man-made fibres market followed by other producers in Europe, where the revival in clothing demand has been less evident.

### Profits

The fibre industry throughout Europe has lost more than \$20m (£11m) in the last three years, and all major producers need higher prices to return to profitability.

Even with the increase in output, the industry is still depressed. The 150,000 tonnes total produced in the UK in the first three months of this year is well below the 150,000 tonnes quarterly average achieved in 1973.

Much of the market has since been lost because of big increases in imports, textiles and clothing imports.

Other possibilities being considered by the banks include making charges quarterly instead of on a half-yearly basis. This would make it easier for customers to meet the requirements for free banking.

Barclays, which now requires a minimum balance of £100 or an average of £200 for free banking, may also abandon the average formula because it is difficult for customers to monitor.

Other possible changes could include lower charges for withdrawals made through cash dispensers, which are cheaper for the banks to process than public interest is endangered.

## Investment rise plans confirmed

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

INDUSTRY STILL plans a large increase in the volume of its capital spending this year—rising from last year's level of £10.5 billion to £12.5 billion.

The latest investment intentions survey from the Department of Industry, published yesterday, projects an increase of 19 per cent in the volume of manufacturing investment in 1978, rising from £10.5 billion in 1977 to £12.5 billion in 1978.

The survey, which is the first since the end of March, confirms the results of the previous survey published at the start of the year. This is in contrast with the pattern of the last two years, when the projected increase in investment was expected to be offset by a fall in actual spending.

The department's interpretation of the figures for 1978 takes no account of the 2 per cent fall in actual spending between the first three months of last year and the January-March period of 1978. This is usually thought to be a "temporary" check in up on a need for replacement expenditure.

Economic forecasters, however, are projecting a steady increase in investment in 1978, in the rate of increase in 1977, in view of the expected decline in the overall economic recovery.

There is considerable uncertainty about the prospects for 1979 in view of the possibility of a sharper overall demand, a higher inflation rate and a squeeze on profitability.

The recent tentative CBI view was that the volume of private manufacturing investment would continue to grow rapidly until the end of the third quarter of 1978, when it would slow down to a rate of increase of between 10 and 15 per cent compared with the previous 12 months.

This projection is based on the view that the volume of investment in the iron and steel sector, included in view of the cuts in investment by British Steel.

In 1977, for example, investment in the iron and steel sector was in volume by about 8 per cent, but price spending increased by between 12 and 14 per cent.

### FT markets coverage

The Financial Times is from today bringing together its daily coverage of the international currency, money, and gold markets on to a single page (p. 39). The move reflects the increasing interdependence of these markets and will make the relevant reports and statistics easier to find.

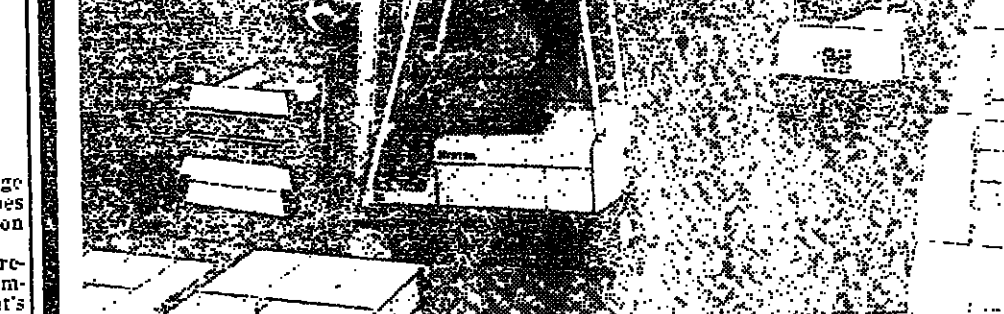
The new page will allow a substantially increased statistical coverage of these markets, carrying more data on the dollar, on currency indices and on overseas money rates. The exchange rates table has been radically redesigned.

On Saturdays and Mondays there will be shortened versions of this page covering all the data presented on other weekdays.

How ICI controls research centre. Page 15

£ in New York

	June 2	Previous
Spot	1.5125-1.5135	1.5125-1.5135
1 month	1.5125-1.5135	1.5125-1.5135
3 months	1.5125-1.5135	1.5125-1.5135
6 months	1.5125-1.5135	1.5125-1.5135
12 months	1.5125-1.5135	1.5125-1.5135



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## CHIEF PRICE CHANGES YESTERDAY

Prices in pence unless otherwise indicated

RISES		FALLS	
Dercom	109 + 13	North Broken Hill	126 + 7
Secd. Book	206 + 14	Northgate Exports	440 + 25
Secman and Conrad	18 + 3	Pancontinental	514 + 1
St. and Cwmlw	285 + 8	Sabina Inds.	41 + 5
TV Hotels	140 + 7	Western Mining	128 + 4
La Rue	327 + 7		
Linness Peat	243 + 6		
etal Box	110 + 7		
Ree and Thompson	118 + 6		
ish and Tompkins	72 + 10		
goner Inds.	53 + 4		
oken Hill South	100 + 6		

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## EUROPEAN NEWS

NEW SCHEME TO REFINANCE OVERDUE DEBTS

## Citibank \$100m facility for Turkey

BY METIN MUNIR

CITIBANK IS to make a \$100m facility available to the Turkish Central Bank under what has been called the "constructive remittance scheme," international banking officials told the Financial Times today. This is understood to be a new approach to tackling Turkey's foreign exchange crisis, and it is argued that the scheme could be used for other developing countries suffering similar difficulties.

The money will go towards repaying overdue debts to foreign suppliers which could not be settled because of the country's lack of foreign exchange. Arrears in this category—some dating from as early as February 1977, when normal import transfers were halted—total about \$1.7bn.

A large number of U.S. and European companies are involved in the new facility

which has already been over-subscribed by 50 per cent. The money is understood to carry a spread of 1.5 per cent over the London interbank offered rate (LIBOR) and is for seven years, with a three-year grace period.

The credit will be guaranteed not only by the Turkish Finance Ministry but by the beneficiaries as well. In other words, if at the time of maturity Turkey is unable to pay back the \$100m then companies benefiting from it will repay Citibank. Beneficiaries will be asked to make a firm commitment towards this, the officials said.

Exactly how the money will be allocated to individual suppliers has not yet been decided, though Citibank would at least have the right to reject individual names whose credit was not acceptable to it.

The constructive remittance

scheme—in effect a euphemism for bad debt re-financing—has obvious advantages for all concerned. To Turkey, it brings a certain degree of relief. Citibank has made a water-tight loan. Foreign suppliers will get their money, replacing bad debts on their balance-sheets with contingent liability. This is, of course, presuming that Turkey overcomes its economic difficulties in the next seven years and improves its foreign exchange position.

Norway's Eksport Finans will also provide a credit of Nkr 300m to two Turkish State banks—the State Investment Bank and the Industrial Development Bank of Turkey, bank officials said.

An exchange of letters will take place between Turkey and Norway on this subject during the visit of Mr. Per Kleppe, the

Norwegian Finance Minister, who will spend two days in Turkey at the end of the month. The credit facility will be used for purchases from Norway.

Talks are underway between the two States for the consolidation of Turkey's commercial debts to Norway totalling about Nkr 100m.

Although the \$100m facility is a drop in the ocean compared with the amount owed by Turkish entities to their foreign suppliers, and although the loan negotiations on the facility are far from complete, the deal provides a useful example of how overdue suppliers' credit could be refinanced. So long as they can restrict the usage of such facilities to top quality companies, such a scheme could be very attractive to lending banks in today's climate of low profit margins.

ANKARA, June 5.

## Denmark's leader may broaden government

By Hilary Barnes

COPENHAGEN, June 5.

MR. ANKER JOERGENSEN, Denmark's Prime Minister, announced at the weekend that he is thinking of trying to broaden the base of his Social Democratic minority government by bringing in parties to the right of his own party.

He revealed this in comments to the Press while discussing his decision temporarily to take over the job of Foreign Minister at the end of this month when Mr. K. E. Andersen resigns from the post. Mr. Andersen has been nominated by the Social Democratic Party group as its candidate to take over as speaker of the Folketing from next October when the present speaker, Mr. Karl Skytte, retires.

The Prime Minister's plans came as a complete surprise to everyone, including many of his colleagues. Although the idea of a broadly-based coalition to steer the country through the economic crisis has often been mooted, this is the first time that Mr. Joergensen has suggested it. The parties involved in contacts with the government will be the Liberals, Conservatives, Centre Democrats, Radicals and the Christian People's Party.

The initial reaction from these parties was that they were prepared to discuss a coalition, but on condition, as the Liberal chairman, Henning Christoffersen, said, that they were given equal weight with the Social Democrats in a coalition. Most commentators, however, were unsure how seriously to take the Prime Minister's initiative and they were sceptical about the outcome of the putative coalition talks.

## Kissinger urges loans curbs

By Our Own Correspondent

STOCKHOLM, June 5.

DR. HENRY KISSINGER, former U.S. Secretary of State, suggested here today that Western lending to Communist states should be in some way linked to their political behaviour abroad. Cuba's military operations in Africa could justify a halt to loans to that country, he said.

The OECD could draw up simple guidelines for lending to countries related to their foreign political activities,

## Party divides and rules East Germany's writers

BY LESLIE COLITT IN BERLIN

THERE WAS little personal invective at last week's East German Writers' Union Congress, but perhaps this was because so many outstanding East German writers were absent. Some, such as Reiner Kunze, Sarah Kirsch, and Jurk Becker have been forced to emigrate to the West; others have been muzzled and forced against their will to publish exclusively in West Germany. Among those who have voluntarily stayed away from the Congress of been excluded from it are widely acclaimed authors such as Franz Fühmann, Stefan Heym, Günter Kunert, Ulrich Plenzdorf, Rolf Schneider and Christa Wolf.

East Germany's writers are still feeling the effects of the writers' protest in November 1976 against the expulsion of the political poet and ballad writer Biermann to West Germany. Never before had East German writers and intellectuals joined together to call on the Communist Party leadership to reverse a decision.

In the ensuing year and a half the Party leadership has dealt with the disgruntled authors in its own oblique fashion. It calculated that their solidarity was only skin deep, and that it would be easy to divide and conquer. It refused an offer of dialogue, and instead demanded that the writers choose between "real socialism" and "realism."

One writer has been turned against another; old friendships have ended in acrimony and mutual mistrust pervades the atmosphere when East German writers gather. In this country where writers enjoy enormous popularity and respect, they have struck a chord in their readers, those authors who are still (or, again) accepted by the Party are widely suspected of valuing a secure income above literary independence. They in turn grumble about the banned writers reaping rewards in the West for their dissent.

The majority of the 250 delegates at the Congress, which took place in the East German Volkskammer, or Parliament, felt the enormous tension that has built up but refused to get involved in the discussions of the role of the writer under socialism. They believed in any event that these would change nothing. The mood of the Congress was set a few days before it opened in a speech by East Berlin's tough Communist Party First Secretary and Politburo member, Herr Konrad Naumann.

Another foretaste of what was to come appeared on the culture page of the Party newspaper Honecker, who is the Secretary General of the East German



Herr Erich Honecker

## Spying charge

KARLSRUHE, June 5.

A FORMER woman secretary in Chancellor Helmut Schmidt's office was charged here today with spying for East Germany.

Dagmar Kahlig-Scheffler (31) was accused of passing information through two alleged East German agents, Peter and Gudrun Goslar, a married couple said to have given her instructions and relayed her messages.

Federal chief prosecutor Kurt Rehman announced related charges against the Goslars, also 31. The three have been under arrest for more than a year.

Reuter

Communist Party and the country's President.

Herr Naumann said that some authors still do not understand how to correct their "creative problems" in accordance with "our Party programme" and take to making "suggestions for improving real socialism" in East Germany which they then serve to us in the bourgeois media. In return for this they have a matching bank account. One of the dissenting authors comments that Herr Naumann had matched the tone of "Herr Goebbels against the Jews before the Crystal Night."

This was the night in 1938 when the Nazis burnt synagogues and attacked Jewish-owned shops. Another foretaste of what was to come appeared on the culture page of the Party newspaper Honecker, who is the Secretary General of the East German

Writers' Union, and herself author. Herr Hermann Kant, replied to a letter from two American publishers at protesting the exclusion of Christa Wolf and Stefan Heym from the Congress. Herr Kant replied that Frau Wolf (author of Conversations with Christa T.) had excluded herself by accepting an invitation to Sweden during the Congress. Herr Heym (author of the King David Report) had neither been nominated nor had his name even been mentioned by the Berlin Writers' Union, which "elected its delegates to the Congress in secret ballot," he said.

The version heard in East Berlin, though, is that Herr Heym was proposed as a candidate at a meeting of authors belonging to the Party, but that hardliners ordered his name removed.

The proceedings at the Congress itself were closed to both Westerners and East Germans, but even the edited version that filled the pages of Neues Deutschland fascinated East Germans who normally read only the weather and the sports pages of the official journal.

Delegates stood up to attack unnamed writers who produce "books where only mistakes are collected and where reality is reflected in an entirely incoherent and distorted manner."

In the words of one rate author, Ruth Werner, "Werner added that 'I can eat a baker's bread and like it even if he is a bit muddle-headed but with an author the first condition is that he have a clear and decisive Weltanschauung'."

Writers' Union president, Herr Kant spoke in his address of the "freedom of our literature," of "our friend and comrade" Herr Honecker, of the "real existing" enemies of socialism "in West Germany and of those former members of the union" that is, those who are now in West Germany.

In an appeal to the majority of writers still in East Germany Herr Kant told them not to be "decided" to "dispute" but within this union, within this country. The reference was to the state of articles, interviews and short stories by East German authors appearing in West German newspapers, which has assumed the proportions of a full-scale debate on East German literature.

Financial Times, published daily except Sundays and public holidays. D.S. subscription 500m per annum. Second class postage paid at New York, N.Y.

## Companies bid for Oslo oil licences

By Our Own Correspondent

STOCKHOLM, June 5.

THE Norwegian Oil Ministry had received 35 applications involving 44 companies, when the deadline for its fourth offshore licensing round was reached on June 1. The companies are competing for concessions in 15 blocks on the Norwegian continental shelf south of the 62nd Parallel.

Among the major international oil companies applying are: BP, Esso, Mobil, Shell, and Texaco. Newcomers to the Norwegian exploratory scene include: Atlantic Richfield, Getty, Hispanoil, Occidental, and the West German Deminex group.

Phillips, which first discovered oil on the Norwegian shelf and is now operating the Ekofisk Field, is heading a group which includes Agip and Petrofina. The Murphy Oil Company is bidding together with Ocean.

The less detailed of the bids was submitted by Volvo Petroleum, the company formed only last month by the Swedish automobile manufacturer. But under the terms of its agreement to sell 40 per cent of its stock to Norway, Volvo must be among the best placed to win a licence. The Oil Ministry intends to hold preliminary talks with each group by the end of this month. Detailed negotiations on individual blocks are expected to start in August and the Ministry hopes to announce the first licence in the autumn.

## Nordic GNP growth forecast

BY WILLIAM DUFFLORCE

STOCKHOLM, June 5.

THE NORDIC economies are expected to achieve a "modest" growth in real GNP this year after their unexpected relapse into zero growth in 1977. The payments deficits should be a little smaller but unemployment will continue to grow and there should be no substantial change in inflation rates.

These predictions are contained in the Nordic Economic Outlook, the semi-annual analysis published jointly by the economic research departments of the Danish, Finnish, Norwegian and Swedish federations of industries.

Their predictions in November 1976, of a 3.5 per cent growth for the area as a whole in 1977 proved to be wrong when GNP stagnated at the 1976 level. This is explained in the

current issue as the result of "several coincidental factors," including a much lower increase in exports and a fall in total demand of over 1.5 per cent in the Nordic area as a whole.

The Nordic countries increased their combined payments deficits by more than \$1bn to \$10.3bn last year. This corresponded to 3.8 per cent of Nordic GNP. The federations' experts anticipate "a certain revival of export growth" coupled with a decrease in imports which should reduce the current account deficits slightly.

The Nordic countries' competitiveness has been improved by recent currency devaluations. Preliminary estimates for 1979 suggest that exports will continue to grow more rapidly than imports and the deficits as a whole should be further reduced.

Domestic demand in the four countries is forecast to grow by about 2 per cent in 1979.

The latest report notes that the length of the international recession and the negative effects of prolonged demand-stimulating policies have forced the Nordic countries to change their original counter-cyclical policies, which were designed to maintain employment. Finland reversed its policy in 1975, Denmark took similar steps to curb demand towards the end of 1976 while Sweden followed suit in 1977.

Norway alone showed an increase in total domestic demand last year but had to introduce more restrictive measures at the beginning of 1978. This year only Finland will resort to "a touch of cautious stimulation."

## Norway wage increases agreed

BY OUR OWN CORRESPONDENT

STOCKHOLM, June 5.

THE NORWEGIAN Government agreed at the week-end to an average 7.7 per cent increase in salaries for 210,000 State and local authority employees, including teachers, arrived at after arbitration, will cost the State about Kr1.1bn (£110m) a year.

The Norwegian Prime Minister Mr. Odvar Nordli, returned early from the NATO meeting in Washington last week

because of crises in the pay talks with the public employees and over farmers' incomes. The negotiations over prices for farm produce are still not settled.

The agreement with the public employees assures those earning up to Kr95,000 (£9,500) a year of unchanged purchasing power. provided that prices rise by no more than 5 per cent in Norway this year.

After a poor export performance last year and the delay in developing North Sea oil and gas resources forced it to adopt a more restrictive economic policy earlier this year, the Labour Government has tried to restrict pay increases. A breakdown in the pay talks in the private sector led to a compulsory settlement by a wage settlement court.

# Methanol

## Now on stream from Libya

The National Methanol Company's contribution to World demand is greatly increased by the commissioning of their new Methanol Plant at Brega.

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هك امن النحل



**ROME, June 5.**

BY JONATHAN CARR IN BONN



Yes, self-satisfaction is misplaced. If political life is now going to be very much harder for Herr Genscher, it will be more anxiety-ridden for the SPD and CDU too. The reason is that a coalition with the FDP is the long-term strategy of both big parties. If, as in Hamburg and Lower Saxony, the liberals are going

the 1980s. And if the SPD loses its liberal partner what can replace it?

Herr Schmidt's government also faces a more immediate problem involving the FDP. The Bundestag, the Bundesarbeit, the upper chamber of the federal parliament, which consists of representatives of the Governments of the federal states. The

powers including veto rights over tax legislation passed to it by the Bundestag. But the FDP has sometimes been able to use its coalition with the CDU in Lower Saxony as a lever to help federal Government legislation through the Bundestag.

Henceforth, it will not be able to do this—and the federal Government's parliamentary pr-

In particular Dr. Kohl is likely to come under increased pressure from Herr Franz Josef Strauss, the CSU leader, who is ally and rival to Dr. Kohl. In the past, equal to Herr Strauss, Dr. Kohl has long urged a policy of "total opposition" to both SPD and FDP government parties, and thought little of efforts to reach power in Bonn via provincial coalitions with the SPD. In the last few months appeared continuously to alter his view on the issue. He can now point to the Lower Saxony result as a confirmation of his former opinion. He may also be encouraged to put forward the idea of a four-year term in the country-wide

## PENSION REFORM

## Growing problems

BY PAUL BETTS IN ROME

ITALY'S PUBLIC sector borrowing requirements, officially put at some L35,000bn (\$200bn) for 1976, has astonished the propertied with an enormous octopus with an insatiable appetite, according to the Treasury Minister, Sig. Filippo Pandolfi. Of all its tentacles, one of the longest and most menacing system which led the Governor of the Bank of Italy, Sig. Paolo Baffi, to refer to the problem with the tone of an old testament prophet, is the central bank's annual meeting with the Pensions. He said, represented the equivalent of 11 per cent of gross national product last year. This would increase to 13-14 per cent next year and reach 15-20 per cent in following benefits: seniority pensions payable at an age after 35 years' contributions; disability pensions paid after five years' contributions; old age pensions after reaching the age of 60 or 55 for women, provided 15 years' contributions have been paid; and survivors' pensions, paid if the deceased has paid at least five years' contributions. There are also some 800,000 social pensions paid to the poor when their reach 65 years of age. They are paid for industrial accidents and sickness and for war service injuries.

Between 1960 and 1977, the number of pensions has risen from about 5.7m to 13.5m compared to a labour force of some 20m last year, while the expense has increased from L1,000bn to

of pensions with earnings from employment. A recipient can thus receive two or three separate pensions—old-age, disability, war service, and so on—and continue in regular employment. But when the Government took the vote of last year to reduce the pensions of employed workers, there were such protests from the unions that the ruling Christian Democrat party was forced to back down. The administration of Sig. Giulio Andreotti, to postpone the introduction of the unpopular measures. In any case INPS said it did not have the necessary equipment to cope with the employed with pensions and that it could only start identifying them by 1979.

What has particularly exasperated the deficit of the system

At long last, however, there appears to be a consensus among political and social forces on the need to reform the pensions system. The Government has announced a package of L 18,800bn with the percentage of GNP extended rising from 4.85 per cent to 10.93 per cent during the same period.

need to reform the pensions system. While the immediate short-term intention is to reduce the enlarged public sector deficit to a level acceptable to the International Monetary Fund, in the longer term the reform of the system is crucial for Italy if it is to escape its high rate of inflation to respect the single digits. Yet the difficulties are considerable. Earlier piecemeal attempts have been blocked by the hostility of the unions and administration of pensions is widely regarded as one of the principal shortcomings of the system. Subsidised pensions for a number of categories, in particular for agricultural and artisans, are currently cost the state some L.3,275m a year, or about 2 per cent of GNP. Unless reforms are introduced, the indebtedness of the agricultural workers alone will amount to about 1,000,000m by 1980, much as 1,180,000m in 1960, the highest level in the world. At the highest levels, but it is clear that action will also have to be taken for all other pensions. The indexation has been ineffective, and the cost of the system is greater percentages than those of earnings which have themselves risen at a higher rate than the cost of living. At the same time certain categories like the agricultural workers and artisans have enjoyed through the indexation system what have become known here as "super pensions."

of protest the proposed nominations have aroused, despite the acceptance in principle by the trade unions and the political parties that something must be done. Not only is the system so complicated that few can understand it, but it affects so many people that any changes are almost bound to have severe political repercussions.

Ironically, the pension system has been hailed as the most advanced in Western Europe. Employed workers have the sent pays more than our disability pensions a year. There are also very few restrictions on the accumulation expected to make the expenditure cuts by reducing 1978 spending plans and posing others to 1979.

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## Court rules on Renault's grass

BY DAVID CURRY

**PARIS, June 5.**

FOR 20 YEARS the name of Pierre Dreyfus was synonymous with that of Renault. It was to be constructed for FFr 4m. Dubuffet also received FFr 120,000 towards his pre-

Dreyfus who symbolised that marriage between the state and industry which made Renault into one of Europe's leading motor manufacturers.

Norman Dreyfus also had a

Work began in 1975 on the monumental sculpture "A Summer Garden"—in massive concrete and polyester blocks arranged around a pool.

sparkling new black box along the Seine, he had it intelligently decorated with brilliant motifs taking their inspiration from the components, and commissioned the distinguished French sculptor, Jean Dubouffet, to produce something original to sit outside the front gates in the

Dubuffet was commissioned for FRF 400,000 to produce a model of his work which the company would then arrange

## Cautious union reaction to strikes at motor plants

**BY OUR OWN CORRESPONDENT**

PARIS, June 5.

BY THE middle of the week it will be known whether the strikes at two factories of the Renault motor group will fizzle out, or will assume the proportions of a challenge to the Government's incomes policy.

ordered strikers occupying the engine and gear-box plant at Cleon to quit the factory within 48 hours. For the moment, the strikers — who are in the minority — are maintaining pickets across the entrance and the plant is shutdown.

However, a court at Versailles refused Renault's request for an order compelling several hundred striking press shop workers—mainly immigrants—to stop their occupation of the Flins factory west of Paris. The court warned, however, that the strikers must not damage machinery or prevent

not damage machinery or property.

Consider for a moment how much that effectiveness  
ends on you.

Put him in the wrong truck and chances are his real productivity will plummet.

His truck will break down, gulp fuel and maybe spend four hours on what should be a three hour journey.

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## WORLD TRADE NEWS

## Further U.S. protest over European aircraft finance

BY DAVID BELL

WASHINGTON, June 5. — The U.S. should move to counter the "predatory practices" of the European governments which have recently provided extremely attractive financing terms to help persuade U.S. airlines to buy European jet engines or aircraft, another Congressman said this week.

Congressman Mark Hannaford, of California, where the aerospace industry is a major employer, said that the recent sale of the European Airbus to Eastern Airlines and Rolls-Royce powered TriStar to Pan Am should "raise a few eyebrows and a lot of questions."

Last Thursday Mr. Michael Blumenthal, U.S. Treasury Secretary, raised the issue with Mr. James Callaghan, the British Prime Minister, while he was in Washington. The Secretary protested strongly at the scale of the British Government's aid for the TriStar sale to Pan Am.

Under the deal Britain provided credit insurance cover for the whole deal, even though British engines accounted for less than half the total contract value.

Mr. Blumenthal said that it was important that in future there should be much more international co-operation to avoid any export credit war. It is likely that this will be one of the subjects discussed at the Bonn summit in July.

Congressman Hannaford, who attached his comments to a piece of legislation that would increase the lending capacity of the U.S. Export-Import Bank to some \$400m, said that the bank was the logical channel to boost sales of U.S.-made aircraft to Europe. But he said that the U.S. could not afford to lose out because it was unable to offer the kind of terms offered in Europe.

Both the Airbus and the Rolls-Royce engines, he said, were "good" and "all things being equal the sales might have been coincidental wins for European industry and losses for American industry." But all things are not equal. Eastern purchased Airbus because it received virtually 100 per cent financing from the French and German governments and our aircraft companies simply could not compete with either the French or German treasuries.

The same applied, he went on, to the support given to the TriStar deal by the British Export Credits Guarantee Department.

Mr. Hannaford's comments are a sign of a growing feeling in Congress that the U.S. should "retaliate" in some way in the face of European "backdoor subsidies" of this kind. The European industry responds that it has only a minute share of the U.S. market and that the major American manufacturers receive a de facto subsidy in the form of Pentagon research and development contracts and in the long production runs which the U.S. armed forces gives them.

Nevertheless, the aircraft deal is another sign of the friction between the U.S. and other industrialised nations in the search for new orders. The indications are that this friction may get worse in the months ahead.

WASHINGTON, June 5.

## Strong attack on Dell as 'wistful mercantilist'

BY DAVID FREUD

IMPORT CONTROLS are no alternative to allowing the U.K. labour market to function correctly, according to Dr. Deepak Lal, an economist at University College, London.

In a full-scale critique of recent speeches by the Trade Secretary Mr. Edmund Dell, whom he labelled a "wistful mercantilist," Dr. Lal has attacked the politicisation of international trading relationships.

The critique is carried in the quarterly journal of the Trade Policy Research Centre, an independent research institution.

Dr. Lal says it is an illusion to think that if the current functioning of the labour market in the U.K. is accepted as inevitable there are many other instruments of policy available to Government, such as intervention in foreign trade, which will ease the constraints under which the economy operated.

The problems of the labour market need to be tackled at their source. If that is not possible, various other domestic tax-subsidy instruments are likely to yield higher levels of economic welfare than intervention in foreign trade.

To believe that the latter (in the form of general or selective import controls) or, more generally, a recovery in world demand can solve these problems is a dangerous self-deception, Dr. Lal argues.

He claims that the trading system of Mr. Dell, with its Protectionist blocs, where market

## French win \$30m Aqaba contract

By Rami G. Khouri

AMMAN, June 5. — SPIE BATIGNOLLES of France has won a \$30m contract to oversee design, construction, supervision, training, procurement of materials and operational tests for the chemical fertiliser plant being built at Jordan's southern port of Aqaba.

As general contractor, SPIE Batignolles will supervise all work on the three main units of the project, which will produce phosphoric acid, sulphuric acid and monoammonium and diammonium phosphate fertiliser.

When it comes on stream by early 1981 the total cost of the project, which is Jordan's second largest industrial scheme and a pillar of its plans to exploit its mineral resources for export purposes, is \$225m.

The West German Zuehl group was recently awarded a \$36m contract by the Jordanian National Engineering and Contracting Company to undertake all civil works for the three production units, and for Zuehl alone to build a jetty.

The general manager of the Jordan Fertiliser Industry Company, Dr. Mahmud Mardhi, told the Financial Times that his company is studying the pre-qualification bids of many "marketing organisations" and aims to narrow the list down to five or six, who will be asked to submit definite offers soon. He confirmed that several British companies were among those which have submitted pre-qualification documents.

## Bulk ship cartels plan gains support

BY IAN HARGREAVES

PIRAEUS, June 5.

STRONG SUPPORT for the formation of international marketing cartels to improve freight rates in the oil tanker and dry boat shipping markets came today from Mr. Antony Chandris, president of the Union of Greek Ship Owners.

Mr. Chandris, speaking at the opening of the Posidonia Shipping Exhibition here said that for Greek owners the choice lay between supporting the proposed schemes for remedying the chronic over capacity in these markets and seeing the prospects for market equilibrium drift even further away.

Firm meetings are planned this week for the development of both these plans, called International Tanker Services and Interco, which will deal with dry boat business.

Mr. Chandris disclosed that some Greek tanker owners were now definitely in favour of ITS and will meet Scandinavian and Japanese owners on Friday morning for what will be critical negotiations.

The Scandinavians, who first floated the tanker pooling plan more than six months ago, are hopeful that they will be able to make an announcement at Friday afternoon's Posidonia forum.

The plan cannot succeed without support from the big Greek tanker owners, notably the Livornos, Onassis and Marichos groups. The scheme already has support from owners of 30m size that of Britain.

## Record steel imports

BY DAVID LASCELLES

NEW YORK, June 5.

U.S. STEEL imports soared to a record 2.2m tons in April, bringing total imports so far this year to 7.9m tons, up from 4.4m tons in the same period last year. The special reason for the surge was the rush to beat the higher price mechanism introduced in February to keep out cheaply-priced steel. There is normally a three months delay between order and delivery of steel.

But though imports are now expected to decline sharply, the U.S. steel industry is concerned that the high level so far will affect the market for some time.

## EEC urged to call for lower clothing tariffs

BY RHYS DAVID, TEXTILES CORRESPONDENT

EUROPE'S CLOTHING industry is pressing the EEC to insist on parallel concessions by the U.S. before agreeing to any reduction in clothing tariffs at the GATT multi-lateral trade negotiations.

The U.S., which operates much higher tariffs than the EEC, has already been urged by the Secretary for Trade, Mr. Edmund Dell, to improve its current offer, but indications are that American manufacturers will resist strongly.

The renewed European call for reciprocity by the U.S. and Japanese, which have also put in what is regarded as an unsatisfactory offer, was delivered at a meeting between EEC members of the European Clothing Industry Association (AEIH) and Vice-President Delegation, the European Commissioner for Industry.

During the discussions which took place at the Association's congress in Amsterdam, agreement was also reached on the establishment of a joint European Commission/AEIH working party. This will have the task of preparing proposals on bilateral and European trading policies as they affect clothing.

At another textiles conference—the International Wool Textile Organisation's annual meeting in Munich—Mr. Michael Roberts, the president, warned of the

growth of over-capacity in wool textile production around the world.

Mr. Roberts said a number of growers and processors had adopted the policy of promoting and encouraging the creation of additional capacity in areas of the world which did not possess raw wool as a raw material and which were geographically unsuited to consumption of textile products manufactured from wool.

"The end result of such operations must surely be a considerable weakening of the wool textile industry," he warned.

It was also a matter of concern, he said, that raw wool availability was continuing to decline, especially in Australia, where flock numbers had now reached their lowest point for many years.

The problem was linked to the apparent paradox that while in parts, this will have the task of preparing proposals on bilateral and European trading policies as they affect clothing.

## Foreign interest focused on Pakistan free zones

BY IQBAL MIRZA

KARACHI, June 5

ABOUT 40 CONCERNS, including entrepreneurs from Pakistan, West Germany, Japan, Norway, France, Belgium, Saudi Arabia and Dubai have expressed a desire to establish industries in the proposed free industrial area in Karachi. Officials estimate that even if all these investors set up ventures, their first year's investment alone would amount to nearly Rupees 1bn (£54m).

Norway has shown interest in setting up port equipment including ship-breaking machinery. West Germany, agricultural products, Japan, electronic equipment, Belgium, glassware and France plastic goods.

The Pakistan Government proposes to set up two free industrial zones, one in Karachi, one at Lahore. Legislation is complete and an authority to administer the area has been established.

The Government intends to sponsor four types of investment: fully foreign-owned; majority foreign-owned; fully nationally

owned with foreign participation in technology, etc., and majority nationally owned.

Only export industries will be permitted. Preference will be given to industries based on raw materials from Pakistan or which are labour-intensive. Those include electronics, light engineering, jewellery, marble cutting, furniture, hospital equipment, garments, electric bulbs, ship-breaking, tyres, shoes, lubricating and agricultural industries.

The Government is considering exemption from customs duty and sales tax; absence of import control restrictions where there is no foreign exchange liability to the Government; and for goods to be exported directly from the zone. Added incentives for industries developing local raw materials for use in industry would include financial assistance in equity capital or loans, low rentals for the first 10 industries in Karachi and Lahore.

## Thai pilot project

BY RICHARD NATIONS

BANGKOK, June 5.

AS PART of a long-term programme to promote export industries, Thailand is organising a free trade zone 35 miles from its Bangkok port, Klong Toi.

Three Thai companies have submitted applications covering a third of the 70-odd-acre estate.

Infrastructure for the Export Processing Zone (EPZ) is expected to be complete within 18 months. The incentives projected, pending amendments to existing laws, include complete exemption from export taxes, full repatriation of profit and capital, exemption from import and business taxes on new plants and equipment and raw materials, and easier residence procedures for foreign personnel.

These represent a considerable improvement on the Board of Investments' normal incentives for industrial projects and resemble those offered in free

trade zones in Taiwan and the Philippines.

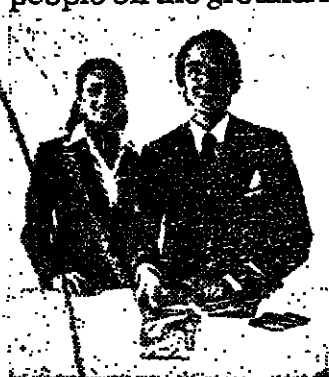
Although Thailand's first EPZ is small by regional standards, it is considered a pilot project to be reproduced. It is successful, near the new deep-water port, Laem Chabang, 135 miles south-east of Bangkok on the Gulf of Siam. The 31bn Laem Chabang project was approved finally by the Government this year and is expected to be completed in 1981-82.

The World Bank, which helped to plan Thailand's first free trade zone with a loan of \$5m, estimates that goods produced from the EPZ and the surrounding 400-acre domestic industrial estate should be worth about \$300m annually.

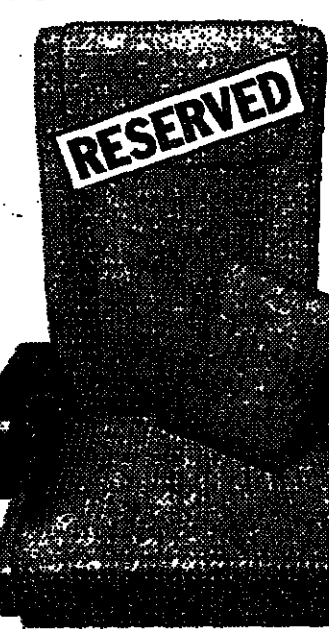
The companies which have applied for space in the EPZ include one of Thailand's main textile exporters, the Saha-Union Corporation.

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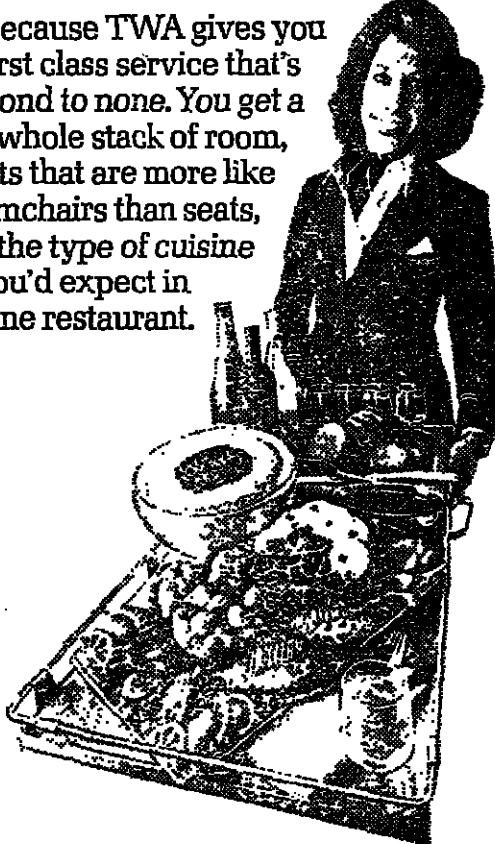
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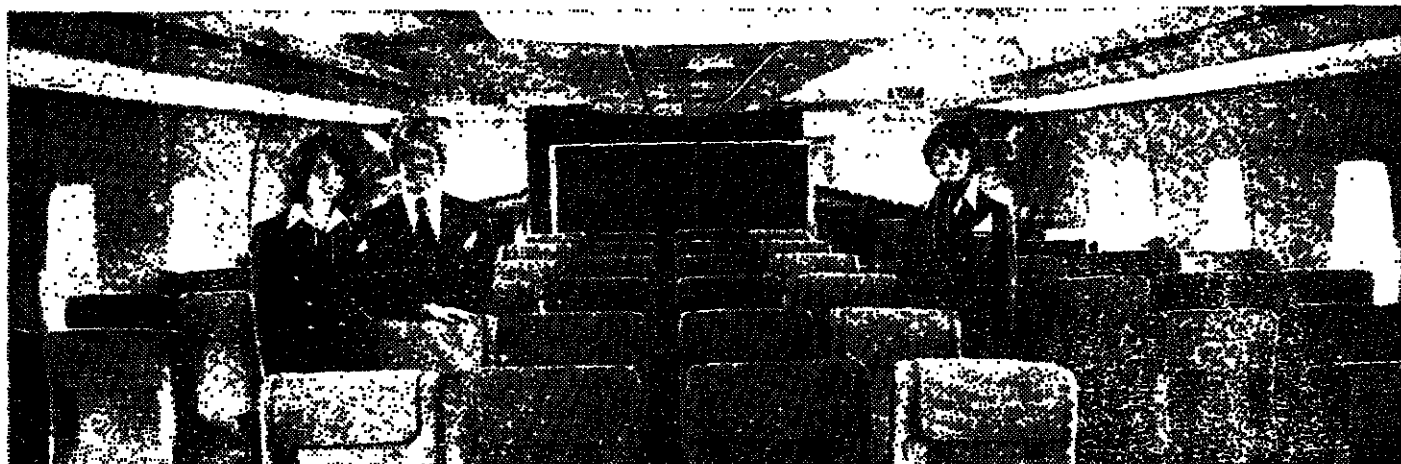
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# 'MILTON WHO?'

'The place is called Milton Keynes, Harry.'

'Sounds good. You think we should put the U.K. Operation there, right? Why?'

'Well for a start,

we can move into the new factory just a month from today.'

*'That's fast.'*

'There are places all ready and waiting from 1,500 square feet...'

*'Bit small?'*

'...to 100,000 square feet. And there are some very nice sites available to build on'.

*'You on commission?'*

'Then there's communications. It's right on the M1, and the A5 goes right through the place, so does the main rail link from London...'

*'Hey, slow down, what's all this afive?'*

'The M1 is the main motorway from London to Birmingham, the A5 is the...'

*'Yeh okay. Highways, highways.'*

'There's no problem with housing the staff. And I don't think we'll have anything but compliments about the place. It's got good shopping, lots of schools, plenty of wide open spaces, lots of good pubs. It's just a few miles outside London.

And Oxford, Stratford, Cambridge are all easy drives.'

*'Yeh. Fine, fine.'*

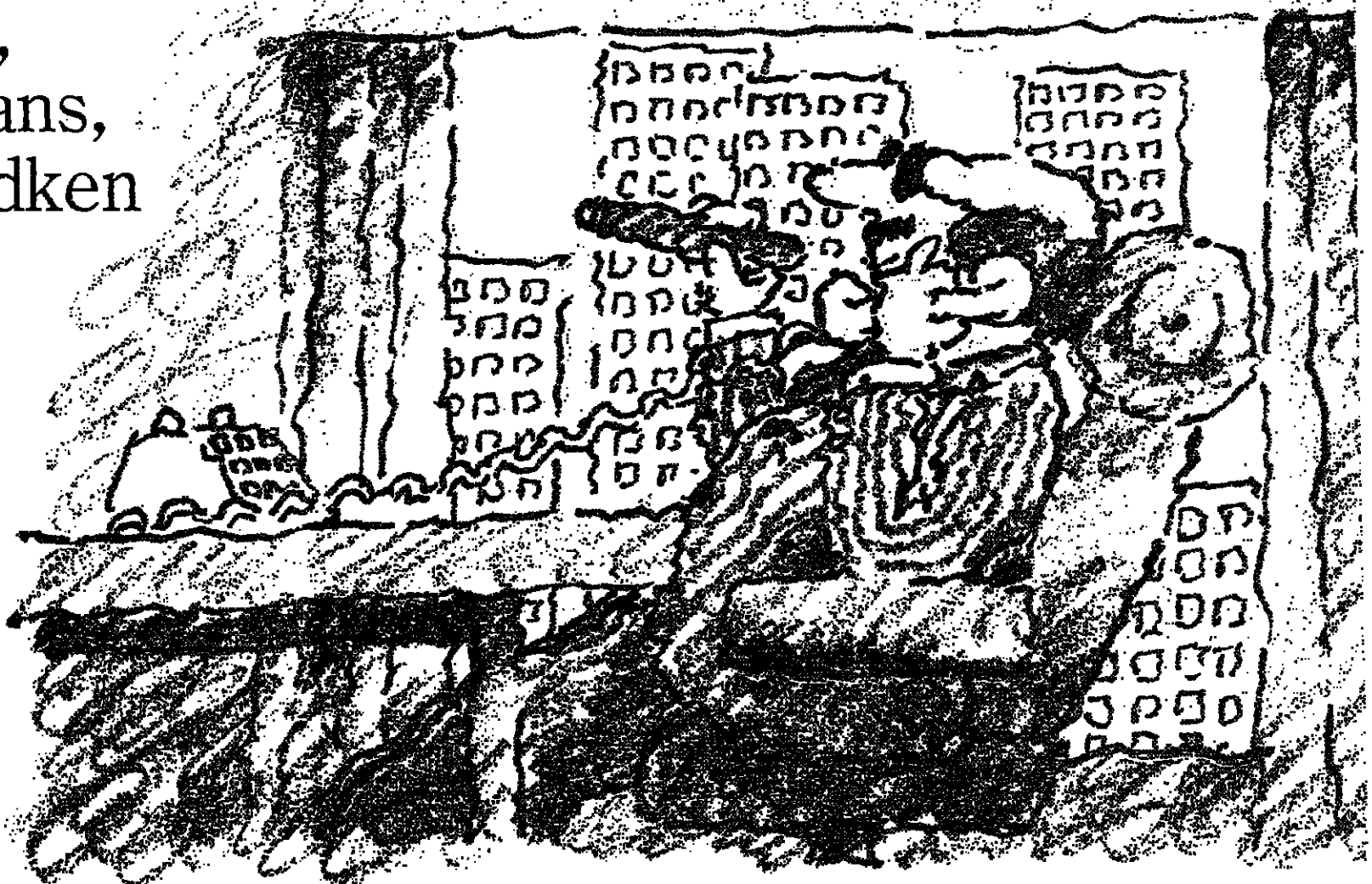
'And it's the perfect base for serving Northern Europe. Apparently that's one of the reasons why Rank Xerox moved in.'

*'Americans there already?'*

'Oh yes, Coca-Cola, Nacanco, Hammond Organs, Reads, Allen-Bradley, Redken Laboratories, Southland Corporation'.

*'Great. I'm sold.'*

## MILTON KEYNES





## HOME NEWS

## Pay curb impact on staff 'limited'

BY JAMES McDONALD

NEARLY 60 per cent of British engineering companies believe that wage restraint and its erosion of pay differentials has not brought them "significant" problems in retaining skilled staff.

But over 40 per cent of 103 engineering companies surveyed last month by Manpower, the international work contractors, claimed that skilled workers were changing jobs more often as a result of Phase Three wage restraint.

More disturbing, the survey adds, was that highly skilled staff were not only leaving to improve their income but often to take up work in other fields.

## Flexible

Only 57 per cent of the companies questioned favoured a return to free collective bargaining in August. The remainder believe that a Phase Four pay policy should be introduced, with 75 per cent of this total saying that the policy should be compulsory.

Most of this large minority of engineering companies would want the pay rise limit retained at 10 per cent, although a few of them would prefer to see the limit dropped to 5 per cent. The statutory policy should be more flexible within these limits, said the companies in favour of a Phase Four.

Smaller companies in particular asked for more flexibility to restore differentials. Larger ones with over 1,000 employees preferred a great flexibility in terms of companies' payroll, with most of them seeking more flexibility within a pay limit linked to productivity.

## Fuller to boost brewery with £3m expansion

BY KENNETH GOODING

THE BREWING GROUP, Fuller Smith and Turner, which has benefited from the revival of interest in traditional beers, is to spend £3m on the second stage of developing its Griffin Brewery at Chiswick, West London.

To help finance the project the group, a public but unquoted concern with about 150 pubs and off-licences, last April issued a £750,000, 20-year debenture carrying 13 per cent interest.

Fuller has already spent £1m on the initial expansion of the brewery and by the time the second stage is completed in three years, capacity will have been raised by 50 per cent, from 575,000 pints to 874,000 pints a week.

This would give Fuller spare capacity for the first time since 1975 when demand started rising for its beers—including London Price and Extra Special Bitter, one of the strongest in the country.

The main contractor for the second-stage development is Robert Morton DG, the Lindusries subsidiary which is the only significant all-British manufacturer and supplier of brewery equipment.

Mr. Noel Chambers, Fuller's finance director, said yesterday that his company, which is determined to remain independent of the major groups, expected to be able to meet the rest of the £3m cost from cash flow and possibly, the sale of some properties subject to compulsory purchase orders.

## Government aid sought for gambling council

BY CHRISTOPHER DUNN

THE Government has been asked to help finance a National Council on Gambling to replace the 48-year-old Churches' Council on Gambling to be dissolved in August.

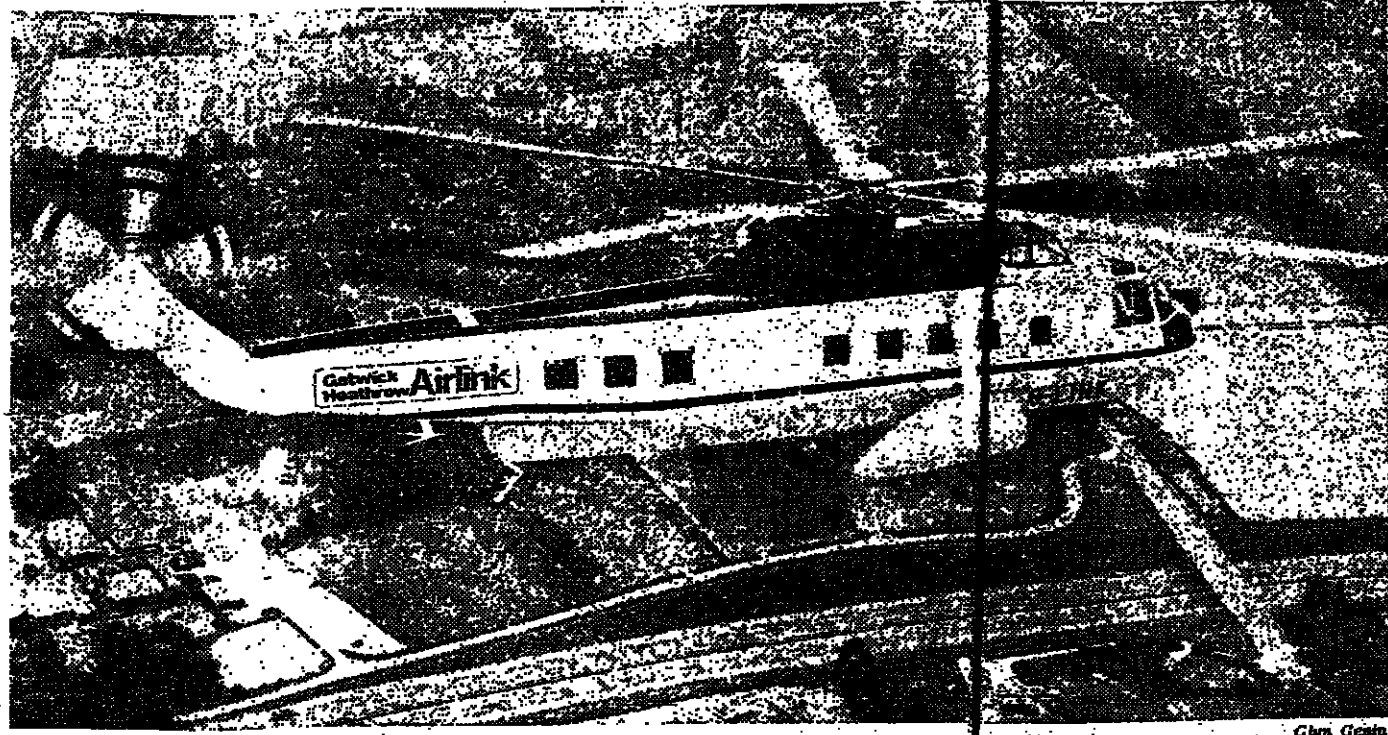
The Churches Council, which helped to form Gamblers' Anonymous 14 years ago, was closing because of cash shortages, the Rev. Gordon Moody, retiring general secretary, said yesterday.

The Home Office voluntary services unit had been asked to

give up to £8,000 a year, or a third of the annual running costs of the new National Council. It would research gambling and act as a pressure group like the Churches' Council.

The Home Office had deferred any decision until after publication next month of the Royal Commission's report on gambling.

The Joseph Rowntree Charitable Trust, which already contributes to the Churches' Council, has promised to pay £6,000 a year for the first three years.



The Gatwick-Heathrow airports helicopter link starts on Friday, when the Prince of Wales flies on the first service. The helicopter service will provide rapid communications between the two airports and there will be 10 services each way daily, taking 15 minutes between the two airports. The single fare will be £12. British Airports Authority has bought the single £61N 26-seat helicopter for this service with the aim of encouraging more passengers to use Gatwick. British Airways Helicopters will provide flight crews. British Airports Authority hopes that the helicopter link will encourage more airlines to move to Gatwick, where the modernisation just completed has raised traffic capacity from 6m to 16m passengers a year.

## Midlands call for flexible pay policy

A STAGE FOUR incomes policy should contain a flexible element on top of a restricted basic entitlement. This view is being pressed on Mr. Denis Healey, the Chancellor, by Birmingham Chamber of Industry.

"We must now move away from rigid entitlements to a system that will re-introduce the financial incentive to accept greater responsibilities," Sir Robert Booth, president of the chamber, said.

Proposals for a two-tier system are made in the light of pressures caused by previous flat-rate increases.

## Private house builders use 70% of planning permits

BY MICHAEL CASSELL, BUILDING CORRESPONDENT

ABOUT 70 per cent of the sites permissions made by local authorities in England which had planning permission for private housing

was undertaken last year to test the extent to which the number of outstanding residential permissions is a reliable indicator of land available for development. It concluded that 7 per cent of sites covered by the report had been completed. Another 62 per cent had been started but not finished.

The two main reasons which landowners gave for failure to implement planning permissions were planning difficulties and the decline in the housing market.

local useful first approximation" of land available for development.

The House Builders Federation, which disagrees with the official assessment of housing land availability, said the report told little about the true land supply position.

The federation is conducting its own study of the land situation at the invitation of the Department and hopes to report in the autumn. House builders have consistently said that the land supply situation is far more serious than officials have been prepared to accept and that the position is becoming worse.

"Land Availability: A study of land with residential planning permission," produced by the Economist Intelligence Unit, Room C14, 200, 2, Marsham Street, S.W.1, £1.85.

## Components

The Department said yesterday that the report showed how numbers of outstanding planning permissions could represent

## Dollar plot jury 'can return separate verdicts'

FINANCIAL TIMES REPORTER

JUDGE BUZZARD QC, took the rare course of advising the jury that they could return

verdicts separately on each defendant when the began summing up in the dollar premium plot trial at the Old Bailey yesterday.

Defence counsel protested that to split them up in this way might lead to prejudicial or inconsistent verdicts. But the judge told the jury that it would be easier if they did it in the way he suggested.

Verdicts are expected this week on all five accused, including Mr. John Martin Wales, a suspended Bank of England official who has faced charges of plotting to obtain money dishonestly from authorised dealers

in investment agency between 1975-76.

The judge reminded the jury that the Crown case was that if the scheme to evade foreign currency regulations had succeeded, it could have led to the US dollar premium Reserve being depleted by £1m, but it was "nipped in the bud" before it was completed.

The defendants, who deny the charges, are Mr. Wales, 42, of Chislehurst; Mr. Adrian James, 32, solicitor; Mr. Leonard Ash, 39, panel beater; Mr. John Robson, 51, commodity trader; and Miss Reginald Atkins, 50, company director.

A sixth defendant, Mr. Alfred Taylor, 62, died while the trial was on.

## Royal Dockyards study

BY MICHAEL DONNIE, DEFENCE CORRESPONDENT

THE Ministry of Defence is studying the possibility of resuming construction of warships in its own Royal Dockyards since then both Devonport and Portsmouth have built several warship design and development ships up to frigate size, the last of which was completed in 1970.

The four Royal Dockyards (Devonport, Portsmouth, Chatham and Rosyth) work on repairs and refitting warships at present.

The last big ship to be built

in one of the Royal Dockyards was the aircraft carrier Eagle, completed at Devonport in 1969.

Since then both Devonport and Portsmouth have built several warship design and development ships up to frigate size, the last of which was completed in 1970.

Resuming construction of warships would involve formidable problems, such as union reactions in British Shipbuilders' yards, and the need for substantial new investment in the Royal Dockyards.

## Security talks planned

FINANCIAL TIMES REPORTER

MR. MERLYN REES, the Home Secretary, is to publish a discussion document on whether or not private security companies should be more closely controlled.

Mr. Rees, speaking at the International Professional Security Association conference in London, said the document would look at the arguments for and against increased control.

It would also consider some of the "important issues" that greater control of security organisations would raise—such as the disclosure by the police of information on individuals.

The document, which is to be published soon, follows the introduction of a private member's Bill into the Commons calling for the registration of private security companies.

Mr. Rees said there was evidence that security measures were a good investment which earned a rate of return at least comparable to those on other investments. He cited one company which had had its losses changed at a cost of £800 and had stopped losses of approximately £400 a week from seized containers as a result.

Three Belfast have already been sold, to a London-based organisation, Eorlatin, for use in cargo operations.

## HOME CONTRACTS

## Hotpoint places £1m mobile radio order

AN ORDER worth over £500,000 has been placed with the mobile radio division of MARCONI COMMUNICATION SYSTEMS, a GEC-Marconi Electronics company, by Hotpoint, also a member of GEC.

The contract, for a nationwide radio communication system, was won in open competitive tender and is believed to be one of the largest single commercial orders for mobile radio equipment ever placed in the UK. Nearly 800 service engineers will be linked

by over 50 base stations, 10-41 depots via radios installed in their vehicles. The system is expected to handle up to 10,000 messages a day.

W. E. SMITH AND CO. (Whitchurch) last week won more than £1m-worth of orders for a total of 1,736 tonnes of steel. Largest is for supplying 450 tonnes of steel for the new £300,000 to Kier for the new A16 terminal at Pembroke Dock.

## Clash on plan to mine fluorspar

BY PAUL CHESSERIGHT

A CLASH between Dresser Minerals International and the Peak District National Park, supported by environmental interests, is likely following the company's application to mine fluorspar at Conisburgh Lane, Youlgreave.

Dresser officials will meet the Youlgreave Parish Council to explain their proposals. Later this month, there will be a public meeting where the views expressed are expected to influence the decision of the Park's Planning Board, which could be made known in July.

If the planning board rejects the application, Dresser will appeal to Mr. Peter Shore, Secretary for the Environment. Mr. Gary Thelen, Dresser's manager in Derbyshire, explained that the company would be hurt if it did not have access to the fluorspar, although it would not be put out of business.

A fairly large body of ore is involved, which he said could be mined quickly with relatively little development. If access was denied, the company would lose one-and-a-half years of production.

The needs of the company inevitably clash with the principle of keeping national parks free of commercial development. The great difficulty for the Peak District Park is that it contains about 80 per cent of the country's fluorspar reserves.

## Dividend opinion

The UK is a net exporter of fluorspar, which is used as a fluxing base in metals, smelting and in aluminium processing.

In the past, local opinion in Youlgreave has been fairly evenly divided, reflecting the classic clash of interests between the desire to see new employment opportunities and the preservation of environmental amenities.

Dresser, a subsidiary of a Texas concern, took over a fluorspar mine and processing plant at Hopton, about six miles from Youlgreave, earlier this year and made an investment of about £4m. It now employs 80 people and has been building up mill production over the past three weeks.

In March, it made clear that it would be seeking planning approval for exploration and development work. The site is now seeking to mine and process ore which its predecessor, C. Gullin (Derbyshire), had planning permission.

The National Park Planning Board is treating the application with some caution, having lost its attempt to prevent Imperial Chemical Industries starting a new limestone quarry near Buxton. It is particularly anxious about the restoration of land after the mining—both on surface and underground—has finished.

There have been suggestions that the Board will seek from Dresser a bond to cover restoration later. But this is opposed vigorously by the company. The plan presented involved full restoration of the site, Mr. Thelen declared.

The engine manufacturer wants the aircraft for their turbo-prop Tyne engines, together with a quantity of spare parts to meet a wartime demand for these engines in other types of aircraft and for naval use. The airframes will be broken up and sold for scrap.

The Ministry of Defence has been trying to sell the Belfast for two years to a number of independent airline operators were interested, including Transair, IAS Cargo Airlines, either because of their Tyne engines or as flying freighters in their own right.

Three Belfast were built by Short Brothers and Harland of Belfast, its long-range strategic heavy freighters for the RAF. With the shrinkage in the UK's global role in defence and the concentration on Europe and NATO, the Belfast became surplus to requirements.

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## The businessman's guide to incentives available in the Areas for Expansion.

Below is a brief guide to the investment incentives available in the Areas. They apply to companies moving into, or already in, the Areas for Expansion.

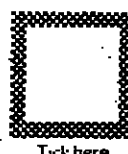
Are you planning your company's future now?

Greater benefits are available in Northern Ireland.

Before you do anything, it could pay you to get in touch first with your nearest Industrial Expansion Team. Or, tick the box(es) below for the information you want and send in the complete coupon.

## Capital grants

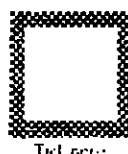
Manufacturers can obtain capital grants of 20% or 22% for new buildings; also for new plant and machinery in many Areas.



Tick here

## Attractive finance

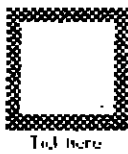
Interest-relief grants, or favourable-term loans. Fixed-interest loans from European Community funds.



Tick here

## Rent-free factories

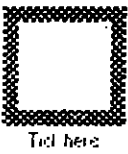
Up to 2 years rent-free (exceptionally, 5 years). Options to purchase on long lease. Wide range of new factories available.



Tick here

## Rent-free offices

Grants for office rents for up to 7 years. Grants for new jobs created within 5 years. Grants for staff moved.

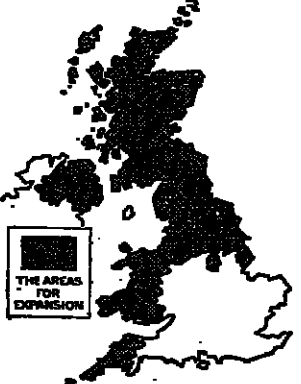


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Birmingham, tel: 021-632 4111  
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London, tel: 01-603 2060  
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London, tel: 01-603 2070  
Northern Ireland:  
Tel: Belfast 34488 (STD code 0232) or London 01-493 0601



To: The Industrial Expansion Team, Department of Industry, Millbank Tower, London SW1P 4QU. Please send me full details of the benefits available in the Areas for Expansion, as I have indicated above.

NAME

POSITION IN COMPANY

COMPANY

ADDRESS



## Areas for Expansion

ISSUED BY THE DEPARTMENT OF INDUSTRY in association with the National Economic Planning Department and the Civil Service.



# When a company is as deeply embedded in British daily life as we are, and is going public, it seems proper that you should know more about us.

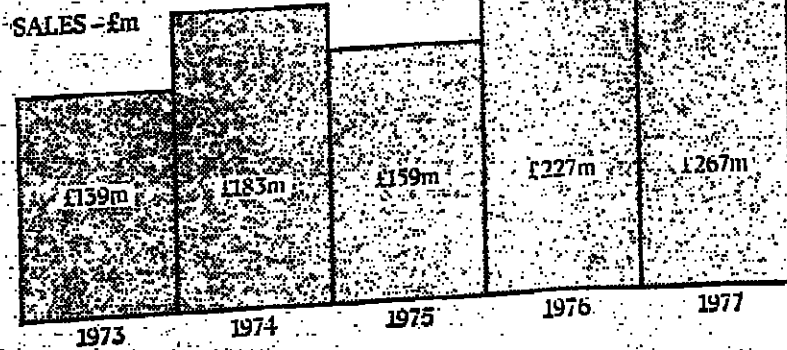
Look about you. Right now. You are surrounded by aluminium. In all probability, metal of our manufacture. From the foil cap on your morning pinta to the high-tensile extrusions and plate that form the frame of Concorde, Alcan aluminium is contributing to British life at all levels.

## At work in Britain since 1909

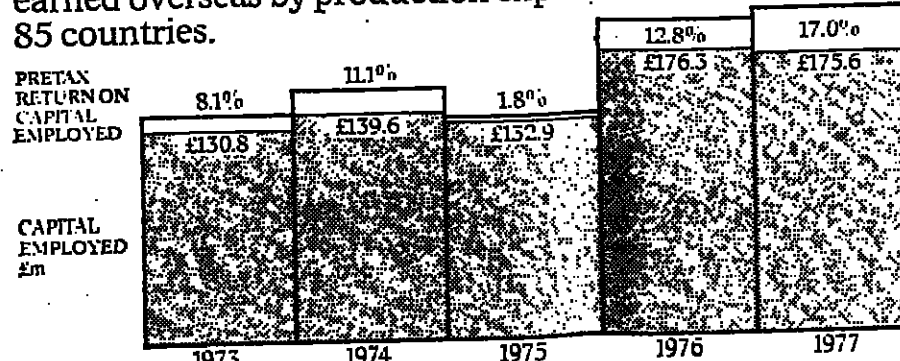
Beginning as Northern Aluminium Company Limited, Alcan has been in Britain for 69 years. We now operate at 54 locations and employ more than 8000 people.

Alcan's smelter at Lynemouth (powered by its own coal-fired generators) produces 120,000 metric tonnes of primary aluminium ingot a year, one-third of the total UK production.

The volume and value of our production has grown steadily in that time. In 1977, sales were £267 million—around £1 million every working day.



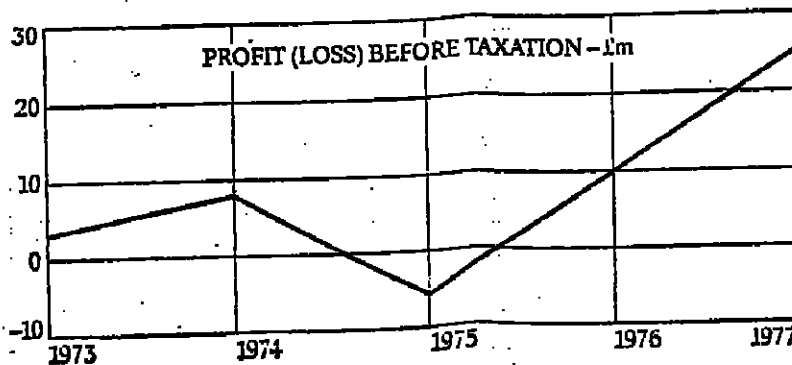
Of that, £64 million—almost a quarter—was earned overseas by production exported from the UK to 85 countries.



In the last ten years we have invested £120 million and plan to spend a further £24 million in 1978.

## Where will Alcan be in 2009?

The future of the company is the future of the metal. And its derivatives. And appears limitless. New uses, new applications, appear constantly. Increased demand increases production which lowers costs. Which stimulates more growth.

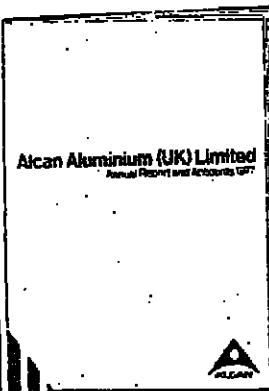
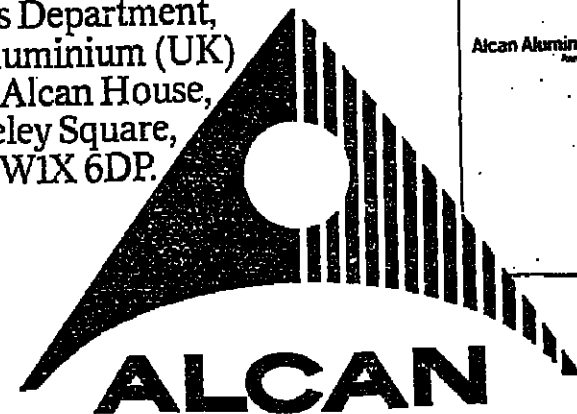


- Alcan products and interests: the expected and the unexpected.**
- Aluminium ingots
  - Extruded sections
  - Household and catering foil
  - Roofing and cladding
  - Extrusions for tennis racquets
  - Windows and double glazing
  - Bonded panels
  - Strip for bottle closures
  - Ventilators and louvres
  - Concorde components
  - Bullet proof glass
  - Foil for bottle and yoghurt tops
  - High pressure gas cylinders
  - Wire for knitting needles
  - Refrigerated containers
  - Strip for lithographic printing
  - Yacht masts
  - Armour plate
  - Foil dishes
  - Cable sheathing
  - Van bodies
  - Packaging laminates

—these and countless other activities spread Alcan's interests through the transport, electrical, construction, packaging, domestic appliance and other industries, a form of diversification which contributes to stable growth.

If you would care to know of these matters in greater detail, please send for a copy of our Annual Report and Accounts for 1977.

Write to the Corporate Relations Department, Alcan Aluminium (UK) Limited, Alcan House, 30 Berkeley Square, London W1X 6DP.





## NOTICE OF REDEMPTION

To the Holders of

## Continental Oil International Finance Corporation

9 1/2% Guaranteed Debentures Due 1985 Issued under Indenture dated as of July 1, 1970

NOTICE IS HEREBY GIVEN that pursuant to the provisions of the above-mentioned Indenture, \$3,750,000 principal amount of the above described Debentures have been selected for redemption on July 1, 1978, through operation of the Sinking Fund, at the principal amount thereof, together with accrued interest to said date, as follows:

## DEBENTURES OF \$1,000 EACH

36-5	1056	2066	3026	4008	5019	6018	6978	7221	8289	8672	10038	11002	12247	13846	14829	15871	16894	17896	18896	19877	21119	22151	23127	24088
7	1078	2098	3058	4040	5051	6050	6998	7241	8309	8692	10068	11032	12277	13876	14859	15901	16924	17926	18926	19907	21149	22181	23157	24118
17	1099	2119	3079	4061	5072	6071	7019	7262	8330	8713	10089	11053	12300	13899	14882	15924	16947	17949	18949	19930	21172	22204	23180	24141
27	1120	2140	3100	4082	5093	6092	7040	7283	8351	8734	10110	11074	12321	13920	14903	15945	16968	17970	18970	19951	21193	22225	23201	24162
37	1141	2161	3121	4103	5114	6113	7061	7304	8369	8752	10136	11100	12347	13946	14929	15971	16994	17996	18996	19977	21219	22251	23227	24188
47	1162	2182	3142	4124	5135	6134	7082	7325	8390	8773	10147	11111	12354	13953	14936	15978	16999	17000	18000	19000	21223	22255	23231	24192
57	1183	2203	3163	4145	5156	6155	7103	7346	8408	8791	10158	11122	12367	13966	14949	15991	17013	18013	19013	20000	21228	22260	23236	24197
67	1204	2224	3184	4166	5177	6176	7124	7388	8420	8803	10169	11133	12380	13979	14962	16004	17026	18026	19026	20003	21232	22264	23240	24201
77	1225	2245	3205	4187	5198	6197	7145	7409	8431	8814	10180	11144	12393	14000	14983	16025	17047	18047	19047	20006	21236	22268	23244	24205
87	1246	2266	3226	4208	5219	6218	7166	7430	8442	8825	10191	11155	12406	14013	15000	16042	17064	18064	19064	20009	21240	22272	23248	24209
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457	2023	3043	4003	4985	5996	6995	7933	8207	8849	9232	10598	11562												



## LABOUR NEWS

## Textile unions merger backed

By Rhys David

SUPPORT FOR mergers of unions within the clothing, textile and footwear industry to create one large grouping capable of representing the whole sector has come from the National Union of Hosiery and Knitwear Workers.

Mr. Harold Gibson, general president of the union, speaking at its conference in Edinburgh, warned that small unions of under 200,000 members, such as existed in textiles, were vulnerable in respect of the influence they could exert and the services they could give to their members.

There should be talks taking place between the unions in order to unify the trade union structure and to create a vibrant organisation for the present needs and times in which we live," he urged.

The trade union structure in textiles is still very largely based on geographical areas with separate unions covering cotton and man-made fibres, in Lancashire, wool textiles in Yorkshire and knitwear, largely concentrated in the south of Lancashire and Nottinghamshire. Clothing is represented by another union, the National Union of Tailors and Garment Workers.

## Bigger units

Some mergers have taken place, but these have consisted very largely of consolidation of smaller unions to form bigger units within these geographical areas. In Lancashire, 24 semi-independent associations, covering separate districts have been federated to form the 45,000 member Amalgamated Textile Workers Union. In Yorkshire, the National Union of Dyers and Bleachers, the biggest union with about 80,000 members, is allied with other smaller, mainly craft unions in the National Association of Unions in the Textile Trade.

Pressure for further groupings across traditional textile industry divisions, however, partly because of the increased integration of the industry but also because of the competitive threat posed by the general unions. The GMBW and the TGWU have been paying increased attention to textiles where both already have considerable memberships. The engineering unions, the AUEW and the EETPU are also represented in the industry.

The Amalgamated Textile Workers, in advance of Mr. Gibson's remarks, have already held preliminary talks with the National Union of Dyers and Bleachers, aimed at exploring a possible merger, and the TUC has been asked to make its good offices available to assist. The main obstacle encountered so far has been the ATWU's own structure as a federation, and before any further moves are made the union is to examine ways of uniting into a single body.

## Union urges higher public spending

By PAULINE CLARK, IN SCARBOROUGH

BRITAIN'S THIRD biggest union, the 850,000-strong General and Municipal Workers' Union, is preparing a campaign for increased public expenditure.

Its views became clear yesterday as the union, in the opening debate of its annual conference in Scarborough.

The union's policy of fighting unemployment by raising the standard of public services is likely to contribute to the national debate over the spending of North Sea oil revenues. Other groups in industry and the trade unions see higher investment in

manufacturing and greater tax relief as a priority in solving the country's economic difficulties.

Hedging the union to a "radical" approach in the future, Mr. David Bassett, general secretary of the union and chairman of the TUC, said: "Our standard of living and the quality of our lives depend on our commitment to the extension and expansion of public services."

"We have stood—and we will continue to stand for the wealth which is created by society as a whole, being used mainly by society as a whole. We are in the process of

establishing within the trade union movement a new radical Left because only by going to the roots of the problems which confront us can we secure the changes necessary."

The call for a new drive to channel more funds into the public sector was taken up by delegates supporting an evening council motion on unemployment.

The executive asked for a properly worked out economic policy on job creation and industrial regeneration as well as the use of North Sea oil funds to expand the public services.

Earlier Mr. Bassett accused Conservative leaders of inviting conflict over the closed shop. While the Labour Party and trade unions were trying to achieve a consensus on the issue, Mrs. Margaret Thatcher and her supporters were indulging in political opportunism.

Mr. Bassett said the advantages of the closed shop had received too little advertisement. It avoided friction between unions and non-trade unionists as well as inter-union difficulties and there were advantages in voluntary collective bargaining.

The closed shop had been attacked as "a monster power" yet no union could act in an arbitrary way because of their procedures and there were many courts of appeal.

"It is a complete and absolute nonsense to conjure up the bogey of an attack on individual liberty when there is an attack on the collective liberty of trade unions."

## Discrimination blamed for jobless women

By OUR LABOUR STAFF

THE Manpower Services Commission was accused yesterday of failing to tackle job discrimination against women.

Calling for action to help women during periods of high unemployment, Miss Joan Turner, national officer in the General and Municipal Workers' Union, said the commission had failed to overcome or even seriously challenge the sexual division of labour through its training or economic promotion scheme.

She told the union's conference: "Women remain as firmly

linked to that limited number of women's industries and women's jobs as they ever were."

In 1976, she said, female unemployment was rising twice as fast as male unemployment. In 1977 it rose to the "alarming" three-fold level.

Ms. Turner attacked those who see a solution to unemployment in the return of married women to the home.

This could lead to the collapse of the National Health Service, service industries and many sectors of the manufacturing industry.

## Tories told 'hands off Post Office'

CONSERVATIVES must keep their hands off the telecommunications industry, Mr. John Scott-Garner said yesterday in his presidential address at the Post Office Engineering Union's annual conference at Blackpool.

The union president replied to Sir Keith Joseph, responsible for Conservative policy on research, who he said had stated that the Tory Party would free the Post Office from the telecommunications control over telecommunications.

"I say to Sir Keith Joseph, 220,000 workers have given their lives to the telecommunications business to see you ruin it," he said. Sir Keith's view was that the Post Office should retain monopoly control over the provision of the telecommunications network, but lose its "monopoly grip" over the supply of terminal equipment needed to link the network to the office, home and factory.

The Tories want to get rid of your job. Our political activities are totally in pursuit of our need to protect and advance our interests as workers."

He urged the Post Office to

join the unions in the fight to save members' jobs and told the organisation: "You must not rely on monopoly to protect you. You must get out and sell to our customers and make sure you have the equipment the customer needs. If you sell it, we will install and maintain it."

His message for the public was that the maintenance forces at the disposal of the Post Office were vast and quite incapable of being matched by any conceivable private enterprise. "We want you to have a better service—you will not get it Sir Keith's way."

## Turnover rises in catering industry

TURNOVER in the catering industry for the first quarter of 1978 rose by 12 per cent compared with first 1977 quarter. Measured against the final quarter last year it rose by 3 per cent, according to the Department of Trade.

## Workers to vote on Ryton stoppage

By Our Labour Correspondent

PROPOSALS for a return to work in a dispute which has halted all output at Chrysler's Ryton, Coventry, factory will be put to a mass meeting of 1,500 production workers today.

A peace formula was reached during talks at the weekend and put to section meetings of the men involved yesterday. This resulted in some groups accepting the proposals and others rejecting them and shop stewards will this morning try to clarify the position.

The dispute began last Thursday when 60 men objected to company proposals for transferring work to another section of the factory. Other workers then joined the strike and by last night production of 250 cars had been lost.

At the Perkins Diesel Engine plant in Peterborough 1,100 workers were sent home yesterday because of a strike by maintenance men.

The dispute started when the 34 maintenance men staged their protest over a company scheme to use sub-contractors for weekend maintenance. It disrupted services at the main Eastfield plant of the company, which is the world's biggest manufacturer of diesel engines employing 10,000 workers.

## Equity rejects changes in union rules

By PHILIP BASSETT, LABOUR STAFF

MODERATE MEMBERS of Equity, the actor's union, yesterday confirmed the defeat of a Left-wing attempt to change the structure of the union by scrapping the system of postal ballots. A special general meeting of the union yesterday voted to retain the present structure.

Changes in union rules, including those relating to fees and subscriptions, membership qualifications, the objects of the union, and the rights of members to inspect the union's finances, were defeated in the last of four meetings on revision of union rules by 201 to 186 votes. A two-thirds majority would have been necessary for any change.

One of the important changes rejected yesterday would have dispensed with the qualification of 40 weeks' experience for full Equity membership, which is necessary to work in London's West End theatres. Another change, also rejected, would have allowed the union's council to fix subscriptions without putting the change to a general meeting.

At the weekend, the Left suffered a major defeat when the union voted 577 to 548 to reject proposals for a branch meeting and delegate conference structure to replace the present system of postal balloting.

Mr. Peter Plouviez, general secretary, speaking after the meeting, denied that the union was in dire financial straits. But he admitted that it was "hard

## UCATT bars trade paper

By Nick Garnett, Labour Staff

CONSTRUCTION NEWS has been effectively barred from the biannual conference of the Union of Construction, Allied Trades and Technicians after allegations of biased reporting.

The weekly trade paper issued a libel writ earlier this year after the union journal, Viewpoint, criticised its coverage of the industry, including its reporting of UCATT in relation to the construction section of the Transport and General Workers' Union.

The union also severed normal Press relations with the paper. UCATT said yesterday that Construction News had had its Press credentials withdrawn partly because of what the union sees as an unwarranted anti-UCATT bias, but largely because the writ had made the working relationship between the union and the paper difficult.

Mr. Albert Williams, the union's president, told delegates in Dunoon that the Government had to correct "by drastic means if necessary" the faults in the economy which created wide disparities in wealth.

The millions "in want," said Mr. Williams, would not stand by silently forever while what they needed to satisfy their needs was almost within grasp.

Allegations of vote rigging at branch level were also raised by some conference delegates.

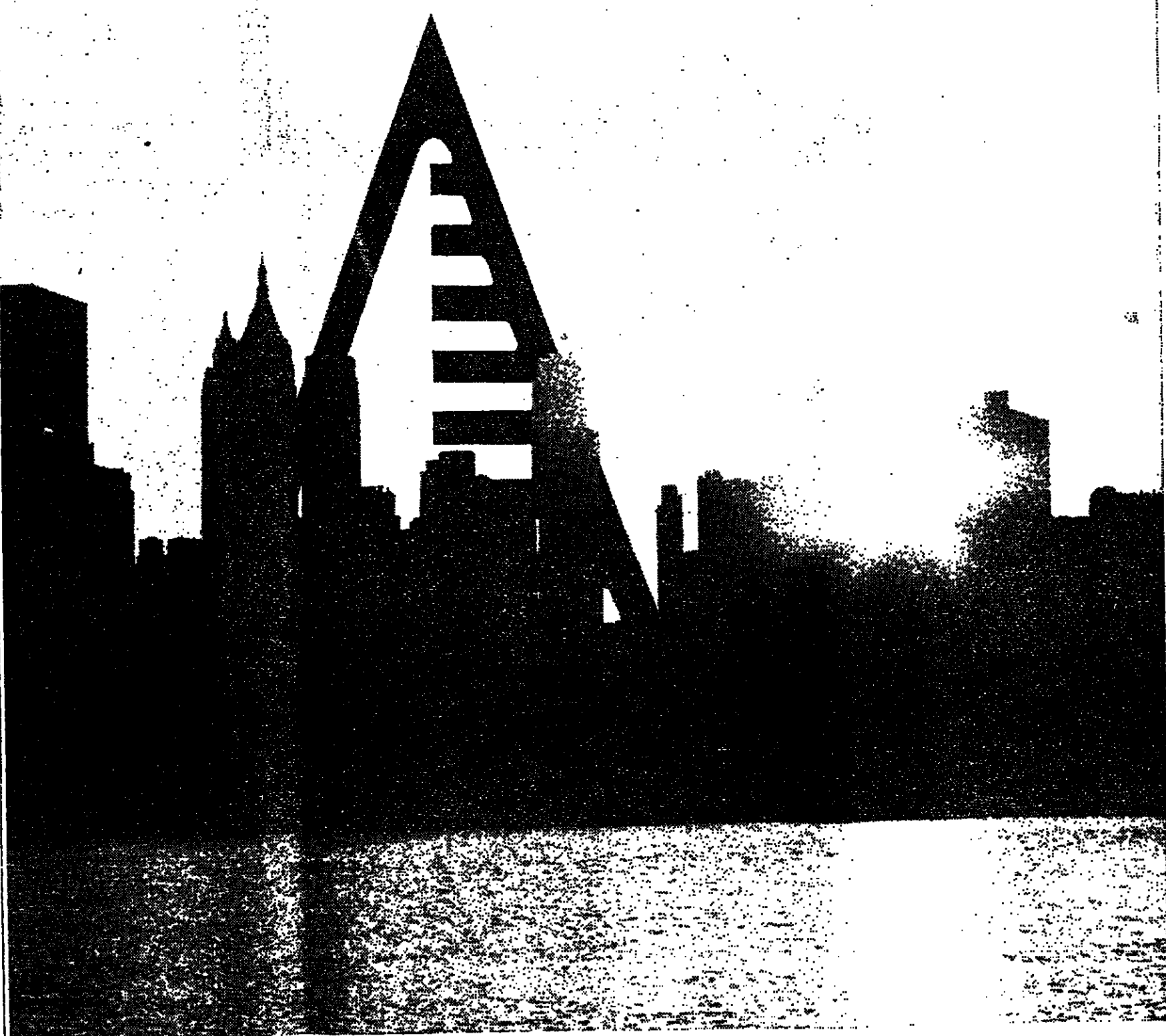
## Walsingham 'stalemate'

A STRIKE by 160 manual workers at the Walsingham Steel works, which yesterday entered its third week is a "stalemate," according to the men's union leader.

The dispute, which threatens production at shipyards throughout the country, is about a pay offer to men employed at Walsingham which is a fraction of 1 per cent less than that offered to other manual workers.

At Wearside, in the British Shipbuilders' Group.

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## APPOINTMENTS

## Burton Group senior posts

Mr. Ralph Halpern has been appointed group deputy managing director of the BURTON GROUP and Mr. Brian North has been made assistant group managing director. Mr. Halpern is chairman and chief executive of Burton and Robinson. He became a member of the group Board in 1977 with additional responsibility as chief executive of Burton and Jackson Retailing. Mr. North is group financial director and acting chief executive of Burton in France. He joined the group in 1972, became financial director three years later, and was appointed to the group Board last year.

Mr. Bernard F. W. Scott, executive chairman of Jones Industries and a director of Lloyds Bank since 1975, has been appointed a director of LLOYDS BANK INTERNATIONAL from July 1.

SHANGHAI COMMERCIAL BANK (Incorporated in Hong Kong) has appointed Mr. Ambrose K. C. Chan to be representative at its London office, opening June 8. Mr. J. E. Fraser will be adviser.

Mr. G. M. Philipps has been appointed a director of R. CLARSON AND CO.

Mr. Paul Podolsky, chairman of Albioncraft, has been elected president of the BRITISH JEWELLERY AND GIFTWARE FEDERATION.

Mr. Olof Dahlquist has been appointed managing director of TRELLEBORG RUBBER, the UK subsidiary of Trelleborg AB, Sweden. He succeeds Mr. Frank McGuire, who has become president of Trelleborg's American companies, but remains a director of Trelleborg Rubber.

Mr. Michael Heath has been

appointed a director of SMITH, BROS., stockbrokers, not stockbrokers as reported on Saturday.

Mr. Peter Turner has been appointed managing director of FAIRCHILD CAMERA AND INSTRUMENT (UK) and general manager of the company's Northern European semiconductor division. Mr. Turner succeeds Mr. Robert Blair who is taking up a new Fairchild's head-quarters in Mountain View, California.

Mr. A. Spedding has been appointed general manager and actuary of UK PROVIDENT.

Mr. David Linford has been appointed chairman of the LINFORD BUILDING GROUP, succeeding Mr. F. Linford who becomes president.

Mr. Peter Hancock is to become deputy managing director of SHREWSBURY TOOL AND DIE COMPANY, a member of the Hall Engineering (Holdings) Group.

Mr. L. E. Downs has been appointed financial controller and company secretary of TEMPERATURE. He was previously with Cunard Line.

Mr. R. J. Simpson has been appointed to the Board of DRAKE AND SCULL HOLDINGS as group finance director. He is also group company secretary.

Pipeline and Heating Services PHS (Power Plant) has joined the FOSTER GROUP of pipework companies. Mr. F. T. Boon and Mr. G. V. Smith continue as joint managing directors of the PHS companies, whose chairman becomes Mr. A. R. H. Mallett, who is also chairman of the enlarged group's parent company, Foster Brothers. Mr. L. E. Smith, managing director of Fosters Power Piping, Mr. T. E. Sansom and Miss D. N. Bastable.

Mr. R. Marshall has been appointed a director of the TSB TRUST COMPANY. Mr. Martin Broadway has become assistant general manager, management services, and Mr. Michael Ramsey, assistant general manager, insurance administration.

Mr. R. C. Ingram has been appointed a deputy chairman of LOWNEDES LAMBERT GROUP, and Mr. J. A. Champness has joined the Board.

Mr. D. W. C. Kitching, at Friday.

present a general manager, MIDLAND BANK has been appointed assistant chief general manager from September 1, in succession to Mr. W. C. Woodman who is to retire. Mr. Woodman will continue as deputy chairman, Midland Bank Industrial Equity Holdings. Also from that date, Mr. K. B. Cox is to become a general manager responsible for the corporate finance division. He will be replaced by Mr. H. R. Gamble as general manager (treasurer). Mr. A. E. Robinson, previously a divisional advances controller, is now a regional director home counties, in succession to Mr. Gamble.

Mr. Peter Lawson has been appointed chairman of MWP INCENTIVES in succession to Sir Dallas Bernard, who remains a member of the Board. Mr. A. S. Minns has joined the Board as chief executive, and Mr. E. Chamberlayne has been made an executive director. Mr. L. A. S. Mostyn and Mr. G. M. Morgan become non-executive directors on the Board. MWP Incentives is jointly owned by Morgan Grenfell, Willis Faber and PA Management Consultants.

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# U.S. authorities tighten up on overseas bank lending

BY STEWART FLEMING in New York

THE U.S. authorities have begun to tighten up their supervision of the foreign lending done by American banks. They want to have a clearer idea of the risk involved in each debtor country. There is, however, evidence that the regulatory authorities intend to be supple in their handling of this important matter, which reflects upon the external payments of so many countries.

Though the final pattern to be adopted is not so far clear, a number of senior officials insist that it need not inhibit the foreign lending of U.S. commercial banks, and at any rate some senior bank executives share that view. Fears among bankers that tighter regulations will automatically reduce their ability to lend have been dispelled at least in part by a recent statement from the Comptroller of the Currency, Mr. John Heimann, which showed that he was aware of the need to apply banking regulations in this field with flexibility.

Some senior officials do however suggest that part of the emphasis in the new regulatory policy expected to emerge will be on a diversification of lending overseas to ensure that no bank has too high a concentration of its loans with a single foreign borrower. Some big American banks will find that they must reduce what will be deemed to be over-commitment to certain countries.

## Heavy borrower

Thus there are suggestions that Mexican officials, whose country has been a heavy bank borrower, are worried, although perhaps less so than earlier this year. No doubt other borrowers will watch equally anxiously.

The new approach is a reaction to the rapid growth of foreign lending by the banks. A congressional study published in the middle of last year highlighted the extraordinary speed of this growth. It pointed out that in 1980 only eight U.S. banks had overseas branches and that their assets totalled only \$3.5bn. As Mr. Heimann recently said of international banking department executives, "in those days, their titles signified remoteness from the levers of command."

But by mid-1976 U.S. banks' foreign branches had assets of \$181bn, according to the congressional study, and the "spectacular expansion of international lending has been critical to maintain a steady growth of earnings for major U.S. banks."

The result is that, as Mr. Heimann put it, international lending activities of ten or more of the largest banks in the country would eventually account not only for more than half their loan portfolios, but also for the lion's share of their profits. Last year, for example, Citibank earned over 80 per cent of its profits abroad. "The

fact is, our commercial banking system is now firmly locked into a global banking system, a system dominated by very large foreign institutions, many of them government-backed or owned which compete for business by means and standards not always in accordance with traditional American banking practices."

The phenomenal growth of foreign lending is one reason for the attention which U.S. bank regulators are paying to foreign business. Another is their previous lack of interest and lack of expertise in analysing the significance of this business for the institutions they are supervising.

The congressional study remarked that "the most noteworthy characteristic of this new capital market is that it is largely unregulated; no single bank regulatory agency, national or international, has either the authority or the responsibility to oversee the market. Until recently the Federal Reserve and the Comptroller of the Currency (the two main U.S. agencies) did not even have comprehensive statistics on the foreign claims and liabilities of the overseas branches of U.S. banks."

Over the past three years there has been widespread concern that, partly because of this lack of supervision, banks were committing themselves to loans, particularly to developing countries, which were ill-advised and which could threaten their financial stability.

Political concerns of course go wider. Thus the congressional study focused on the foreign policy implications of some foreign lending. At the end of May, at the International Monetary Conference in Mexico City, Dr. Henry Kissinger suggested that bank lending to Communist bloc countries—which has been substantial—should be used as a bargaining counter in East-West relations. Dr. Kissinger's comments found support from the chairman of the Chase Manhattan bank, Dr. David Rockefeller—and expressions of horror from some European bankers.

The concerns of the regulatory agencies are less sweeping, relating in the first instance to the financial risks to the institution involved from heavy commitments to particular countries, particularly in the case of banks that may not have appreciated the important differences between granting commercial credits and making loans to Governments.

Earlier this year Mr. Heimann, recognising the importance of this distinction, issued proposals for integrating one particular U.S. banking law into the recently developed foreign lending pattern. The Comptroller is required to ensure that no bank under his supervision lends more than 10 per cent of its capital and surplus to a "single borrower." As Mr. Heimann pointed out

## SHARE OF FOREIGN EARNINGS IN MAJOR BANK EARNINGS

	(per cent)		
	1972	1975	1977
Bankamerica	21	48	34
Citibank	54	71	82
Chase Manhattan	42	64	65
Bankers Trust	31	58	79
Continental Illinois	17	13	17

Source: Salomon Bros.

recently this rule was written over a century ago. How do you apply it today to a bank making loans to a government, and agencies of that government such as a state-controlled oil company, or its export finance bank? Are they one borrower or several?

The Comptroller issued detailed guidelines setting out under what circumstances it would be legitimate for a bank not to lump together such loans to government and government-related agencies when applying the 10 per cent rule. In principle a bank was going to be asked to justify loans by showing that the borrower would have the means to service the loan, and also to explain the purpose to which the money was going to be put.

Earlier in the month, however, before the detailed guidelines were brought into effect, he had stated that "the Congress has imposed a 10 per cent limit, which by necessity must be somewhat arbitrary. I think our office can most productively approach within the constraints of the 10 per cent legal limit through flexibility in interpretation of the ruling." While legally he cannot ignore the 10 per cent rule he is looking again at its detailed application to foreign loans.

This move has eased the anxieties of some bankers as well as those of some heavily borrowed countries, which feared that the rigid implementation of the means and purpose tests would cut them off from some large credit sources.

## Conceptual

But the Comptroller made it clear that he was more aware that "our office cannot easily and unthinkingly apply conceptual devices, tested by long domestic regulatory tradition, to international lending activities." He added pointedly: "We have to develop new ones." That is precisely what his office, and the Federal Reserve and the Federal Deposit

Insurance Corporation have been doing.

In the spring Quarterly Review of the New York Federal Reserve, Board article entitled "a new supervisory approach to foreign lending," outlined radical initiatives in this field. Key elements in this approach include a move for the first time to coordinate the regulatory supervision of the three independent agencies, including the development of a common reporting form. Although this is only being employed on a trial basis by New York Fed, officials emphasise that the three agencies have reached a broad measure of agreement.

Other factors in the new approach will be to lay emphasis on identifying concentrations of lending that seem relatively large in relation to a bank's capital, and also to the economic political and social conditions in the country concerned. The regulators intend to pay close attention to country risk and develop procedures for analysing country risk.

The regulators will also pay close attention to the banks' own expertise. They will not, however, attempt to draw up lists of countries that can or cannot qualify for loans, and officials stress again the flexibility of the new approach.

## Feed back

Bankers at this stage seem ready to give the proposals a cautious welcome in principle. They say that they will welcome the feed back which they can expect from regulatory agencies once they have developed a sound understanding of the foreign credit lending scene and have the advantage of being able to see an industry-wide picture. Bankers are hopeful that the system, once working, will inhibit lending only in those cases where loans ought not to be extended anyway.

The catalogue of the bank regulators' concerns about foreign lending is a long one. Mr. Heimann has cited the recent narrowing of rates of return on these loans, lengthening maturities of up to 10 years when measured against the complexity of assessing country risk, the mismatching of maturities of funds and loans, and the fundamental shift to a reliance on the part of sovereign nations on commercial banks for development and balance of payments financing.

Ironically, the public expressions of concern by the regulators are coming at a time when international profits growth for the big banks has slumped from the annual compound rate of 37 per cent through 1970-75 to only 1.8 per cent in 1976 and 8 per cent last year according to a Salomon Brothers study, and at a time when the big banks are beginning to pay closer attention to their domestic market profitability.



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The stock transfer registers and registers of stockholders will be closed from June 17, 1978 to June 30, 1978, both days inclusive, and warrants will be posted from the Johannesburg and United Kingdom offices of the transfer secretaries on or about July 20, 1978. Registered stockholders paid from the United Kingdom will receive the United Kingdom currency equivalent on July 11, 1978 of the rand value of their dividends (less appropriate taxes). Any such stockholders may, however, elect to be paid in South African currency, provided that the request is received at the offices of the Corporation's transfer secretaries on or before June 16, 1978.

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By order of the Board  
J. T. GOLDFINCH,  
Managing Secretary

Head Office:  
41 Main Street  
Johannesburg 2001

London Office:  
40 Holborn Viaduct  
EC1P 1AJ

June 6, 1978

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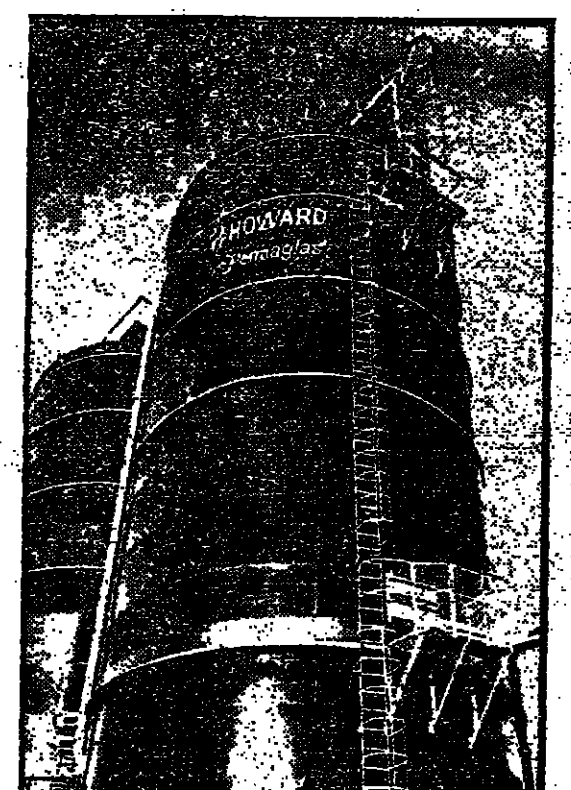
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هكمان الترحيل



## The Management Page

EDITED BY CHRISTOPHER LORENZ

## Putting distribution strategy under the microscope

THE PROBLEMS of distribution have seldom been high on the agenda at Board meetings. Yet there is a growing band of people who see it as an increasingly important area for attention at the highest level.

The champions of this cause, most notably, the National Economic Development Office's economic development committee (Little Neddy) for international freight movement, believe that as companies find it increasingly difficult to boost efficiency by trimming production and marketing costs still further, they should, as an alternative, put distribution under the microscope.

Giving an idea of the potential benefits of improved distribution, Lord Hayter, chairman of Chubb—and also chairman of a NEDO conference on the subject—this month points out that the cost of distributing goods, including items such as insurance and packaging, can amount to up to one-third of the selling price.

The complexity of distribution in a large or medium sized company can be daunting, and rationalisation does not lend itself to a piecemeal approach. Although obvious bottlenecks and failures can be tackled, experts advocate a long-term scheme aimed at involving a wide range of departments—a strategy borne out by the experience of Monsanto, the chemical company.

NEDO's role in promoting the cause is based on its recent Little Neddy report. Trading with Europe: Through Transport and the Total Export Concept. This document will also be the basis of its conference (aimed at senior executives), to be held in London on June 8.

The report itself covers a confusing array of subjects, including marketing, customer service, invoicing policy, education, shipping, Government policy on transport, insurance, exchange control, vehicle weights and even a standard dictionary of trade delivery terms.

But the essence of the report is this: "Chairmen and managing directors too often fail to assemble the right mix of management expertise to make up a really effective export effort. The distributive responsibility is frequently left to middle or junior management."

There is still a tendency to sell first and think about movement later, but physical distribution should enter into the

long and medium term planning of every export activity.

The right way to go about selling abroad, it is suggested, is to set up a system for integrated control and development of production, selling, servicing, financing and distribution under the guidance of top management. This so called Total Export Concept (coined by the freight industry Little Neddy) is now one of the many parts of the Government's industrial strategy.

One company which has been ahead of the game for some time is the British subsidiary of Monsanto, the fourth largest chemical company in the U.S.

It introduced a system of this kind some 10 years ago, drawing together all the threads of distribution (domestic and export) under a distribution manager who has a direct line to the chairman.

Mr. Roy Macintosh, the company's present manager of distribution operations (and deputy chairman of the British Shippers' Council), believes distribution to be one of a company's most complex areas of operation. "It is like a watch. All the parts must be correctly inter-connected, otherwise it doesn't work," he says.

Monsanto's initial policy on distribution evolved from the fact that, since it involved a lot of expenditure on buying either transport services or equipment, it warranted mere management time. It was also recognised that it involved a wide range of company sectors.

Like most companies which have attempted to measure distribution costs, Monsanto also recognised that this is extremely difficult because such costs arise in many places and can be almost impossible to identify.

It therefore introduced, in the style of its U.S. parent company, a central distribution department for Europe (where

Monsanto has subsidiaries in most countries) embracing the distribution group which was already established in the UK.

The first step was to discover how the then operating distribution system actually worked and what it cost, with the ultimate aim of achieving an optimum service-cost mix. This then involved the production and marketing sides of the company.

Mr. Macintosh and his team immediately discovered that many things were done in an irrational way, often because they had always been done that way. Duplication of effort was also found, particularly on data gathering.

An early objective was to capture data for control purposes, so that central groups could define parameters for operating units. In this way we were able to apply common systems and rules. Once we were all pointing in the same direction it became easier," he says.

An essential part of the present Monsanto system is information. It was regarded as vital that any delay be immediately made known to the customer and a specially developed telex system—based on uniformity of practice—has proved to be the answer.

This took several years to perfect but information on an order from production units is now relayed through centres in London and Brussels to every one who should be informed of its status, from far-flung agents to those in the local sales distribution chain.

Another complex but essential rationalisation took place on alignment of documents and procedures for export orders, involving a complete integration of a large number of functions.

Mainly because of their high costs, the first companies really to tackle distribution were those in the food industry, Mr. Macintosh said. Now he believes the trend is gathering momentum, motivated by the need to improve customer service, especially abroad and protect profits from continuing erosion.

The ideal man for a distribution job, he believes, is the professional manager, a pack of all trades: someone who knows about exporting in terms of each of the many strands of distribution from production planning to banking, and is interested in solving problems.

Lorne Barling

A RESEARCH centre, in contrast to say a processing plant or assembly line, is a highly flexible industrial resource. Or rather, it should be. Often the problem is how to manage a research centre tuned to medium- and long-term objectives in a way that responds readily to the changing demands of and pressures on industry.

"A lot more of our science ought to be seen and used as a company resource," believes Dr. Charles Suckling, general manager for research and technology of ICI, the £4.7bn chemicals group. At a time when public expectations of a better way of life are running extremely high, says Dr. Suckling, industry is faced with dwindling resources. Science and scientists form one resource it must learn to use more efficiently.

The testbed for his ideas is ICI's Corporate Laboratory, a research centre near Runcorn set up in the early 1960s. Dr. Suckling admits that in the early days, as research director of Mond Division's laboratories nearby, he was a stern critic of the new laboratory, for what he then saw as poaching upon divisional preserves.

Today the watchword is "relevance." The problem is how to keep some of ICI's most creative minds—for which the Corporate Laboratory is praised by some divisions more than for its inventions, as Dr. David Jones, its research director, ruefully admits, at work on problems relevant to ICI.

One way ICI management tries to ensure that the Corporate Laboratory is no "ivory tower," isolated from business problems, is to have its top management visit regularly. Dr. Alfred Spinks and Mr. Robert Malpas, main Board directors responsible respectively for research and engineering, are frequent visitors. Dr. Suckling himself, recently elected a fellow of the Royal Society, calls regularly once a month. Divisional deputy chairmen and engineering directors are encouraged to keep closely in touch.

## Avuncular

But a more subtle way is through "relevance groups"—small groups of divisional directors set up as avuncular critics of some portion of the research programme. They dissuade Dr. Jones and his scientists from chasing, for example, lines of research judged more suitable for one of the other divisions, or to a company other than ICI, where to break in would involve a costly commercial fight for perhaps only a modest share of the market. This kind of problem emerged starkly from the original concept of the research centre, which was essentially to discover or invent new products. Experience showed that the resources which the research centre would require to exploit a new invention would be far beyond any it could reasonably expect to command. There were, admits Suckling, a lot of flops.

To-day the stress is on process technology rather than innovative products; and on the science needed to support seminal advances in the process area. David Jones has a qualified staff of 180, and a budget of just over £5m a year (out of ICI's total research and technology budget of £150m this year).

Scientifically it is still an exciting place to work. What Jones calls the "fizzy" areas of science exciting the chemical industry's attention to-day include the possibilities of using light rays, electron beams, ions, etc. as parts of tomorrow's process technology.

The idea of using a laser to "zap" a molecule and make it fall apart, by breaking particular chemical bonds, is one which has exercised chemists seriously for only the past year or two. Hardened ICI divisional directors were none too enthusiastic about its prospects at first. But interest has grown rapidly as it became more widely appreciated that the laser might be a highly efficient way of injecting energy into a reaction at precisely the point it is needed, rather than at random, as is the case when heat is used to accelerate a reaction. The Corporate Laboratory.

David Fishlock reports on how ICI controls its research centre without stifling innovation

## Keeping innovative minds on the right track



Dr. David Jones—head of research at ICI's Runcorn Laboratory.

working with laser engineers in the department of applied physics at Hull University, has set up a powerful infrared laser as a chemist's research tool. One problem today is that the scientists cannot make a laser using the latest kinds of tunable across the range of infrared frequencies. So their choice of experiments is restricted to molecules which might be excited by the frequencies available.

The best prospects for laser chemistry at present seem to lie in two different directions. One is the purifying of small quantities of a highly-purified compound such as a drug, where an undesirable impurity that is hard to remove might be converted by laser energy into the product itself, or into harmless or more readily removed impurities. The other possibility is as an analytical tool for remotely detecting impurities, perhaps continuously in controlling quality on a production plant; or for pinpointing leaks of a dangerous chemical at long range, anywhere within a factory fence.

Scientists have made immense strides in recent years in applying novel, high-powered analytical techniques to chemists' problems. The laboratory's engineers are embroiled in the complex relationships between man and computers, not just at business management level but for the plant manager and—still more important—the process operator.

In the chemical industry the operator is highly skilled and accustomed to taking a lot of decisions. So they want to be able to give him, for instance, a pictorial view of his parish, which might show a man just arriving on shift precisely where he has problems. As they see it, the need for the future is to get the operator still more closely involved with the process, by sharing the problems in a man-machine relationship, and not simply to try to solve his problems with machines.

Inventors may be reassured to know, however, that the kind of science that might lead to novel products still goes on in the Corporate Laboratory, as well as in divisional research centres. For several years the laboratory has been exploring the idea of making "2-D crystals"—extremely thin films of fatty acids embodying the kind of "activity" which

characterises, say, a transistor, a drug or a pesticide. It has developed very elegant methods of automatically growing films with intriguing electronic and biological properties.

One organic chemical fashioned in this way turns out to have unexpectedly powerful electronic properties—"far better than we'd hoped." The techniques have fascinating possibilities as sensors for many things ICI wants to measure and control. Exploitation—should it ever come to that point—might pose problems, however, for a company which so far has eschewed manufacture of the special crystals of solid-state electronics, on the grounds that the profits lie further downstream.

The Corporate Laboratory is also charged with the task of being the company's main interface with the universities. As one scientist puts it, "when our work leads us into an area of science novel to the company, we look round for assistance. The university people act as gatekeepers for us." Colloid science is a good example of an area of science which only recently has been recognised as common to a great diversity of the company's "recipes"—for paints, dyestuffs, plant protection, even the technology for fermenting protein feedstuffs, now well on the way to becoming a new ICI division.

Under the company's joint research scheme of scientific projects, the cost of which is shared with the university, the Corporate Laboratory has been a partner in one out of every four projects since the scheme was launched in 1974. This year ICI will contribute about £350,000, to be matched by another £300,000 from the universities.

## Ambitious

Scientists in industry, Charles Suckling told the Research and Development Society in London recently, were "trying to link the future with here and now." He was certain, he said, that a better scientific understanding of some of industry's problem areas was going to pay off. He advised his audience of research managers to try asking his three basic questions. First, is your research and technology programme relevant to your business objectives? Second, are your business plans ambitious enough? And finally, are you giving yourself the chance of making discoveries that could lead to a better business plan?

## No sentimental journey for Geneen

UNACUSTOMED AS he is to public utterance (outside shareholders' meetings), Harold Geneen, the legendary chairman of International Telephone and Telegraph, has come out in print to dispel his growing reputation as a "softy."

In a letter to Business Week, Geneen denies the magazine's alleged depiction in an article on ITT that it is for sentimental reasons that he is reluctant to sell what he calls "losers."

Geneen attributes his policy to "very hard-boiled reasons"—his distaste for "dumping" management's mistakes on the stockholder. He prefers to try to restore his lame ducks to good health and future earnings, he says, "or, at worst, restore them to value before disposing of them."

A laudable principle, certainly, but there may be a middle way between impatiently selling off a business as soon as it starts to go sour, and hanging on to a chronic loser for far too long. Much obviously depends on whether one's remedial action looks like paying off, as it did in the case of ITT's Sheraton subsidiary.

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PROFITS (\$'000)	1977	1976	Increase	%
UOB Group	28,500	24,687	3,813	+15.4
The Bank (UOB)	21,335	17,713	3,622	+20.4

**DIVIDENDS**  
Final dividend of 7.3% together with interim dividend of 5%, the total distribution of 12.3% on the paid-up capital of \$815.57 million would amount to \$81.7 million, an increase of 43.3% over 1976.

**BONUS ISSUE**  
A bonus issue of 1:10 by the capitalization of \$815,565,264 from the share premium account.

BALANCE SHEET AS AT 31 DECEMBER 1977			
LIABILITIES	\$'000	ASSETS	\$'000
Capital & Reserves	339,470	Cash, Balances with Bankers & Money At Call	1,153,362
Debentures	160,048	Government Treasury Bills & Securities	303,234
Total Deposits	2,906,663	Investments	117,625
Other Liabilities	244,723	Loans & Advances	1,868,917
Acceptances, Guarantees & Other Obligations on behalf of customers	1,033,653	Other Current Assets	55,120
		Fixed Assets	115,576
		Customers Liabilities for Acceptances, Guarantees & Other Obligations	1,033,653
Total Liabilities:	4,647,507	Total Assets:	4,647,507

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# Decline of the low profile

ONCE UPON a time chief executives of companies were expected to devote all their energies to running the business; as soon as they started accepting part-time government appointments or taking on an active role in public life, they were the thing to be ashamed of. Now, however, the times have changed. Now we seem to be in a different situation. A growing part of a company's operations—especially if it is a large company—now are being taken over by politicians and bureaucrats. Chief executives cannot afford to be indifferent to the way these decisions are taken; if they are not business leaders proper, they must try to influence them. This is not just a matter of a discreet word with a Minister or a Permanent Secretary; on some issues they have to draw the attention of public opinion, abandoning the low profile of their predecessors.

The most striking change has taken place in the U.S. Over the last few years politicians, consumerists and trade union lobbyists have been astonished by the success of the business community in pleading its cause in Washington and elsewhere. This is partly a matter of individual companies. Mobil is an outstanding example, having been so successful in getting publicly for the issues they believe in. But it has also involved more effective use of trade associations and other representative bodies. Having been involved in trade associations for years, many executives in politics, many chief executives seem positively anxious to relish the battle. This is particularly true of the Business Roundtable, a grouping of some 200 executive officers which includes most of the major U.S. corporations.

Chairman of the Roundtable is Irving Shapiro, chairman of Du Pont, who symbolises more than any other executive the new American public affairs. A lawyer with experience in government, he is very different in background and approach from the traditional chief executive of America's largest chemical company. Can he help to change the feeling on the part of the Du Pont board, as Shapiro has put it, that "we need a different kind of leadership?" Can he help the public to understand government and the political conditions in the country and can address itself to some of these issues?

As he explained in a recent interview with the Harvard Business Review, Shapiro is a strong opponent of the low profile. "Most businessmen have been afraid of the press, unwilling to subject themselves to public examination on what they're doing and why. They've

It would be nice to think that the burden of bureaucracy could be lifted, but perhaps its growth simply reflects new demands which cannot be satisfied in any other way. If the people want things that are safe and pollution-free, only the Government can set and monitor minimum standards.

Businessmen may have to accept that running a business now has a new dimension—the interface with government—and learn how to deal with the people who make the decisions. One can't help wondering what happens to the old-fashioned skills of making and selling things if the chief executives of the future are men who know little about the business but are experts in the corridors of power and good performers on television.

SINCE returning from Australia some weeks ago, I have been asked a good many times, "what are Australian wines like?" It is unfortunate that economic—and, one must add, political—circumstances have made these wines so unfamiliar here as to raise the question. (It can be answered in part at the Australian Wine Centre in Fitz Street, W.I.) Apart, however, from the wine which is sold in concentrated visit imposes on any answer, the question reveals a wider ignorance. For it is rather like being asked, "what are French wines like?" The only reasonable reply probably for both is varied, fortunately.

For Australia, the wine is pretty dull if they were similar all the way from New South Wales to Western Australia.

In fact a considerable variety of wines is produced in this huge country, though not in such sharply distinct, relatively narrow belts as in France.

It is the conditions that differ most from Europe, for Australia is not only "down under," but also to some extent "upside down." In other words, conditions are faced that may be the reverse of those obtaining in Europe.

Scarcely surprising when it is borne in mind that whereas the latitude of the Rhineland is not much short of 50 degrees north and Bordeaux 45 degrees, the southernmost tip of Australia is no more than 39 degrees south.

Most of the vineyard areas are well north of that; nearer the equator than Algeria, not a country producing exceptional wine.

Accordingly, while north of the Alps and the Pyrenees the growers' problem is often to secure enough sun to transform into alcohol and to avoid an excess of acidity, in Australia the trouble is an excess of heat and a deficiency of acidity; though acid may be added to balance the wine, which is a little like the European vintage in northern Europe.

The vintage may be delayed to obtain greater maturity, in Australia the moment when the grapes should be picked can be critical, to prevent them becoming over-ripe and turning into lassy

In the hot plains of the irrigated-area of Victoria, the grapes may arrive at the wineries at temperatures as high as 113 F (45 C), and risk being oxidised even before being crushed. One solution to this is mechanical harvesting at night. With vines spaced at 10 ft and 4 ft, the machines with three-man teams and powered headlamps can shear off the grapes and have them delivered

# Big Derby, small Oa

THERE COULD hardly be a bigger contrast in terms of size than in the respective fields for this year's Derby and Oaks. A near maximum 29 are expected to

Piggott) and Varishkina (Joe Mercer).

As is the case with the Derby, trainers of Oaks-candidates seem surprisingly optimistic this year, despite the presence of France's Poule d'Essai des Poulisches winner, and it will be interesting to see if anyone's confidence proves justified.

One handler who makes no secret of the enthusiasm with which he views the race is Henry Cecil, the trainer of Varishkina. His good-looking ally by Derring Do, out of his father-in-law Noel Murless's Oaks third of 12 years ago, Varinia III, did well to

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## RACING

BY DOMINIC WIGAN

---

line up for Wednesday's classic, while it now appears possible that just a dozen will contest Saturday's 200th running of the Oaks.

(Freddie Head), Fair Salinia (Greville Starkey), Princes Eboli (Geoff Lewis), Seraphima (Pat Eddery), Sofala (Paul Cook), Tartan Piperneck (Willie Carson) Upper Deck (Lester

THE waiting list for October's International Motor Show exceed 50 organisations. All 1m sq ft of space at the National Exhibition Centre near Birmingham has been taken.

The Society of Motor Manufacturers and Traders, which had misgivings at leaving Earls Court, London, the traditional home of the show, is becoming increasingly confident that the 1976 attendance of 488,777—the highest since 1971—will be exceeded.

At the National Exhibition Centre the society is able for the first time to hold a simultaneous show for the four major elements of the industry—

to the winery for crushing in the cool of the night within a couple of hours of picking.

Another consequence of the temperature is that many white wines are bottled very early indeed. In April I tasted many 1978 wines already in bottle:

**WINE**  
**EDMUND PENNING-ROWSELL**

Traminers, Sémillons and Chénais.

Irrigation, forbidden in Europe, is essential in areas for the most part originally planted with grapes designed for dried fruit. The results are yields of up to 100 hl. per ha.—double that for French quality wines and for their own non-irrigated areas. Drip-irrigation is allowed too in order to lubricate the parched soil: but adding sugar is forbidden.

Another difference between European and Australian viticulture is that except for a small part of Victoria, there is no phylloxera, so the vines are nearly all ungrafted. Whether the wine is better that way is a matter of controversy, but certainly the ungrafted vines have a lower pro-

ductive life. So in a "new" wine country as Australia comparatively is, one can find 90-year-old vines hale and hearty.

A much more recent difference among consumers is the relative popularity of red and white wine in Europe, outside the special

and fine white wine areas, the account tends to be on red wine and the problem of selling white has led to replanting with red wine grapes. In Australia the rapid expansion of dry table wine drinking from the late Sixties onwards was based on red wine. Then as recently as 1975 white wine demand suddenly shot ahead to the detriment of red so the replanting there is going in the opposite direction.

This is partly attributable to the attraction of cool white wine in the hot months; especially from the one-gallon so-called "casks"—in fact plastic bags—with a tap, eased in a box—that can be left in the refrigerator, and which now have a startling 25 per cent of the market.

The red wines also suffer

went so close 12 months ago. I told me yesterday that he would not be surprised to see her win. The Cecil girls apparently went extremely well in her home work on Saturday.

Incidentally, Cumani will again be represented. He saddles Spring in Deepsea, who was sickening for a virus when so disappointing in the Tote Free Handicap, for which she was a hot favourite. Spring in Deepsea, whose excessive cough of white blood, consisted of built up cough, the virus is now back to normal, is another in fine trim and could represent each-way value at odds of about 20-1.

2.30-Halatch  
3.00-Norlhanger\*\*\*  
3.30-Silette\*  
4.00-Sweet Relief  
4.30-Court Leet

cars, trucks, caravans, and campers, and accessories. The 34,000 registered trade visitors to the 1976 motor and commercial vehicle shows together is expected to be more exceeded. About 20,000 or more are expected. The show is now held at two year intervals in common with other major European shows.

† Indicates programme in black and white.

**BBC 1**  
6.40-7.55 am Open University.  
7.58 For Schools, Colleges. 1.30  
mi Ractime. 1.45 News. 2.00  
ou and Mc. 2.40 For Schools,  
colleges. 3.53 Regional News for  
ngland (except London). 3.55

**ACROSS**

Incitement for professional to go to work (11)  
• 28 Cover communist enmity (6)  
Elusive is not or could be (5)  
To insert article inside can amuse (9)  
Seat from which it is simple to control meeting (4-5)  
• 10 To go to 10 (5)  
The cost of loading Warrant Officer back in old transport (7)  
Mother in the ocean (4)  
Land that the badly (4)  
No quarrels here (4-5)  
Mistake made by some of terrorists (5)  
Art peeler possibly for fruit producer (5-4)  
The painter's illness? (9)  
Best poetically through band-leader (5)  
Not 7 across  
Who accepts motive that is treacherous (11)

**DOWN**

7 Wrongly shut A1 gap (6)  
8.3ip used to be enough for a leather worker (6)  
14 Able to take up but not present to accept a bit of the regalia (9)  
16 A bit of pork for Jean wife (5-5)  
17 Disturbing about mixing malt beer (8)  
19 Without enough warning (7)  
20 Father mixed syrup for ancient written material (7)  
21 Principal first-violinist has to glance sideways to take in music (6)  
22 Nosed round pole and forced open (8)  
23 Consumed some of meat endlessly (5)  
**SOLUTION TO PUZZLE No. 2,584**

O	P	E	R	I	C	E	S	P	A	K	E
H	O	L	D	E	R	S	T	R	E	E	N
M	O	R	E	S	E	F	E	R	S	E	A
B	O	X	E	R	S	E	E	R	S	E	A

of poetry (8)  
What's left out is nothing to  
embassy (8)  
Eve on unusual topic (5)  
Mean to suggest how old we  
are (7)  
Bury one Frenchman in the  
mainline (7)  
Commentary about a Rolls-  
Royce in race (9)

M	A	N	T	A	T	A	L	I	S	M	A	N
A	D	D	E	N	D	E	N	D	E	N	D	E
I	N	E	T	A	I	N	E	T	A	I	N	E
S	U	R	D	P	I	N	D	E	R	S	E	C
M	U	U	N	D	E	R	R	E	S	E	S	E
A	D	D	R	E	S	S	E	V	E	R	E	R
Y	E	S	M	E	N	A	D	E	S	T	E	

8.00 Fawley Towers (BBC prize-winning show).  
8.35 World Cup Grandstand! Italy v Hungary (highlights), Mexico v W. Germany and Poland v Tunisia (highlights), including 9.30 News Headlines.  
10.35 Tonight.  
11.00 World Cup Grandstand: Argentina v France and Argentina v England.

9.00 News.  
9.25 Living On The Land.  
9.50 The Old Grey Whistle Test.  
11.00 Late News On 2.  
11.05 Alexander's Woman's Hour, starring - Tyrone Power and Alice Faye.  
BBC 2 Wales, only - 7.05-7.30 pm  
Heddiw. 12.50-1.15 am A Woman's Place.

**LONDON**

12.5-1.30 am Weather/Regional News.  
All Regions as BBC1 except at the following times:-  
Wales-5.55-6.20 pm Wales and  
Today. 1.35 am News and  
Weather for Wales.  
12.00 Isis Noho. 12.10 pm Stepping  
Stones. 12.20 News, plus FT  
index. 12.55 Help! 1.00 Parents  
Day. 1.30 The Rocking Horse  
Winner. 2.00 After Noon. 2.30  
Red Letter Day. 3.25 Once In A  
Lifetime. 4.10 Cartoon Time.  
4.20 Paul. 4.45 Maggie In France. 7

**Warrior for Scotland** 7.40  
Northern Ireland News 7.53-5.55 pm  
**Northern Ireland News** 7.53-5.55 pm  
**Scene Around Six** 1.25 am News  
and Weather for Northern  
Ireland—**England—5.55-6.20** pm Look  
East (Norwich); Look North  
Leeds, Manchester, Newcastle;  
Midlands Today (Birmingham);  
Points West (Bristol); South  
Southampton; Spotlight  
West (Plymouth).

6.40 am Open University.  
 0.20 Worktalk.  
 1.00 Play School (as BBC-1 3.55 pm).  
 2.30 Having a Baby.  
 6.10 Open University.  
 7.00 News On 2 Headlines.  
 7.05 A Woman's Place".

**ATV**  
 12.50 p.m. ATV Newsdesk. 4.05 Professor Balzhiser. 4.45 ATV Today.

**BORDER**  
 11.50 p.m. Border News. 2.00 Houseparty. 4.45 Lookaround Tuesday. 11.00

Goose (cartoon).	1.18 pm Channel	Lunchtime News and	1.18 pm Channel
8.35 Rhoda.	What's On Where.	8.30 Channel News	8.30 Channel News

<b>RADIO 1</b>	247m	Work and Training.	7.30	The Art	Sc
(S) Stereophonic broadcast		of ... Karl Erb.	8.00	London Symphony	7.8
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ature (\$), 8.00 News, 8.05 Morning	mother, 3.00 News, 3.20 Questions to
erri (\$), 4.00 News, 4.05 This Week's	the Prime Minister "live" from the
poser: Schumann (\$), 9.95 Richards	House of Commons, 3.35 Money Box.
mo ' Quartel (\$), 6.30 Lifelines:	4.00 News, 4.05 Gardeners' Question Time.
	4.35 Story Time, 5.00 PM News, 5.40

**7:00** Channel Report, 8:30  
Treasure Hunt, 11:15 Channel Late  
News, 1:00 News Commentaries &  
Pressings Meteorological.

**GRAMPIAN**

**6:45 a.m.** First Thing, 12:30 a.m.  
**9:30 a.m.** Morning Herald, 4:45 Country  
Focus, 5:05 Grampian Today, 1:00 a.m.  
Headlines, 1:05 Grampian Late Night  
Headline.

**GRANADA**

**7:00** Channel Report, 8:30  
Treasure Hunt, 11:15 Channel Late  
News, 1:00 News Commentaries &  
Pressings Meteorological.

**ALBANY**, 8:35-9:75 Party Rates, Credit  
Cards, 9:00-9:15, 9:15-9:30, 9:30-9:45  
8:30 a.m. Mon., Tues., Wed. and Sat.  
8:45-9:00 a.m. Thurs. and Fri. 9:00-9:30  
9:00-9:15 a.m. Sun. and 9:30 and 9:00  
and 9:15 p.m. Sun. and Mon.

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**HTV**

12.50 p.m. Report West Headlines. 12.55  
Report Wales Headlines. 2.00 House-  
work Report West. 8.05 Report Wales.  
5.35 June Jane.

**HTV Cymru/Wales** - As HTV General  
except at 12.55-1.35 p.m. Pansodau  
w'rwyddion y Ddrd. 4.19-4.55 Mordafu.  
6.00-7.05 Y Dydd.

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**SCOTTISH**  
 2.30 p.m. News and Road Report.  
 9 What's Your Problem? 6.45 Scotland  
 day. 1.00 a.m. Late Call.

**SOUTHERN**  
 2.30 p.m. Southern News 2.00 House-  
 ris. 6.05 Day by Day.

**ULSTER**  
 7:30 a.m. Lunchtime. 4.05 Lots Look  
 Ulster. 5:15 Reports. 1.00 Ann News  
 Bedtime

**WESTWARD**

Evening Diary. 1.15 Treasure Hunt.  
 2.30 Westward Look News. 1.30 Ann  
 for Life.  
**YORKSHIRE**  
 2.50 p.m. Calendar News. 4.45 Calendar.

London Symphony Orchestra: at 8.59  
 London 3 (S), 9.56 Kaleidoscope, 1.59  
 London 4 (S), 10.00 The Windmills of  
 New Quiz (S), 10.50 Stranger to  
 London, 11.00 A Book at Bedtime, 11.25  
 Financial World Tonight, 11.30  
 Play on Parliament, 12.00 News.

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<p> <b>London Radio</b>  <b>261m and 97.3 VHF</b>  <b>6.00 a.m. Morning Music.</b> 6.00 A.M. -                      6.30 a.m. News, Information, Travel, Sport                      News, News, News, News, News, News,                      News, LBC Reports, 1.30. George                      ...                 </p>	<p> <b>A MOROS LINE</b>                      A rare and beautiful, astonishing                      summer Sunday Times.  <b>DUNCAN'S</b> ...                      Evenings 8.00 P.M. ...  <b>THE NUGGET</b> ...                      8th Seasonal Year.  <b>DUKE OF YORK'S</b> ...                      Evenings 8.00 P.M. ...  <b>A NATIONAL THEATRE PRODUCTION</b> ...                 </p>
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**Capital Radio** 194m and 95.8 VHF

10.00 am. Graham Dunc's Breakfast  
11.00 am. Michael Aspel 11.12.00  
12.00 noon. The 12.00 News  
1.00 pm. London Today 11. 7.30 Set Book  
2.00 pm. The Carletons 1.18.00 Adrian  
3.00 pm. Queen Liza's 2.00 am  
Mother Wouldn't Like It 11. 12.00  
4.00 pm. Alvin Karpis 1.18.00  
5.00 pm. Johnson's Night Rider 11. 12.00

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 July 6th.  
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 ELEANOR TREVOR  
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 and IRENE HANDL

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**OLIVER** (open stage) Ton't. 7.30. 1952.  
 (or opening) Tender. 7.30. MACBETH.  
 (or closing) Tender. 8.00. (see above).  
**PLUNGER** by Bee Traversa. Ton't.  
 7.45. PLUNGER by Bee Traversa. Ton't.  
**COTTAGE** (usual audience). Ton't &  
 8.00. (see above).  
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0. June 17, 8:30 a and 8:30. Ooms  
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Cannes Film Festival

# It's a Woman's World

by NIGEL ANDREWS

In a desperate attempt to impose order and logic on the cultural whirligig that is a film festival, critics often try to discern prevailing themes that exist only in their fevered imaginations: Black power will be touted as the common concern one year, gay liberation another, Third World unrest another still.

This year, for once, the prevailing theme did not have to be searched for or invented. It sat up and begged to be noticed. Cannes 1978 was the Year of the Woman. All the best films in the Directors' Fortnight were about women; many of most of the Competition films had a female leading character; and women went to the top in some films as to try on the role of sexual aggressor. In Mark Rappaport's *The Scenic Route*, a girl propositioned by a man on a sidewalk responds by pushing her would-be seducer to the ground and returning his sexual interest with a vengeance. In Marco Ferreri's *Ciao Maschio*, Depardieu (who in Ferreri's last film was driven to self-emasculation by the torment of the opposite sex) is knocked out as a prelude to sexual assault by the group of actresses. And one film, by Finnish director Jörn Donner, even boasted the title *History* (where Depardieu works as handyman, plumes nostalgically for the glory that was Greece and Rome, and the third principal, Marcello Mastroianni, is an aging Italian



Gerard Depardieu and a woman in 'Ciao Maschio'

movie-making. Sniper's bullets will wing towards him if he exposes the smallest area of sexist prejudice. It is with relief, therefore, that I can pronounce most of the feminist or quasi-feminist movies at Cannes this year to be excellent works in their own right, and films miraculously free of rant or dogmatism.

The "sleeper" of the festival was Claudia Weill's *Girlfriends*. The mid-budget film recounts the adventures of a young Jewish girl in New York, and her sad-funny attempts to cope with the everyday crises of disrupted friendship (her best friend and flat-mate leaves to

## Christ Church, Spitalfields

### Early Music

by RONALD CRICHTON

Though restoration and redecoration have a long way to go, and the lighting has an air of improvisation, the great Hawkenor church of *Comitia* Street is alive again with people making and enjoying good music. All this week there is an Early Music Festival under the direction of Richard Hickox, with lunchtime concerts today and Thursday, and a bigger event each evening. No room to list them all, but they include a Lawes programme tomorrow, Dufay and Josquin on Thursday, and on Saturday Handel's *Solita* and venture deserves support, not only for the sake of the architecture but because Christ Church might become the St. John's of East London. Spitalfields may sound outlandishly distant, but it is only a short walk from Liverpool Street.

Mr. Hickox, conducting his Singers' Orchestra, opened the Festival on Sunday with an inspiring programme of Purcell, Bach and Handel. The

## Elizabeth Hall

### Nash Ensemble

by DAVID MURRAY

An advertisement in the programme for Sunday night referred to the Nash Ensemble as "Britain's foremost chamber group." By the end of the concert, the claim did not seem contentious in the least: between solo virtuosity and collective assurance, with and without a conductor, the strengths of the Ensemble are formidable. Typically, they enlisted a conductor only where he could make a positive contribution. Simon Rattle led them in an astringently brilliant account of Stravinsky's *Histoire du Soldat*. Suite, its wit honed to a lethal edge, and he returned later to secure a liquid transcendence for

the plangent scoring of Ravel's three Mallarmé songs. Felicity Palmer, in sumptuous voice, was the soloist in those and in the same composer's *Chansons Médiévales*. Her full-blooded delivery of the latter did not expunge the memory of an earlier Nash performance of the cycle, when Jane Manning offered rare insights into the songs on a chamber scale; but her elegance and sensuous intelligence in the Mallarmé set proved ideal. The verbal ironies perfectly placed in a ravishing melodic line. French Palmer's command of the French repertoire grows steadily more impressive, and in this middle period, Ravel masterpiece she would be hard to match. Supporting her, the Nash players were as discreet and delicate as in the Stravinsky they had been gleefully aggressive.

Antony Pay's playing of Stravinsky's three 1919 pieces for solo clarinet has become a superb party-piece, full of quirky humour, and executed with breathtaking despatch. (Why on earth does he still play from the score?) In this programme, the second piece revealed its kinship with the *Histoire du Soldat* unambiguously; the third remains a uniquely delightful turn. But given a concert so rich in vivid solo contributions (Marcel Crayford's fierce bite in the Devil'siddle music of *L'Histoire*, Ian Brown's confident grip on the concert.

## Festival Hall

### LSO/Abbado

by MAX LOPPERT

A very fine account of A Sur and men of the LSO chorus, and John Shirley-Quirk (darkly foreboding and noble of style in the narrations, an obvious future candidate for the role of Schoenberg's Moses) that the musical and dramatic values of the piece were given equal expression, when the impact of the text could easily be made the excuse for starchy musical articulation.

By contrast, Abbado has never seemed a entirely idiomatic conductor. Although he and the orchestra provided dutiful accompaniment in the E flat Concerto K271, naturalness and ease of style were conspicuously lacking. Their task was not made any easier by the fact that Alfred Brendel was on quirky self-regarding form. Some phrases were muffled, oddly withdrawn, gingerly toyed with, alongside others that sparkled and shone. In the A flat *romanza* of the last movement, the performance suddenly fell into place—almost too late.

Metropolitan Museum, New York

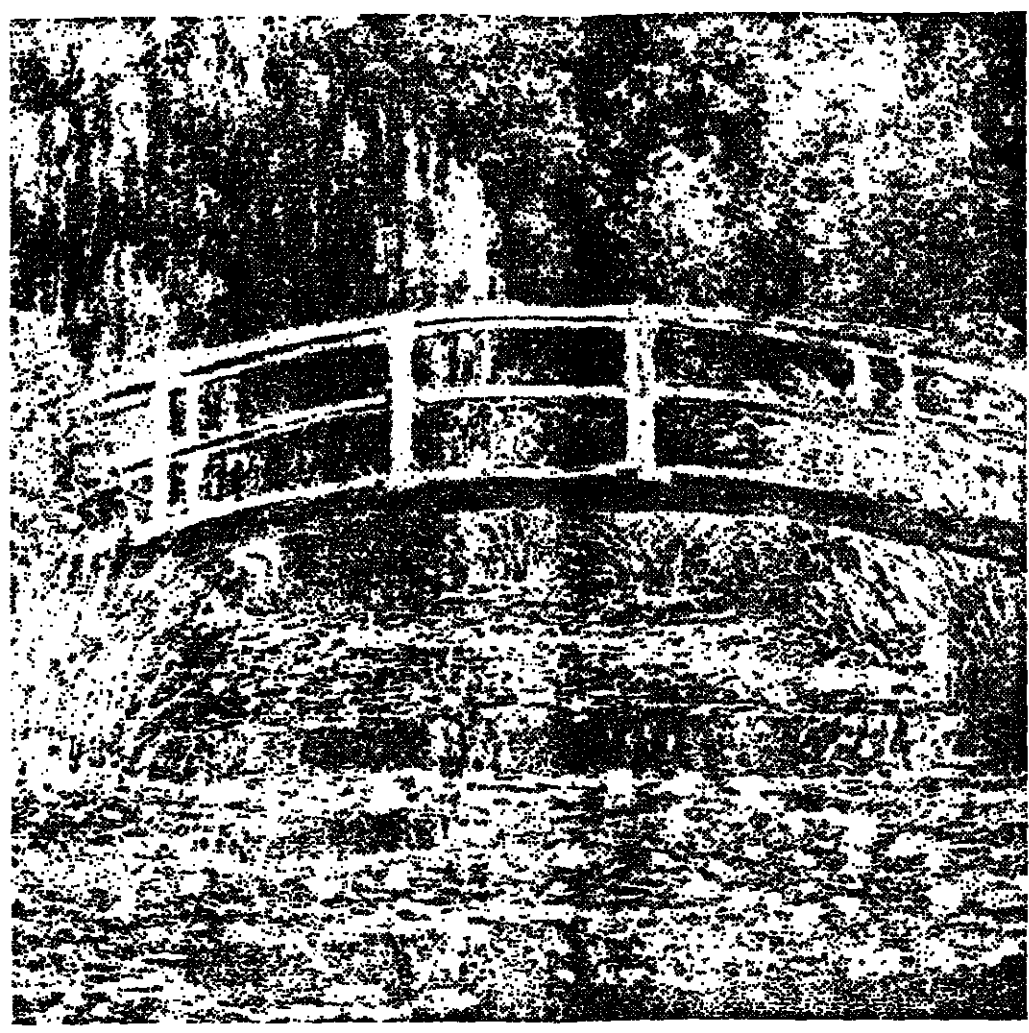
# Monet — The Last Years

by DENYS SUTTON, Editor of Apollo

So much has been written about Impressionism that it seems hard to believe that anything more of significance can be said about the movement. This is far from being the case: fresh facts emerge about the lives of the main artists and new interpretations of their work are advanced. The time will soon be to hand when the history of Impressionism, like that of 19th century art as a whole, will require to be rewritten.

Claude Monet is an exceptionally interesting example of an artist whose career and art seems so familiar. In fact it is only relatively recently that the details of his life are becoming known. The fact of his marriage to a *trois* with his wife and Mme. Hoschede only became properly realised with the publication of the first volume of Daniel Wildenstein's book on the artist. Much remains to be written, not only about his later life, but about his psychology.

Monet's painting has been shown frequently in recent years. As far as concerns the U.S., Monet has always been a favourite artist, and he was admired there in his lifetime. For many New Englanders at the turn of the century, Monet held a position rather analogous to that occupied by J. F. Millet a generation earlier. The nature of the rapport between Americans and Monet's paintings may well lie in the sense of mysterious space that often characterises his works and which also occurs in American art—Whistler's nocturnes, for instance.



Claude Monet's 'Waterlilies and Japanese Bridge'

A decade or so ago Monet was considered as a precursor of action painting. That claim has small substance as shown by the remarkable exhibition devoted to Monet at Giverny, now at the Metropolitan Museum of Art, New York and later to be on view at the St. Louis Art Museum.

The exhibition is clearly presented and includes a number of little-known items, among them works from the Musée Marmottan, that can be seen far more effectively in New York than in Paris. It has an excellent catalogue with a preface by Daniel Wildenstein and it will surely lead to a new interpretation of Monet's final period. Monet comes across as one of those dynamic artists—Wagner and Rodin were two others—who were typical of Victorian civilisation.

He moved to Giverny in 1883 and lived there for the rest of his life. As time went on, he became increasingly attracted by creating a natural setting that accorded with his own vision. In effect, Monet made two gardens, the first of which, close to the house, was planted with colourful

flowers that changed with the seasons. The second contained the famous water-lilies and the Japanese bridge and was thus a more contrived affair than the first. One of Monet's friends, Octave Mirbeau, the journalist and novelist, was also a keen gardener.

The New York show contains pictures inspired by Monet's gardens and other works painted from the 1880s onwards. Thus it is possible to see the way in which this fertile artist evolved over some 40 years, and to assess the nature of his effects. The word "effect" is used deliberately, for with Monet one is conscious that he was not quite such a spontaneous artist as might be suggested by the lyrical quality of his early work. Monet was a typical French artist in the sense that he believed that "reason" should control design and colour; this was even true at the end of his long career, when his effects became astonishingly free. His liberty of expression was directed by a sense for pictorial design.

Monet derived intense inspiration from nature. This is evident in his straightforward pictures of the Seine and even some of those representing the Japanese bridge: it is no less so in those in which the contemplation, and memory, of Nature spurred him on to create colour harmonies or discords—powerful reds and mauves, greens and blues.

The variety of Monet's paintings is astonishing and exhilarating. He was a life-enhancer. He could produce exquisite mood pictures, such as those of the Seine done in the 1880s that stark back to the idyllic canvases of Claude and Corot, and which could serve as backdrops for a production of Debussy's *Pelléas et Mélisande* (1902). Other more vibrant pictures have the rhythmic surge of *The Rite of Spring*. Some of his paintings of the Giverny gardens done in the 1920s possess the sort of intensity associated with landscapes of Soutine.

This exhibition shows that by some strange and unexplained process of empathy, Monet was in tune with different artistic processes: the avant-garde impressionist in turn became a symbolist, an art nouveau designer and an "expressionist"; in each instance, he turned to nature for inspiration.

Monet was also in accord with tradition. The pretty and almost pastel-like rounded *Water-Lilies* of 1907, could hang in an 18th-century salon. He can only be properly understood if he is placed in the tradition of Vouet, Boucher and Fragonard. Monet the adventurer was also Monet the traditionalist.

He is one of the most pleasurable-giving artists of all times, even though some of his works possess a touch of melancholy. His ability to offer visual pleasure lay in his gift for conveying his passion for colour. He is a magician who leads us into a world in which rich and unexpected tones are presented for our delectation: we are made free of floating colours. We can luxuriate in this oasis, aware that in so doing, trials and tribulations are forgotten.

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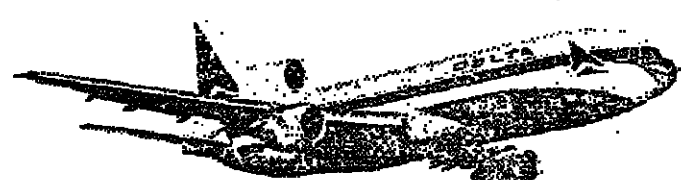
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Tuesday June 6 1978

# Profits, wages and investment

THE RATHER satisfactory figures for investment intentions published by the Department of Industry yesterday, and the highly exaggerated wage claim agreed by the Ford shop stewards at the weekend are on the face of it contradictory developments—one a promise for the future, and the other a warning. Both, however, are really aspects of the same thing: the recovery of industrial profits from their dangerously low levels of recent years. Profits finance investment: but they also, and especially in the absence of inflation accounting, provoke wage claims. If such claims were conceded, any benefit from the profits recovery would be very short-lived. This is the dilemma for government, management and unions.

## Confidence

The investment intentions figures themselves confirm those produced by a similar inquiry in the closing months of 1977, and suggest on the face of it that industrial confidence, once restored, is a good deal more robust than confidence in the financial markets. Politicians have indeed indulged in a good deal of moralising on these lines ever since the contrast between real growth and financial nervousness first became marked, when Mr. Edward Heath was Prime Minister: but there is much less in the contrast than meets the eye. Investment spending has become more and more a reflection of the flow of investment funds, through retained earnings in an earlier period. The market reflects estimates of the same flow in future. Investment looks back to the profit recovery, the market senses the inflationary dangers.

In a healthier economy industry's spending would be determined much more by its own view of the future than by the availability of internally generated funds: but inflation and high nominal interest rates have virtually cut industry off from any external source of long term funds (except Government support for loans). Inflation has also made the future real value of financial securities highly uncertain, and securities can only be bought out of taxed income: investment in plant and, since 1974, in

investment figures.

# Price freedom in France

M. RAYMOND BARRE, the French Prime Minister, has never made any secret of his belief that France could only be restored to economic health by a steadfast policy of countering inflation, and above all that such a policy could not be accomplished overnight. His initial success in curbing the rate of increase in the consumer price index was enough to give the government a solid victory in the March general elections. Since then however he has articulated a number of applications of his policy which are unlikely to seem, to the man in the street, to be compatible with his anti-inflationary aims, and which also give a low priority to the reduction of unemployment. The government's popularity will be on serious trial during the next few months: whether the President will be prepared to stick to the present economic strategy long enough to make it work is open to speculation.

## Centrepiece

The decision to remove the price controls which has since time immemorial been a centrepiece of French economic practice is reasonable from a number of points of view. The prices of certain public services have been held down only at the cost of substantial state subsidies, while the controls on private sector prices have artificially compressed business profit margins and may have prevented new productive investment. Companies' internally generated investment funds have fallen steeply in recent years, while interest charges on company debt have risen equally steeply. Last year foreign sales accounted for 50 per cent of the output of St. Gobain-Pont à Mousson, and 94 per cent of its profits. There is an obvious case for gradually allowing the private sector to rebuild its profit margins, and for encouraging equity investment by ordinary shareholders.

The French unions may not take quite the view of a policy intended to improve company profits, while a firm control is

kept of wage increases. Already the April price index has shown the first signs of a quicker upward movement, even before the removal of price controls started to bite, and there can be little doubt that the next few months will witness an acceleration. Mr. Barre's policy is that wages should keep pace with consumer prices, and that the underlying inflationary pressures should be kept in check by credit control.

Unemployment

Until recently the trades unions have been remarkably quiescent, but even such an outstandingly moderate leader as André Bergeron has started warning the government that its policies are beginning to arouse opposition. The current rash of strikes, notably at Renault, is due out, but it would not be surprising if the industrial situation became rather more agitated after the return from the summer holidays.

Left to himself, Mr. Barre would no doubt be prepared to ride out agitation and opposition with his usual phlegm. The president, however, may feel that he must, sooner or later, give some concrete expression to his declared aim of reducing unemployment, as part of the "advanced liberal society," and it will be interesting to see whether he decides that Mr. Barre's rigorous policy needs softening.

But there are other, more fundamental questions which are raised by Mr. Barre's economic policy. The removal of price controls, and the parallel decision not to rescue lame ducks or declining industries merely for the sake of maintaining employment, seems to suggest a laissez faire approach to economic policy which is novel in France. Does it also imply a fundamental shift away from the habit of state interventionism which dates back at least to Colbert? If so, it would be doubly interesting, in as much as the record of interventionism in France, though patchy, has been far more successful than in the UK.

# German chemicals: giant at bay

By KEVIN DONE, Chemicals Correspondent

LEADERS OF the West German chemical industry have not yet begun reading the tea leaves in their anxious search to discover what the future holds for them. But in recent months they have been pursuing the more normal methods of forecasting with special fervour looking for the slightest indication that better times lie ahead. For a country that boasts three of the world's top five chemical companies and which is the biggest single exporter and importer of chemicals in the world, West Germany has not been accustomed to having to watch nervously every decimal point of chemical sales and production growth.

The last 14 years have delivered a considerable shock. Imports last year rose almost twice as quickly as exports, the first time the industry can remember anything of the sort. With the German chemical industry association (VCI) just celebrating its centenary the collective memory goes back a long way. For only the second time in the industry's history growth last year slipped below the general advance of the West German economy, repeating the pattern first set in 1975. Then the whole Western economy was suffering the worst of the dislocation resulting from the OPEC oil embargo. But for an industry that considered 1975 to be only a temporary aberration, the repetition of the same malaise last year has caused considerable discomfort.

Almost all the product areas of the German chemical industry are closely affected by events in other branches of industry both at home and abroad. For decades the chemicals sector has outperformed the general economy and has derived a disproportionate benefit from the wide range of industries it serves. But there is another side to the coin. When the whole Western economy faltered, the decline was especially magnified in the chemicals sector, which, more than most, serves other industries rather than the consumer directly.

As Professor Herbert Grunewald, chairman of Bayer, asked recently: "Is this tiny growth for the chemical industry a passing development, or is it the start of a new trend? Merely posing the question throws the worries of this industry into sharp relief."

So what is the current state of the chemical industry, one of the traditional powerhouses of the West German economy. Last year production grew by only 0.4 per cent compared with an average growth for the rest of manufacturing industry of 3.2 per cent. The sales performance of chemicals fell well below the industrial average, increasing by a mere 1.9 per cent compared with a rise of 5 per cent in other sectors.

The industry's profits were even harder hit, falling by some 20 per cent in 1977 compared with the year of recovery in 1976. The industry in recent months has been characterised in important sectors by plants working well below capacity, heightened international competition, a steady erosion of prices, and rising costs. But perhaps most significantly it has suffered in export markets from the steady appreciation of the D-Mark and at home from the increasing tide of imports, attracted by sales in a hard-currency market.

As BASF, another of the German chemical majors, has pointed out: "In a number of countries, primarily overseas, export prices had to be adjusted to levels that did not provide adequate returns for us. These exports were maintained to hold customers and to secure employment in Germany where more than half of our jobs in our operations depend on exports."

For 1978 the West German Government has been talking of GNP growth of as much as 3.5 per cent, but the chemical industry is painfully aware that this is a target born of political need. "If you ask anyone in government where this growth

## PERFORMANCES COMPARED: CHEMICAL INDUSTRY AND INDUSTRY AT LARGE IN W. GERMANY

CHEMICAL INDUSTRY					
	1976	1977	% change	Jan/Feb 1977	Jan/Feb 1978
Sales (DM bn)	84.3	85.9	+1.9	14.1	14.2
Exports (DM bn)	34.6	35.4	+2.3	5.7	5.7
Imports (DM bn)	17.5	18.3	+4.8	2.9	3.0
Production Index (1970=100)	131.3	131.8	+0.4	133.5	135.7
Output Price Index (1970=100)	133.5	133.1	-0.3	133.6	131.4
INDUSTRY AT LARGE					
	1976	1977	% change	Jan/Feb 1977	Jan/Feb 1978
Sales (DM bn)	804.1	844.0	+5.0	129.6	135.9
Exports (DM bn)	256.6	273.5	+6.6	40.8	42.7
Imports (DM bn)	222.2	235.1	+5.8	36.1	38.2
Production Index (1970=100)	110.1	113.5	+3.1	109.5	110.9
Output Price Index (1970=100)	140.8	144.4	+2.6	143.5	145.2

Source: Assoc. of W. German Chemical Ind.

is coming from," says one senior official in the industry, "they have a lot of difficulty explaining."

According to Dr. Wolfgang Munde, director-general of the German Chemical Industry Association, the industry is aiming this year to match the growth of the general economy, which is not expected to be above 3 per cent. But even this modest goal could prove difficult, considering that in the first quarter sales are estimated to have fallen some 2 per cent below the level set in the first three months of 1977.

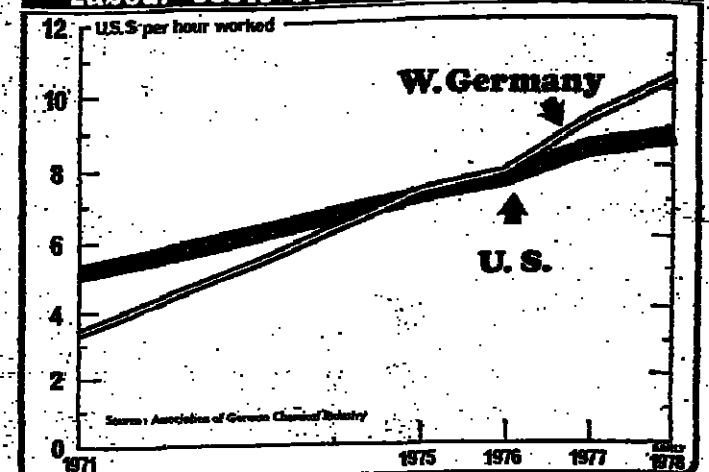
It is at this stage that the niceties of statistics take over and their interpretation depends as much on the optimism of the individual as on definable trends. In 1977 the first three months

which meant that April had more working days. Small signs of recovery were there, however, and for the moment they are the only straws to clutch at. "There is now an amazing attention paid to small details," says Dr. Munde. "Some years ago no one was interested, such figures were only for academics, but now it's a question of security."

Many of the difficulties experienced by the chemical industry are not specific to West Germany. The rest of the industry in Western Europe has been equally hard hit by overcapacity, weak prices, and falling demand, particularly in the petrochemicals, plastics, and fibres sectors. Hoechst, currently the largest chemicals company in the world in terms of sales, had considerable success last year with phar-

Financial Times Tuesday June 6 1978

## Labour Costs of Chemical Industries



maceticals, which now account for some 16 per cent of its sales.

Major contributions to sales growth came from new drugs introduced to the market, which are more than justifying very high research expenditure amounting last year to DM400m.

Indeed the industry's general research and development effort has not flagged despite falling profits. Chemicals now account for about 30 per cent of the whole research and development effort of West German industry.

It is clear that the industry's future must increasingly lie with its technological skills. The West German chemicals industry is based around its three major companies. Hoechst, hit by structural changes occurring worldwide in the chemicals industry, including the building up of production capacities in developing countries. In the past they have been important rather than low-cost exporters of chemicals. These moves, however, can only be offset by a continuous flow of innovation in product development and process technology," according to Dr. Erich Henkel, the board member responsible for operations outside Europe.

With major takeovers, such as Bayer's acquisition of Miles in the pharmaceutical sector, it appears that the German industry's interest in the U.S. has reached a new degree of intensity. In fact the interest is long established, as Dr. Gerhard Dittmar, Bayer's board member for North America, points out: "We run a global business and this requires calls for a global strategy. It cannot be based on changes of currency or labour costs from one week to the next." Bayer now has 25 to 30 per cent of its assets outside Germany, more than its domestic competitors. But Dr. Dittmar maintains that there has not been any recent shift of investment strategy. "We shall continue to spend about two-thirds of our investment in Germany and one-third outside. It has been at this level for the last ten years."

Investment within Germany should total DM 5bn to DM 6bn this year, according to figures from the VCI, and this must be combined with the impressive total spending on research and development of DM 4bn to DM 5bn. With one of the most highly rationalised chemical industries in the world, West Germany will learn to live with smaller growth just as it copes so successfully with high demand. "This level of investment suggests things are not as bleak," says Dr. Munde. "You can be sure there will be a normal development in the long run."

BASF, one of the more conservative German companies to date in overseas chemicals investment, has recently bought Black, says Dr. Munde. "You can be sure there will be a normal development in the long run."

Dow Badische, and it has ear-

# MEN AND MATTERS

## A long way off the bone

If your vision of ham is something cut off a large shoulder by a chef in a tall hat, the time has come to revise your ideas. This news was given me yesterday by a spokesman for the Bacon and Meat Manufacturers Association, when I telephoned to discuss the current excitement about the amount of water that should be added to the product sold in plastic wrappings.

According to the Association of Public Analysts and the Institute of Trading Standards, in a new report, the product should be given a new name because it is so unlike the old-style York ham—and because it contains on average about 15 per cent water.

The very idea of searching for a new name clearly pains the manufacturer's association. "Modern ham is very different from ham on the bone," I was firmly told. "When the housewife thinks of ham, it is what she buys in the supermarket." The association reckons that 18 per cent water is acceptable, and regards it as "unfortunate"

that the analysts' report talks of selling water at 15p a pound.

It was explained to me that the water was injected into the meat as brine, and that the essential virtue of de-fatted, square-shaped ham is its ease for cutting. "The market has been developed for 15 years and the Dutch led the way."

So if old-world ham should be waved farewell, we can perhaps look forward to a less watery chicken. The British Poultry Federation says the essential virtue of de-fatted, square-shaped ham is its ease for cutting. "The market has been developed for 15 years and the Dutch led the way."

One crumb of comfort in this watery debate: I was assured that the water is always very clean. At 15p a pound, you could almost regard it as a bargain.

## Canny Scots

One unexpected consequence of the film "Close Encounters of the Third Kind" has been to raise insurance rates at Lloyd's. The premium in question was for a policy taken out by the Cutty Sark whisky firm in case anyone should claim the film prize which they are offering to any finder of a UFO—unidentified flying object. The policy is carefully worded, confounding a few lawyers and most tricksters: the device must "be proved to have been activated to arrive on earth from beyond our solar system," according to Lloyd's List.

Some years ago Cutty Sark took out a similar policy when it offered a similar prize to any Pappas and Anthony Quinn,

one who led in the Loch Ness Monster. But the premium on the new risk is reportedly considerably higher. The film must have convinced somebody, somewhere.

## A little average

A word to embrace an £8m error is being given a great deal of play this week by Manufacturers Hanover in New York. It is "average." An official of the bank has also put it more graphically: "Somebody goofed here."

The average happened when the bank sent out on behalf of American Home Products Corporation, five cents a share too much for the latest quarterly dividend. Seeing that there are more than 150m shares, a considerable tremor has gone through Manufacturers Hanover. Messages have gone out to all 78,000 happy recipients of the unexpected largesse, asking them to send back the overage forthwith.

Will they do it? The bank says it is rather early to judge, since the "send it back" pleas only went out at the weekend. There is confidence, however, that the shareholders will accept it is only human to err, even in the best-regulated bank. But even if such hopes are fulfilled, retaining the overage will cost a fair bit in postage.

## Unwelcome message

A wave of outrage greeted that "authoritative" American film on The Prophet Mohammed called "The Message." But nothing daunted its makers are now setting out to make a follow-up—and are being greeted with fresh protest by Lloyd's List.

The Message saw that couple took out a similar policy when it offered a similar prize to any Pappas and Anthony Quinn,



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## FINANCIAL TIMES SURVEY

Tuesday June 6 1978

## European Vehicle Components

A rationalisation of the European components industry has been taking place over recent years with frequent takeovers, mergers and cross shareholdings. But this process is now under challenge and companies are increasingly expanding their activities in the U.S.

## Merger policy under threat

By Terry Dodsworth

THE EUROPEAN components industry, like the vehicle manufacturing sector, has become much more integrated in the past decade. Component companies which used to be mainly national organisations have taken on a multinational complexion as their activities have grown to correspond to the increasing flow of vehicles across the old national frontiers. Overseas investment has become a significant characteristic of the larger component groups; and most of them have become substantial exporters.

These changes have been closely tied up with the gradually developing perception of Europe as a single market. The vehicle producers now shop around for their parts supplies throughout the EEC trading bloc, partly to get the best price, and partly to ensure alternative sources should one run out. At the same time, the component manufacturers

have been anxious to go overseas and move away from their tight relationships with single vehicle assemblers. They, too, have seen the advantages of having a range of customers, and a more independent status.

A great deal of this rationalisation has come about through takeovers, mergers, and cross shareholdings. Bosch, the German electrical company, for instance, has invested in Ferodo of France; Ferodo itself has become the focal point of the reorganisation of the French vehicle business following its link-up with SEV-Marchal-Cibie; and GKN has moved into Germany with the takeover of the Birfield Transmissions group which brought with it the German-based Uni-Cardan business. These are just a few of the many cross-frontier moves which have been made in the past few years.

This process of structural reorganisation, however, is now under challenge. The alarm was first sounded by the West German Cartel Office, when it decided, about 18 months ago, to fight a GKN bid to raise its stake in the Sachs Group from 25 per cent to 75 per cent on the overall grounds that this would reduce competition within the market. GKN won support for its bid from the EEC competition department; but despite this, it was rejected by the German Supreme Court, which upheld the Cartel Office's decision.

Since then, Lucas, the British electrical company, has run into a similar problem in France. Once again, the issue has been run out. At the same time, the share stake. Lucas wanted to lift its interest in Delcobel, an

electrical parts manufacturer, to 100 per cent by buying out the 51 per cent held by DBA, a company dominated by Bendix, the U.S.-based brake manufacturer. But the French Government, which has developed a policy for restructuring its components industry in an attempt to strengthen the local manufacturing base, has hesitated about giving approval to the deal. Several French interests, headed, apparently, by SEV-Marchal, which was itself created by Government prompting, are believed to have opposed the deal.

## Doubts

These two cases clearly raise doubts about how much further merger-based rationalisation can be taken. There is no doubt that over the last decade a great deal of anxiety has been raised about the monopolistic developments in certain markets. In Britain, the GKN takeover of Birfield was not universally approved; and the dominant position of several component manufacturers in some national markets—for example, Lucas in the U.K. electrical industry and Bosch in the same sector in Germany—have come in for muted criticism. But, on the whole, Europe's governments have accepted the argument that the sector was too fragmented and needed reorganisation; indeed, in France the Government has until now deliberately tried to help the restructuring process along.

One of the problems facing the European components producers is that these monopolistic anxieties vary from country to country. In West Germany, the Cartel Office has taken an extremely tough line in its

## LEADING EUROPEAN COMPONENT COMPANIES, INCLUDING TYRE AND BATTERY CONCERNS

	Country	Sales	After-tax profits	Employees	Activities
Dunlop-Pirelli	UK-Italy	4.2bn	na	184,000	Tyres
Michelin	France	3.4bn	\$157m	110,000	Tyres
Robert Bosch	Germany	3.3bn	86m	110,000	Electrics/electronics
GKN	UK	2.7bn	35m	108,000	Pressings; forgings; transmission parts
Lucas Indus.	UK	1.1bn	35m	78,000	Electrics/electronics
Varta	Germany	\$38m	19m	22,000	Batteries
Continental	Germany	741m	4.7m	24,000	Tyres
Gummi-Werke ZF	Germany	645m	7.7m	17,000	Automatic transmissions
Ferodo Groupe	France	552m	23m	20,000	Clutches; brake linings
Associated Engineering	UK	480m	21m	29,000	Pistons; piston rings; bearings
DBA	France	468m	2.7m	18,000	Brakes; electrics
Chloride Group	UK	457m	22m	21,000	Batteries
Sachs	Germany	434m	19m	16,000	Clutches; shock absorbers

\* This list does not include American-controlled component companies in Europe.

Source: Fortune—500 largest industrial corporations outside the U.S., August, 1977.

efforts to retain a high degree of market competition: most companies interpret its recent actions to mean that virtually no group of any significance can take over another in a similar line of business. France, on the other hand, has been reorganising with far more concern for its national position in specific product lines than anything else. Italy is dominated by Fiat's interests, while in the U.K. the

authorities have taken a fairly neutral line.

These national differences of approach are an obvious irritant to the component companies. Indeed, an increasing number of manufacturers are now arguing that what Europe needs is a much more co-ordinated approach within the EEC trading bloc. It would be helpful, they say, to encourage the creation of stronger, pan-European groups which would

then be in a better position to break down some of the national monopolies which now exist. Every European country has several of these semi-monopolies—groups with at least 70 per cent of the local market—which only well-established competitors from outside will be able to attack.

At the same time, the component manufacturers argue that in certain sectors the European industry needs to worry less about its local market power than about international competition. This defence has been put up very strongly by both Fiat and Mercedes in arguing the case for their proposed joint development and manufacturing of a heavy-duty automatic gearbox for urban buses. The German Cartel Office has informally indicated that it would not be happy with such a project. But the two companies point out that at the moment they are exposed to world-wide domination in this particular area by Allison, the General Motors subsidiary. Allison would be very difficult to fight as individual businesses, they say, because neither of the European groups is big enough on its own to pick up the cudgels and invest heavily in a limited production line.

Together, on the other hand, they believe they can ensure better economies of production, while establishing an operation which should be able to face up to the Americans in world markets.

In support of this project, Professor Joachim Zahn, the chairman of Mercedes, said recently that the way to head off protectionism in world markets was to create more competitive companies. In Europe, one of

the means of achieving this would be to "overcome a cartel practice which is purely oriented towards partial national markets." Such a cartel practice made it difficult to take the necessary measure towards rationalisation.

A similar point has been made by Sig. Giovanni Agnelli, who has argued for some kind of initiative at EEC level to give general guidelines towards the creation of a stronger and more competitive European components industry. In France, also, Renault has provided strong backing for the Government's efforts to rationalise this sector.

## Warnings

Despite these warnings about the need for more concentrated production, however, there are already certain product areas in which the European industry is split between only two or three major producers. In electrical parts, for example, Bosch and Lucas have a dominant position; in universal-joint technology for front-wheel drive cars, Hardy Spicer, the GKN subsidiary, is the major supplier (most of the rest being taken up by the Peugeot-Citroen vehicle manufacturing group); in precision engine parts, Associated Engineering (UK) and Mahle (Germany) have the majority of the market; instrumentation is split between Smiths (UK) VDO (Germany) and Jaeger (France), in which VDO has a 45 per cent stake; and clutch manufacturing is dominated by Automotive Products (UK), Sachs (Germany) and Ferodo (France).

Two major challenges face moving in the same direction these companies in the next

few years. The first is to meet the rapid technical change demanded by new fuel economy and emission regulations. Components will have to get lighter, and in some cases smaller; and they will have to operate more precisely to make the most efficient use of the world's depleting fuel reserves.

These demands will put considerable pressure on capital resources, and will probably intensify the trend towards research collaboration with vehicle manufacturers. But they also put the European components sector into a much more direct relationship with their U.S. competitors—the point which Dr. Zahn and Sig. Agnelli were stressing. American component groups are now working on very much the same lines as their European counterparts in order to cope with the new demands for smaller cars in the U.S. This means that the big multinational groups which have invested in Europe are now able to use their European technology in the U.S., thus achieving design economies which are not available to indigenous European companies.

The answer to this strategy is for the European companies to expand in the U.S. themselves. In the last year or so, this trend has become quite pronounced. Bosch, Lucas and GKN have all established, or are in the process of setting up, manufacturing operations in the U.S. Turner and Newall, the parent company of the Ferodo brake lining company in the UK, has acquired an American group, and Associate Engineering and Automotive Products are strengthening their

CONTINUED ON NEXT PAGE

**Lucas**  
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## EUROPEAN VEHICLE COMPONENTS II

## Constraints on the designer

AS SPECIFICATIONS for the new generation of American vehicles to meet the tightening energy constraints are drawn up, European materials and component suppliers are becoming more acutely aware of the intensifying competition to satisfy technical requirements, as well as the likely magnitude of the opportunities.

The impact of the oil crisis is being felt most sharply and comprehensively in the American vehicle industry. Car makers are faced with the probability, if not the actuality, of having to design new engines as well as new bodies in lightweight materials within a three-year period if they are to conform to Congressional fuel economy programmes.

Assessments that have been made as to what this means in terms of weight slimming and investment, and of the gains in fuel economy, may be disproved in the future, but are worth quoting to show the immensity of the problems.

Some of the big American sedans will need to lose about a ton in weight, according to one estimate. Another puts at \$1bn the cost to one of the major vehicle producers of pushing up the average miles per gallon

performance by as little as half a mile. On the other hand they are saying that by the time every car on the road in the U.S. averages 425 lbs of aluminium instead of iron, there will be a saving of 13.5 bn gallons of petrol a year. The age of the all-aluminium car could be approaching.

The figures being quoted show the traumatic period into which the American vehicle industry has entered, and to which, fortunately, Europe is to an extent insulated, because it has a long history of searching for ever lighter components to provide the kind of fuel economy that helps to sell a car, a van or a truck. It also means that in switching to a different technology the Americans are increasingly coming to rely on their own European subsidiaries and on independent manufacturers and component suppliers for some of the answers. For unless they can meet the regulations as now framed the penalties could put them out of business. As one car manufacturer put it: "They may make it cheaper to use an exotic material like titanium, which is a third of the weight of steel but three times its price, rather than pay the fines."

What this all adds up to for

the materials and component makers is hard to say in more than general terms. But it surely means that product developments that have been waiting on the sidelines for just such a situation, in which the technology they express is worth paying a premium over the market price for the next best, will be beckoned on to the field. Also it provides an unrepeatable chance for UK and other European technology to make a profitable rescue, or at least contribution.

Up to now it has mainly been the vehicle makers who have impelled developments forward among their suppliers, often specifying in detail their future needs. Increasing rationalisation within the supply industry has belatedly enabled more suppliers to accelerate work in the research and development departments, and it is these that customers are now seeking out. There is much to be learnt in the UK, perhaps relatively more than in Europe.

## Aluminium

Lightweight aluminium alloys are a case in point. The Midlands helped to pioneer the engineering uses of aluminium, and although it may have lost its leadership in some respects,

still knows instinctively how to fashion it to most needs. There has seldom been the justification for installing highly expensive, tricky, high-pressure die-cast lines — that is an area dominated by the U.S. motor industry, almost solely for components. Nor does it have the same experience as is to be found in France, Germany and Italy in the production of aluminium engines with iron liners for the pistons. That is not to say that it shows up in any inferior way the Rolls-Royce and Rover V-formation blocks, but output of aluminium engines in the UK is limited to low volume. It has instead generally plumped for lightweight spherulitic graphite (SG) iron, developed in collaboration with the British Cast Iron Research Association in the Midlands. This is, even on weight considerations, an alternative

material in which the Americans are showing interest, for the full flowering of aluminium engines in the probably nineteen years away. The more immediate way ahead points to aluminium alloy cylinder heads on SG blocks, with automated gravity or low-pressure diecasting of the heads. In pointing in the right economic, as well as technical, direction, the Americans have a lot of difficult problems to solve, for they seem chained to big engines to drive the air-conditioning and emission equipment.

Another area in which considerable weight savings can be achieved is in body panels for boot and bonnet lids and doors. In this area TI Supral has come forward with a novel "superplastic" aluminium alloy, which is being used for the new Aston Martin Lagonda. Supral has mechanical properties equivalent to NS 3/4 and elongates ten times, enabling thicknesses to be held in complex shapes of up to 15 inches deep. But two different primers are needed in the painting process if steel is also used, and special techniques are required for welding aluminium and steel. Steel is therefore likely to remain the preferred metal for high-volume body pressings.

But for cylinder heads, wheels, manifolds, brakes calipers and a number of other components that represent recent expansion areas, plus the more familiar clutch housings, sumps and smaller items, aluminium looks to have an assured future. One of the latest, extremely interesting developments, by GKN, is in drive, or propeller shafts for trucks as well as high revving cars. Ford and Chrysler are among the vehicle manufacturers now studying the potential, which GKN began some four years ago. After extensive rig and dynamometer testing and practical trials at the Motor Industry Research Association with lightweight steel, aluminium and carbon fibre tube shafts, GKN began fitting them to customers' vehicles for further validation.

with successful results. The carbon fibre, or composite shafts are designed for trucks, and can be made in one piece to replace two-piece steel shafts. One truck has successfully done more than 120,000 miles. The Americans are working on composite shafts, but GKN feels that while the price penalty for the alloy shafts is not prohibitive, it will be some years before the composite shafts can compete outside specialist situations. But the weight saving possibilities are certainly there. A Ford Cortina composite prop shaft weighs 5.2 kg compared with 9 kg for a conventional one.

These developments in light alloys have not gone unchallenged by steel. British Steel Corporation has developed the promising Hypress titanium

alloyed steel for such items as bumpers, door posts, truck chassis members, seat frames and a range of other vehicle parts including body panels, through which it plans to expand sales to the U.S. and other motor industries looking for high-strength, lightweight materials. BSC also produces Hyform, used by specialist makers of stainless steel exhausts which, depending on the exhaust system, can be lighter than conventional mild steel, and lasts about three times longer.

## Expensive

However, despite these potentially promising developments, weight is not necessarily saved by using a lightweight, and possibly more expensive alloy than

steel if it has to comply with stiff energy (crash) absorption regulations. Nor may assembly be helped if there is incompatibility of materials. But metal is far from being the only material. Plastics and man-made fibres are well on the way to claiming 100 per cent of the functional as well as the visual interior trim of cars and cabs. Even glass, the increasing area of which has been tending to put weight on to vehicles rather than take it off, is becoming lighter. The glass in the Fiesta doors and side windows retains the necessary characteristics but is 3mm thick instead of 4mm, and is 30 per cent lighter. Savings in glass weights of up to 50 per cent are in prospect.

Because there have been no positive governmental restrictions on weight in Europe,

materials or weight saving have tended to come about for other reasons. In America now the race is on to develop lighter weight materials with specific properties from the roof to the tyres. For when a tyre flexes it absorbs energy, and the tyre makers are under just as much pressure as anyone to design and make carcasses and treads that will give optimum free rolling properties. In the component field the UK supplier industry, which has led Europe and the world in so many practical ways and has much to contribute, has only a limited period in which to respond to the new opportunities. Otherwise it may find itself in the reverse position of buying advanced technology from the U.S.

Peter Cartwright

## Few changes in Germany

## THE GERMAN SECTOR

Company	Product	Parent/ownership
Robert Bosch	Vehicle electrics, spark plugs, fuel injection equipment	—
Varta	Batteries	—
VDO	Instruments	—
Kronprinz	Wheels	Mannesmann Metallgesellschaft
Karl Schmidt	Pistons, thin wall bearings, steering wheels	—
Wahle	Pistons	—
Goetze	Piston rings	—
Nural	Pistons	Alcan (Canada)
Wyzeman	Cylinder liners	—
Alfred Teves	Brakes, piston rings, valves	ITT (U.S.)
Glyco	Thin wall bearings	—
FAG	Rolling bearings	SKF (Sweden)
SKF	Rolling bearings	SKF (Sweden)
St. Gobain	Safety glass	St. Gobain Pont à Mousson (France)
Reinz	Gaskets	—
Eirong	Gaskets	—
TRW	Valves	TRW (U.S.)
SWF	Vehicle electrics	ITT (U.S.)
ZF	Transmissions	Zeppelin Group
Voith	Transmissions	—
Uni-Cardan	Transmissions	—
Fichtel and Sachs	Clutches, shock absorbers	GKN (UK)
Textar	Brake linings	GKN (UK)—25 per cent
Jurid	Brake linings	BBA (UK)
Girling Bremser	Brakes	Bendix (U.S.)
Behr	Radiators	Joseph Lucas (UK)
KLR	Radiators	—
Boge	Shock absorbers	—
Renk	Transmissions	GHF
WABCO-Standard	Truck brakes	American Standard (U.S.)
Champion Zundkerzen	Spark plugs	Champion (U.S.)
Conti-Gummiwerke	Tyres	—
Phoenix Gummiwerke	Tyres	—
Michelin Reifenwerke	Tyres	Michelin (France)
Drahtex	Door seals	Laird Group (UK)
Dunlop	Tyres	Dunlop (UK)

Source: Grieseson, Grant.

batteries, supplying Volks-

wagen. The UK industry also has considerable representation.

GKN controls Uni-Cardan, a major producer of transmission components and constant velocity joints, which in turn has subsidiaries in other Continental countries. The original

group of 40 per cent, holding came into the group with the acquisition of Birfield, but since then its both have in-house capacity for pistons and an important supplier of large pistons for diesel engines is NURAL, the Alcan subsidiary. The leader on piston rings is Goetze (£60m sales), followed by Alfred Teves, and the majors on plain bearings in Sachs and endeavours to acquire a further 50 per cent of FAG and SKF. The rolling bearings are produced by FAG and SKF. The gaskets are Reinz and Eirong, although, as in other countries, this sector has a long tail of small suppliers. Engine valves are dominated by TRW and Eaton and the principal radiator manufacturers are Behr and KLR (Kulterfabrik Langerer Reich).

Sach's main operating company, Fichtel and Sachs, holds about 70 per cent of the domestic clutch market and is also a major producer of shock absorbers. BBA Group owns Textar, a major brake lining producer, and this product area saw some rearrangement two years ago when Bendix raised its stake in Jurid from 50 to 100 per cent. In consequence, Bendix's 25 per cent stake in Textar posed certain conflicts of interest and it was sold to BBA. The Dunlop-Pirelli Union has two tyre plants, together accounting for about one-sixth of German production. Laird Group owns Drahtex, a highly successful producer of door seals and other rubber components. This company has achieved both high growth and profitability and Laird is now attempting to emulate this in the UK.

Last but by no means least is Joseph Lucas, with its vehicle brake subsidiary Girling Bremser. The post war development of vehicle brake manufacture in Germany has seen some interesting changes; starting with the initial build up of vehicle production when ITT's Alfred Teves grew rapidly and became the dominant force in the market. Teves held the domestic licence from Dunlop on disc

brake patents, but on their expiry Lucas entered the market from factories in France and Germany, and after fighting off patent litigation initiated by Teves, went on to take a significant share of the German market. Possibly encouraged by Lucas's success, Bendix established a plant in Germany about three years ago, but this was not a success and it was subsequently closed, although it continues to supply Mercedes from France.

The German tyre industry has not had a notable record for generating profits, with major losses by the main producers, regularly hitting the headlines.

The domestically owned producers, Conti and Phoenix, have been in this category, but attempts to achieve a merger that would permit rationalisation have failed. Dunlop and Pirelli have also produced dis-

appointing results, and while several companies are looking for a better 1978, few are expected to achieve reasonable profits. Probably the exception to this is Michelin, whose Michelin Reifenwerke subsidiary is the largest producer, closely followed in volume terms by Conti with group sales of £500m. Together these two account for over half the tyres produced in the Federal Republic. Next in size comes Dunlop-Pirelli and then Goodyear, Uniryal and Phoenix, each accounting for about 10 per cent.

The giant of the German component industry is Robert Bosch, with about 60 per cent of its £220m sales generated in motor components. The company is controlled by a charitable foundation, but this does not appear to have imposed any non-commercial restraints on the business. Moreover, the company has

CONTINUED ON NEXT PAGE

## TWO BIG NAMES IN TRUCKING

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SEDDON-ATKINSONFODENHSTAIR-  
DENNISVOLVOCOLESCRANESFIAT  
DAFMAGIRUSDAIMLER-BENZSAVIEM  
UNICBERLIETFORDMANSTEYRSISU

and

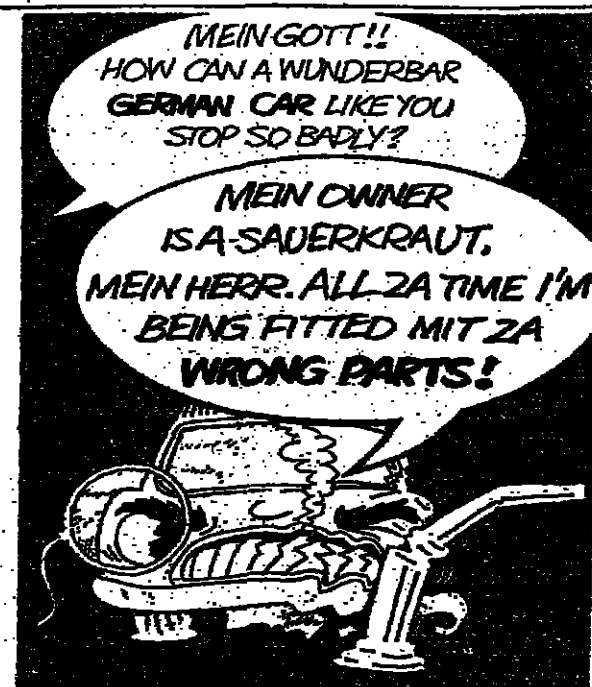
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مكتبة الأمل



**MAJOR U.S. COMPONENT MANUFACTURERS  
IN EUROPE**

Company	Products	Location
TRW	Valves	UK (TRW Valves); Gy (Teves-Thompson); France (Jeuilly)
	Steering gears	UK (Cam.); Gy (Ehrenreich); France (Gemmer); Italy (TRW Italia)
	Steering wheels, fasteners	UK (Clifford)
ITT	Scat belts	Gy (Repa)
	Brakes	Gy (Teves); UK (Teves); France (Teves)
	Electric switchgear	Gy (SWF)
	Gaskets/lights	Italy (IAO)
	Shock absorbers	Holland (Koni)
Bendix	Brakes/electrical equipment	France (DBA—jointly owned with Lucas); Spain (Bendibérica)
	Air brakes	UK (Jointly owned with Westinghouse Brake and Signal)
Eaton	Brake linings	Gy (Jurid)
	Truck transmissions	UK; France
	Axles	UK; Spain
	Valves	Spain; Italy
Dana	Transmissions	UK
	Piston rings	France (Flequet Monopol); UK (Brown Brothers)
Rockwell	Distribution	UK (Rubery Owen Rockwell—jointly owned with Rubery Owen; Rockwell-Thompson; Rockwell-Standard)
	Axels and axle housings	UK (Rubery Owen; Rockwell-Thompson; Rockwell-Standard)
	Window regulators	Gy (Golde); Italy (Golde Italiana)
	Automotive seating	Portugal (Moligal)
Champion	Spark plugs	UK; Belgium
Timken	Taper bearings	UK; France; Gy
American	Air brakes	Gy (Webeo); UK (Clayton Dewandre)
Standard		
Carborundum	Friction materials	UK
	Diesel engine parts	UK (Weyburn Engineering)
Borg Warner	Automatic transmissions	UK
Tenneco Walker	Exhausts	UK; Gy; France
	Distribution	UK; Gy; Belgium (Pit Stop)
Monroe	Shock absorbers	Belgium
Trico	Wipers	UK
ITW	Fasteners	UK
Dayco	Fan belts	UK
Questor	Shock absorbers	Spain

particularly in world markets. For example, in the commercial vehicle field, the North Americans have established an extremely dominant position counting, alongside their component interests, truck manufacturing (Ford, Bedford, Chrysler, International Harvester), and diesel engines (Cummins, Perkins, Ford and Bedford).

In this field, European manufacturers have developed much more integrated organizations, manufacturing many more of their parts in-house. It could be argued that this has put some of these European com-

panies in a strong competitive position—both Mercedes and VIECO, for example, are big enough to manufacture a lot of commercial vehicle components in large volumes. But there are some obvious areas where American companies have established fairly dominant positions in Europe which are in no way compensated by European developments in the U.S. The challenge facing the Europeans now is to take on the U.S. competitors in their home market.

**Terry Dodsworth**

**Terry Dodsworth**

CONTINUED FROM PREVIOUS PAGE

# Quality

Bosch's position in its domestic market is very similar to that of Lucas, with a dominant position in the supply of ignition, generation, and starting equipment, a strong position on vehicle lighting and again a dominant position on automotive electrical systems. In these respective markets, however, Bosch is competing with a few other domestic sources, has ensured customer loyalty and enabled the industry to grow in line with the demand for producers. This strategy must be an essential part of the reason why the industry has not equaled the aftermarket activities of its opposite numbers in other countries; but pressures for change are emerging.

Few forecasts expect the European car industry to maintain its historic rate of growth against a background of increased price competition from Japanese and Third World producers, not to mention the new generations of sub-compact cars from Detroit. The pan-European operations of the U.S. motor assemblers are showing an increasing preference for low cost sources of component supplies and some people in the industry believe that only political pressure is restraining the Japanese component suppliers from

component suppliers of the  
making a determined sales effort  
in Europe. The massive work  
population of German car  
generates an extremely attrac  
aftermarket for service parts  
and the passage of time make  
it increasingly surprising that  
the OEM suppliers have not  
made a determined bid for  
direct share of it. Maybe Affre  
Toves' recent link with Quinto  
Hazel in the UK is a sign of  
things to come.

**Brian Tom**

Bendix has become one of the most widely-spread forces among the American companies operating in Europe. Apart from the Bendix-Westinghouse business, turning over about £24m. a year, it owns Jurid, the brake linings manufacturer in West Germany, which employs about 2,500 people, and Bendibérica in Spain, which makes all the brakes for the Spanish Ford Fiesta and employs about 4,500.

## Turnover

The centre of Bendix's operations, however, is DBA of France, formed from Ducellier, a vehicle electronics company. Bendix's own brake interests, and Air Equipment, an aerospace components business. This group, with a turnover of about \$500 million a year, now appears to be breaking up, partly because Lucas, a partner in Ducellier, wants more control, and partly because it appears to have been

These two groups are among the largest in the European components industry. TRW, having sales reckoned to be over \$600m in the region, and Eaton at about \$200m. Both have pursued a policy of spreading their investment from strong bases in the UK, although Eaton has so far not ventured into Germany, where TRW is very strong, also making steering gears and Repa seat belts.

Seat belts is another area where U.S. companies have a

The other large and widely spread American group is ITT, the telecommunications company which also has a sizeable involvement in motor components. In Europe its operations are centred on Teves, the German brake manufacturing concern, which is probably the largest company in this field within the EEC. But ITT also owns a Stuttgart-based electrical switchgear producer called

which bought Harmo. One of the largest exhaust manufacturers in the UK, and has also acquired many small producers in Germany and France, as well as the Pit Stop replacement business.

Other American groups in the EEC include Monroe, the shock absorber company (Belgium), ITW the fasteners producer which runs Fastex in the UK, Trico, the windscreen wiper group, and Dayco, a fan-belt manufacturer which has a plant in Dundee and is looking at further investments in Europe.

Carborundum, an old-established company in Britain,

The weight of the American component companies in the European market is both broadly spread and highly concentrated in some specific areas, has caused considerable alarm in the indigenous European industry. Some producers feel that there should be efforts to build more integrated European groups which would be able to compete on more equal terms.

arborundum	Friction materials
org Warner	Diesel engine parts
enneco Walker	Automatic transmissions
enroe	Exhausts
rice	Distribution
Tw	Shock absorbers
Wayco	Wipers
questor	Fasteners
	Fan belts
	Shock absorbers

extremely dominant position accounting, alongside their component interests, truck manufacturing (Ford, Bedford, Chrysler, International Harvester), and diesel engines (Cummins, Perkins, Ford and Bedford). In this field, European manufacturers have developed much more integrated organisations, manufacturing many more of their parts in-house. It could be argued that this has put some of these European com-

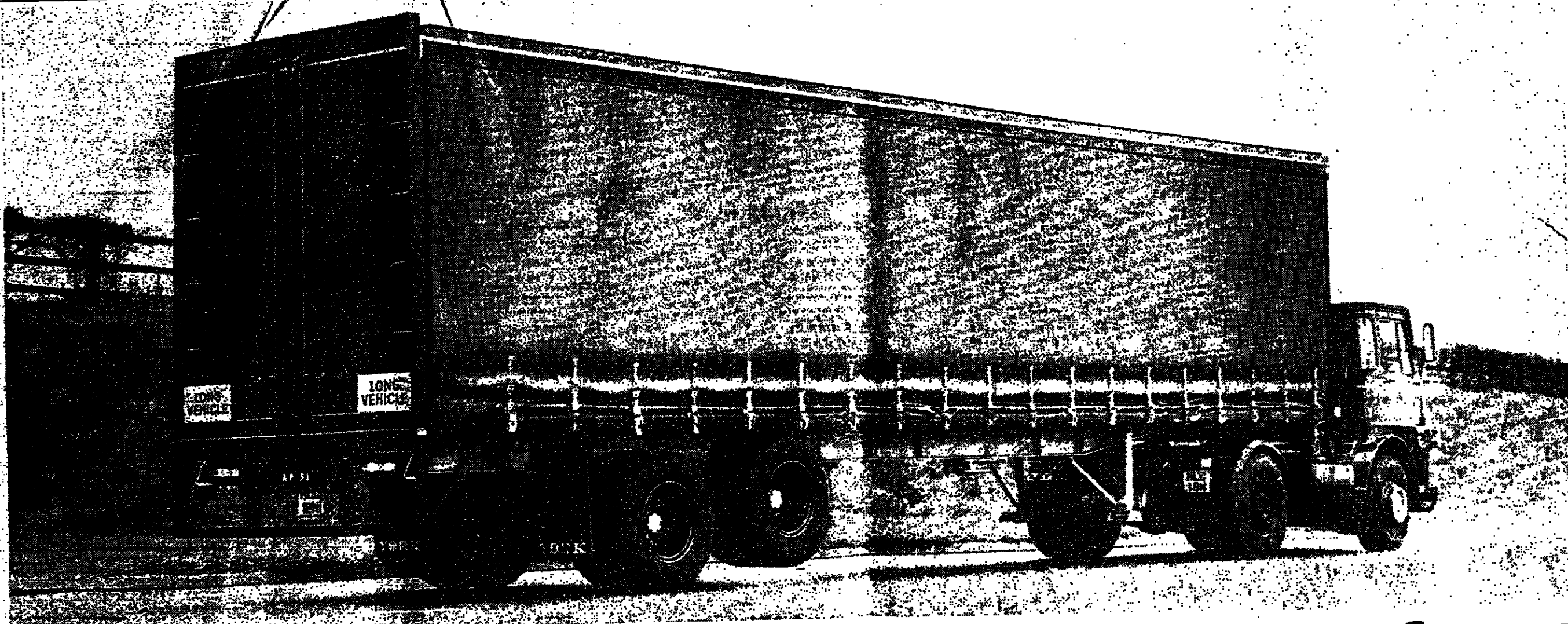
UK  
UK (Weyburn Engineering)  
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UK; Gy; France  
UK; Gy; Belgium (Pit Stop)  
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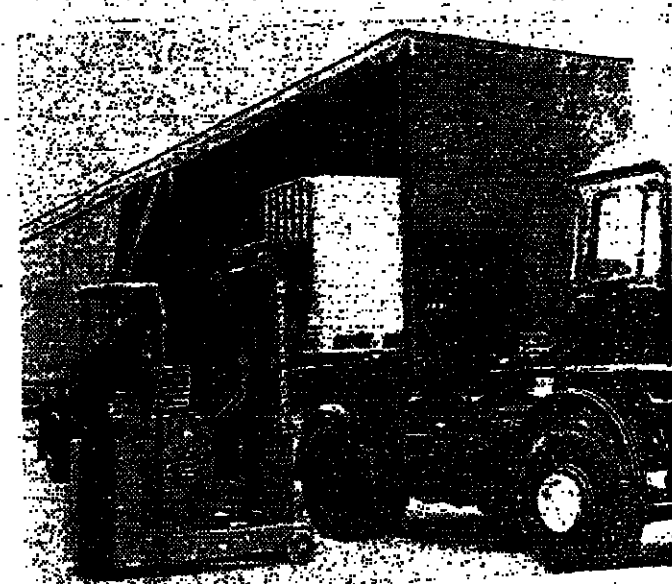
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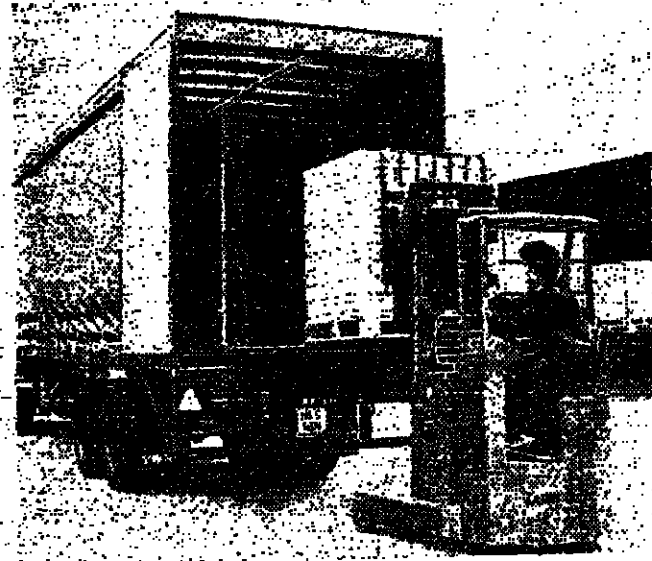
**Terry Dodsworth**



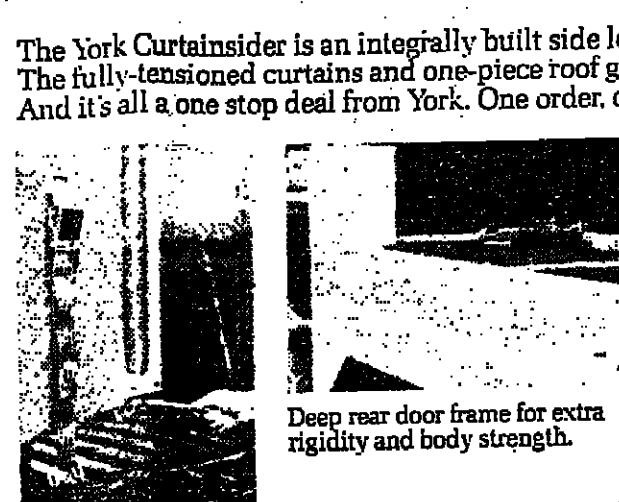
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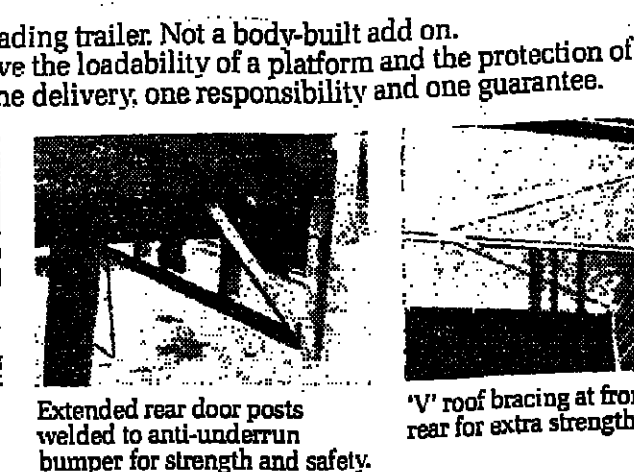
Unimpeded side loading through the heavy duty 9oz PVC coated polyester curtains. (The four sturdy roof supports are evenly spaced along the centre line of the trailer.)



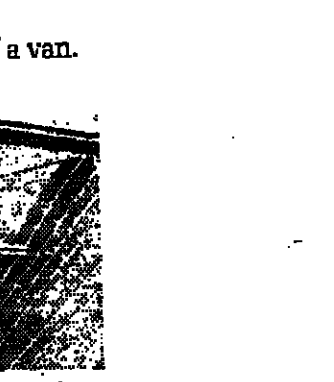
Rear-loading through optional container-type double doors.  
(Note: raised rear header for extra internal cube.)



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## EUROPEAN VEHICLE COMPONENTS IV

## French manufacturers realign

A CRUCIAL struggle is taking place at the moment whose outcome will probably establish the broad structure of the French motor components industry at least into the 1980s.

At stake is the Ducellier company, which makes most of the range of car electrics. With a turnover of FFr 800m and a workforce of 7,000 it ranks as one of the leading concerns in the electrical component sector in terms of both output and investment.

Ducellier is owned 51 per cent by the Bendix offshoot DBA which itself does some FFr 1,350m business in France (including Ducellier). The remainder is owned by the British Lucas group which itself, counting its stakes pro rata, has a turnover of some FFr 1,200m. The battle has been launched by Lucas' agreed bid for the remainder of the equity, a bid which by any normal standard should have been uncontroversial since Bendix and Lucas were bound by the terms of their partnership in Ducellier

to sell only to each other. Enter the leading French components group SEV. SEV-Marshall is a subsidiary of a holding company owned by the big French group Ferodo as to 70 per cent and of the German Bosch group as to 30 per cent. It went into the Ferodo group recently as a result of a series of moves sponsored by the French Government to create a strong French presence in the components field. In fact the financial plight of a number of concerns, including Paris-Rhone and Marshall, had made some rescue imperative.

## Turnover

The SEV group with a FFr 2,200m turnover is based on alternators, projectors, starter motors and small motors generally and employs some 15,500. A number of well-known names in the components business are part of the group. The Cibie holding company has 30 per cent of SEV itself while a cluster of Cibie companies as well as Paris Rhone and the

SEV-Marshall operations form part of the group.

When Lucas launched its bid for Ducellier, SEV stepped in as a rival candidate, and the affair must now be sorted out by the Government. Lucas has argued that it has made substantial investments in France (Girling and Roto-Diesel in particular); that the balance of motor trade is heavily in France's favour (the French sell more than 12 times as many cars to Britain than vice-versa); and that the terms of the partnership with Bendix excludes any solution other than a Lucas purchase.

It also points out more discreetly that if Ducellier went to SEV it would create a single dominant group in France, and this is something that the big three French car manufacturers are very uneasy about.

At the moment—and the affair is reaching a decisive stage—the Government is encouraging Lucas to reach some arrangement which will quieten SEV fears and guarantee in some way that Lucas will not pre-empt its expansion ambitions. One idea mooted is for the resale of a part of Ducellier by Lucas to SEV, but this idea is one which Lucas would prefer to avoid since it feels that it needs complete control of Ducellier to continue its investment programme and integrate its production into its European pattern.

The stakes are big on both sides. For SEV the acquisition would establish it without challenge as France's dominant electrical component manufacturer; in contrast acquisition by Lucas would make the British group much more of an all-round rival.

The rather fragmented nature of the sector shows why the fate of Ducellier is so important. The French motor equipment industry registered sales last year of FFr 21,700m. It comprises no fewer than 360 companies with a total workforce of around 130,000. Of the sales, the break-down last year was FFr 11,600m for original equipment; FFr 5,100m for spares and FFr 500m direct exports. The electrical equipment sector, on which this article concentrates and which is the scene for the Ducellier battle, accounts for sales of around FFr 4,150m of which FFr 1,900m is original equipment, FFr 1,200m spares and the remainder direct exports.

The customers are the three groups which dominate the French motor industry. On the car side Renault and Peugeot-Citroen each make some 1.5m cars a year while Chrysler/Simca makes about a third as many. All three manufacturers see output this year likely to top marginally last year's level, which would put production of cars in France at around the 3.5m mark. In addition, the truck division of Renault with its twin marques of Saviem and Berliet is the leading commercial vehicle client.

## Factors

One of the factors influencing the component industry is the tension—in this case not particularly creative—between the Government's ideas of how the sector should be organised and those of the motor manufacturers. The Government, broadly speaking, is anxious to see the emergence of a powerful French group which can compete internationally—in other words, a French version of Lucas or Bosch. The motor manufacturers do not want to find themselves with a single supplier and if this were to come about would look overseas for a second supplier—the obvious candidate being the Bosch Spanish subsidiary.

The strength of the big three manufacturers in a sense was responsible for the continued fragmentation of suppliers, since all three had very strong design and development departments which issued very careful specifications to component suppliers and encouraged suppliers to tie their production to a particular group. This militated against the formation of large organisations seeking diversified markets.

This way of life continued while there was significant growth in the motor industry, but when the tide of expansion started to recede a number of companies found themselves financially beached. It was at this point that the Government launched the Ferodo lifeboat to refloat Paris Rhone and Marchal.

A couple of years ago the twin ideas of the regrouping of component manufacturers and the standardisation of equipment began to emerge as a theme, and it is under this

banner that Ferodo is now in the middle of organising its operating companies. It is quite possible that Ferodo itself anticipated making a move for Ducellier in a later phase of expansion: if that were the case then the Lucas bid came two or three years too soon for it.

The other main interest in the sector at the moment is the initiative being taken by Renault to create a component supplier to produce motor control equipment. Renault is seeking a partner willing to tie its investment specifically to Renault's needs. The name most frequently mentioned is that of Bendix, whose main interests are in the hydraulics sector.

Prospects for further regrouping seem relatively remote, if only because the most vulnerable companies have already found new homes and the strong sales performance of the motor industry is being translated into healthy cash-flows for the components manufacturers. For the moment it is the Ducellier case which is the main focus of interest.

David Curry

## THE FRENCH ELECTRICAL COMPONENTS SECTOR

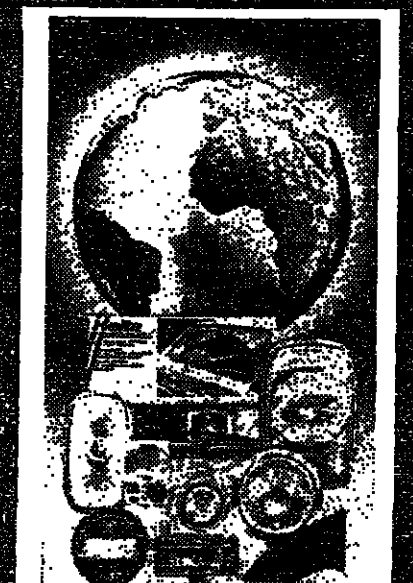
Company	Parent company	Turnover 1976 Fr.m.	Workforce	Main products Projectors, alternators, starters, small motors
SEV	Ferodo/Bosch	2,200*	15,500	
Lucas-France	Lucas Industries	1,181 (a)	7,500	Injection equipment, braking systems, diesel equipment (b)
Ducellier	Lucas/DBA	801	7,000	car electronics
DBA	Bendix	1,357* (c)	10,600	brakes and air equipment
Jaeger	VDO-Schindling	625	5,000	dashboards, mileometers, commutators
Precision Mechanique	Lebrina	544 (d)	5,350	electrical and cable harness equipment
Seima		390	4,000	signalling equipment
Motorola		53	460	alternators
Bosch-France	Bosch	250	Products imported	alternators

\* 1977 figures: (a) participations pro rata. (b) aerospace electronics via Thomson-Lucas. (c) Ducellier. (d) Frs.307m in motor industry.

## MAJOR COMPONENT MANUFACTURERS IN FRANCE

Ferodo	France	Clutches (Verto trade name); alternators; radiators (Sofas); Newall of UK has 10%.
SEV-Marshall/ Paris-Rhone-Cibie	France	Vehicle electrics; lights (70% Ferodo, 30% Bosch)
DBA	U.S./UK	Vehicle electrics; brakes Bumpers; chains; steering wheels
France	Aciers et Orillages (Peugeot has 70%)	
Lucas	UK	Diesel equipment (Roto-Diesel); brakes (Freins Girling)
Associated Engineering	UK	Pistons
GKN	UK	Universal joints (Glensier- Spicer)
Wilmot Breeden	UK	Door latches; plastics
Automotive Prods.	UK	Clutch remanufacturing
Eaton	U.S.	Commercial vehicle gearboxes
ITT	U.S.	Brakes (Teves)
Dana	U.S.	Piston rings (Floquet Monopol)
Jaeger	France (45% VDO of Germany)	Instruments
Solex	France	Carburettors
St. Gobain	France	Cylinder liners
Bosch	Germany	Fuel injection equipment (Sigma Diesel); electrical products (Robert Bosch)

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## The UK suppliers

"THERE ARE many small companies in the Midlands who are totally dependent on one customer—British Leyland. It is difficult for them to make the leap and invest in the travel, time and people to develop sufficient overseas markets to insulate them from the risk of a collapse of the company. If there is a further decline in UK motor manufacturing you will see a great increase in the number of mergers and amalgamations."

This is how a senior executive in one of Britain's largest component groups sees the problems facing the UK motor industry. His comments come at a critical time for the smaller British component manufacturers. They have had three years of coping with the difficulties of British Leyland, a period in which they have trimmed their workforces, according to a recent survey, by an average of 25 per cent, and probably taken out a fair amount of capacity. At the same time, they are now beginning to feel the full effects of the drive which car importers, followed by their own component manufacturers, are beginning to make into the UK market.

## Shift

The latest figures show that component imports soared last year by almost 70 per cent, outstripping the growth in exports for the first time in many years. There were, it is true, some abnormal factors which inflated this figure, including the series of strikes in the industry last autumn, and the growing propensity of the big multinational car producers to import parts for assembly in Britain. But the trend is unmistakable: as more foreign cars establish themselves on British roads, more and more parts will come in from overseas to service them.

Many executives in the industry believe that these figures are illustrative of a shift in the total European industry which is now irreversible. True, they say, the rot can be stopped to some extent in Britain if the reforms of the new Leyland size to be competitive in world management bear fruit. Many markets. This strategy has been

CONTINUED ON NEXT PAGE



Rubery-Owen's axle housing plant at Dörlaston, which is now part of Eaton Axles Ltd.

FINANCIALTIMES

## MOTOR INDUSTRY SURVEYS 1978

The Financial Times will be publishing a number of Surveys relating to the motor industry, culminating with the Motor Industry Survey on October 17 which coincides with the International Motor Show at the NEC.

The full list of Surveys and publication dates are set out below.

**VANS AND LIGHT TRUCKS July 20**

**COMMERCIAL VEHICLES September 25**

**BATTERIES September 28**

**THE MOTOR INDUSTRY October 17**

Detailed synopses are available prior to the publication date and for further details on these and advertising rates please contact Richard Willis, Financial Times, Bracken House, 10 Cannon Street, London EC4P 4BY. Tel: 01-248 8000 Ext. 7063 Telex: 885033 FINTIM G.

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The content and publication dates of surveys in the Financial Times are subject to change at the discretion of the Editor.

هكمان النحل



# Fiat dominates in Italy

"IF WE buy an engine, windows, tyres, clutch and a gearshift, we can manufacture a car." This, with a touch of hyperbole, is how one of the senior directors in Fiat's components company describes the group's activities. It is a widely diversified organisation, which is probably more broadly spread than the strong component organisations run by the French motor manufacturers. It is also large, almost certainly comparing in scale with anything run by rival car manufacturers such as British Leyland, Citroën or Ford. It has 43 plants in Italy, three overseas, more than 31,000 employees, and sales last year of about £620m.

Fiat has now established its components division as a separate profit centre charged with seeking out new markets. This policy change is part of the new Fiat strategy to allow the satellite groups, originally established around the vehicle manufacturing organisations, much more freedom of action. The idea is to push them into overseas markets, raise their exports, and make them healthy profit earners in their own right. Other parts of Fiat are being prodded in the same directions, but in a components industry a significant factor in the change may have been the increasing incursion of foreign manufacturers into Italy, who have been able to demonstrate the advantages of an international approach in the components sector.

## Competition

In the past, the main competition to Fiat's component interests has come from a small operation at Alfa Romeo and hundreds of smaller organisations which still manage to exist in the backstreet workshops of Turin and Milan. These smaller groups are very strong in the replacement market, in particular. Most importers have found that it is extremely difficult to build up a really profitable and effective spare parts operation in Italy, simply because these producers, some of them employing between 500 and 1,000 men, are so deft in spotting and exploiting a market. But in the last 10 years or so, a fair number of multinational manufacturers have moved into Italy as well, exposing the Fiat organisation to the competitive pressures which derive from using large economies of scale in manufacturing.

Among these producers are Associated Engineering of the UK, Eaton (U.S.), ITT (U.S.), TRW (U.S.), Lucas (UK), and Ferodo (France). A number of these companies, along with other big European multinationals in the field, are also importing their products. ITT, for instance, bringing in brakes from Germany, Bosch, and Bendix bringing in electrical parts, and Lucas importing Girling brakes and CAV injection equipment.

The product groups in which these overseas groups have now established important operations include clutches and brakes, where Ferodo has an extremely strong position, and perhaps its strongest operation overseas; pistons and other engine parts, in the hands of Associated Engineering; Europe's leading manufacturer of precision components for engines; and valves, under the control of Eaton, the U.S.-based producer. In the steering gear field, TRW has also established a strong position, as in the UK and Germany,

## MAJOR COMPONENT MANUFACTURERS IN ITALY

Company	Italian	U.S.	France	UK	U.S.	UK	Italy	Italy
Fiat Components Group	1. Comind group: Plastic and rubber components; lighting equipment; electrical cables; electrical equipment.							
	2. Gilardini group: Hoses; gaskets; filters; pumps; transmission gears; body parts.							
	3. Magneti Merilli: Batteries; plugs; ignition systems; wipers; generators; horns.							
	4. Weber, carburetors; brakes.							
ITT	1AO Group: Bumpers; plastics; gaskets; tail lights; servo systems; shock absorbers; exhausts.							
Ferodo	Brakes; headlights; clutches, radiators.							
Associated Engineering	Pistons; piston rings; bearings.							
Eaton	Valves.							
TRW	Steering gears; piston rings.							
Lucas	Carello (40 per cent stake): Headlights; wipers.							
Trioni	Plain bearings.							
Turner and Newall	Gaskets.							
Rovilmec	Brakes (Automotive Products has 28 per cent)							

and Ferodo also makes radiators and headlights. ITT's collection of companies, called LAO, is very big, but fairly diverse, manufacturing bumpers, plastics, shock absorbers, tail lights, servo systems, and another British group, Engineering Components, a subsidiary of Turner and Newall, also makes gaskets.

Fiat says that it is looking at all the areas where it does not have an involvement to consider whether it should move into them. But its main strategy at present is to develop an international perspective and scale of operation, while raising its level of technology to compete at this level. Clearly, the group faces a considerable challenge in pursuing these objectives, since it has been tied so closely to its parent car manufacturing group in the past. Out of the 75 per cent of its sales, which go into the automotive sector, roughly half goes to Fiat and the other half to other manufacturers. The Fiat vehicle manufacturing group buys quite a lot of parts outside the components group," says an

executive. "But the important thing now is that we are a supplier like any other. For any new product we stand at the starting line like any of our competitors."

The components group is broken down into eight separate operations. These are:

1.—Aspera, a compressor and small engine manufacturer, employing 4,000.

2.—Comind, a producer of plastic and rubber components, lighting equipment, electrical cables and switchgear. Within these activities, which employ 5,800, Comind makes such products as steering wheels, instrument panels, bumpers, tanks and radiator grilles.

3.—Gilardini: One of the larger groups in the division, Gilardini employs 9,200 men, and makes gaskets, fuel, oil and water pumps, transmission gears, bumpers, handles, locks, and other body components.

4.—Magneti Merilli: This group represents Fiat's electrical interests and employs 11,000. It makes the standard range of automotive electrical equipment—batteries, starter motors, ignition systems,

generators, motors, screen-wipers, horns, and some specialised sparking plugs. It is also moving into the fast-developing area of electronic equipment.

5.—Weber: The company, employing 2,600, has a daily output of 15,000 carburetors from its three factories, about 60 per cent of which is exported.

6.—Fiat Lubrificanti is the group's lubricant manufacturer.

7.—Industria Verici Italiana is involved in vehicle painting techniques.

8.—Sipa makes a variety of electronic systems, usually for non-automotive uses.

## Abroad

About 25 per cent of the sales of this group are exported at present, with a target of about 30 per cent this year. How far Fiat wants to go in the export direction is not clear. It says it will also consider joint projects overseas, and it is likely that, like other divisions of the company, it will be looking out for investment possibilities abroad.

But however far they go, these moves by Fiat are yet another indication of the powerful trend towards more rationalisation in the European market. With the incursion of foreign multinationals into Italy in the last decade, its own home base has come under attack, and so it is now turning its attentions towards the other markets controlled by its competitors.

One additional point about the Fiat approach may provide a talking point in the years ahead. In recent months it has declared itself very much in favour of joint research and development projects with other European groups in areas of high technology. The indications are, for example, that it would like to form links with another producer to tackle the important but expensive field of vehicle electronics. With Fiat's knack for pulling off deals of this kind, it may be that the much-discussed move towards joint European projects in the components field may receive some impetus.

T.D.

## UK

CONTINUED FROM PREVIOUS PAGE

the guiding principle in the creation of companies like GKN and Associated Engineering, which are now big enough to keep up a high level of investment in new markets and new products. This is particularly important in the present phase of the motor industry's development, because most car companies are already over-stretched in trying to redesign their products to meet the requirements of new standards on safety, pollution and fuel economy.

The effect of these moves has been to create a rapidly expanding presence for UK companies on the Continent in recent years. GKN now has strong bases in both Germany and France with its universal joint business; Lucas is particularly strong in France, with interests in most other significant European markets; Associated Engineering is manufacturing in France, Germany and Italy; Armstrong Equipment has gone into Spain; and Perkins, the U.S.-based producer, has an engine company, has an assembly operation in Germany; Turner and Newall's Engineer-

ing Components subsidiary has invested in Italy; and Britax has moved into France, Germany and Italy.

These businesses have gradually been consolidated during the past few years. Lucas, for example, bought out the DBA interest in Roto-Diesel in France about a year ago, and is now trying to do the same in Duceclier, its French electrical associate, although this deal has run into political problems. Associated Engineering has also added significantly to its business in France in recent years, and all the British companies are progressing steadily in Italy. Whether these developments can go much further, following the opposition which has now ruled out GKN's attempts to take over the Sachs Group in West Germany, is anyone's guess. But in the meantime, a lot of the attention of these growing multinational enterprises has been switched to North America.

The developments in the U.S. are mainly related to the search for improved fuel consumption. This is leading the American motor companies towards smaller vehicles, which will require more European-type components, along with diesel engines (another European speciality) and new electronic methods of engine control. Hence the UK companies' investment across the Atlantic is being directed towards very specific fields: Lucas, in the first place, is putting down a plant for electronic injection equipment (Bosch of West Germany has already done so); GKN is planning to do the same for its universal joint products, in which it is a world leader; companies like Automotive Products (clutches) and Associated Engineering (engine parts, particularly diesel) are seeking out markets which are arising from the new type of vehicles being developed in the U.S.; Ferodo has bought a brake linings company, and Britax, the BSG subsidiary, is establishing a new distribution network for accessories.

These moves have already led to a significant expansion of UK components exports to North America in the last two years. But the main export growth has been to the EEC, where manufacturing investment has tended to help direct exports as well, since it has established a base on which to expand a whole range of business. The manu-

facturers' claims that it pays to put down production facilities overseas since this creates a better working relationship with local employers, seems to have been valid.

Last year, total component exports from the UK grew by 24 per cent from £1.3bn to £1.6bn. This compares with £1.1m four years ago, and marks an extremely successful period of expansion for the UK industry which was fuelled by the price advantage given by devaluation. Nevertheless, last year also marked a real setback in the UK, when imports rose by 66 per cent from £455m to £755m. This year, the signs are that the flood of imports has levelled out to some extent. But it is expected to remain at a fairly high level because of the structural changes which have occurred. Foreign manufacturers are now accounting for more of the British vehicle stock, and the multinational manufacturers are bringing in more parts from overseas for their vehicle building in Britain.

## Changes

Because of these changes the future of British Leyland remains extremely important to the components sector. It would be unrealistic to expect that many of the smaller producers in the industry could protect their position by exporting. They do not have the resources to do so. These producers, therefore, need to see the prospect of consolidation or expansion within the British vehicle manufacturing sector before they can see much future for themselves. The situation posed by these problems is aptly summed up by Wilmot Breeden, a big Midlands supplier to British Leyland, which, although not in the heavyweight league of producers has been just big enough to insulate itself from some of the effects of the slump by its move into France.

"Since 1972, this company has cut its labour force by half, and greatly reduced its capacity in Britain," says Mr. John Given, one of the senior directors. "We were encouraged to put down facilities and anticipate that Leyland would make more cars. It was like creating an appetite for dinner and then leaving us without a meal. If British Leyland wants that capacity in future it will find it gone. Today our major effort is going into Europe."

T.D.

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number of interdependent technologies are applicable. The knowledge obtained over the broadest spectrum becomes available to speed the solution of any problem—large or small. Much of this knowledge was shared recently at a technical symposium, organised by the group, which was attended by 150 leading engine designers representing 81 engine building companies in 17 countries.

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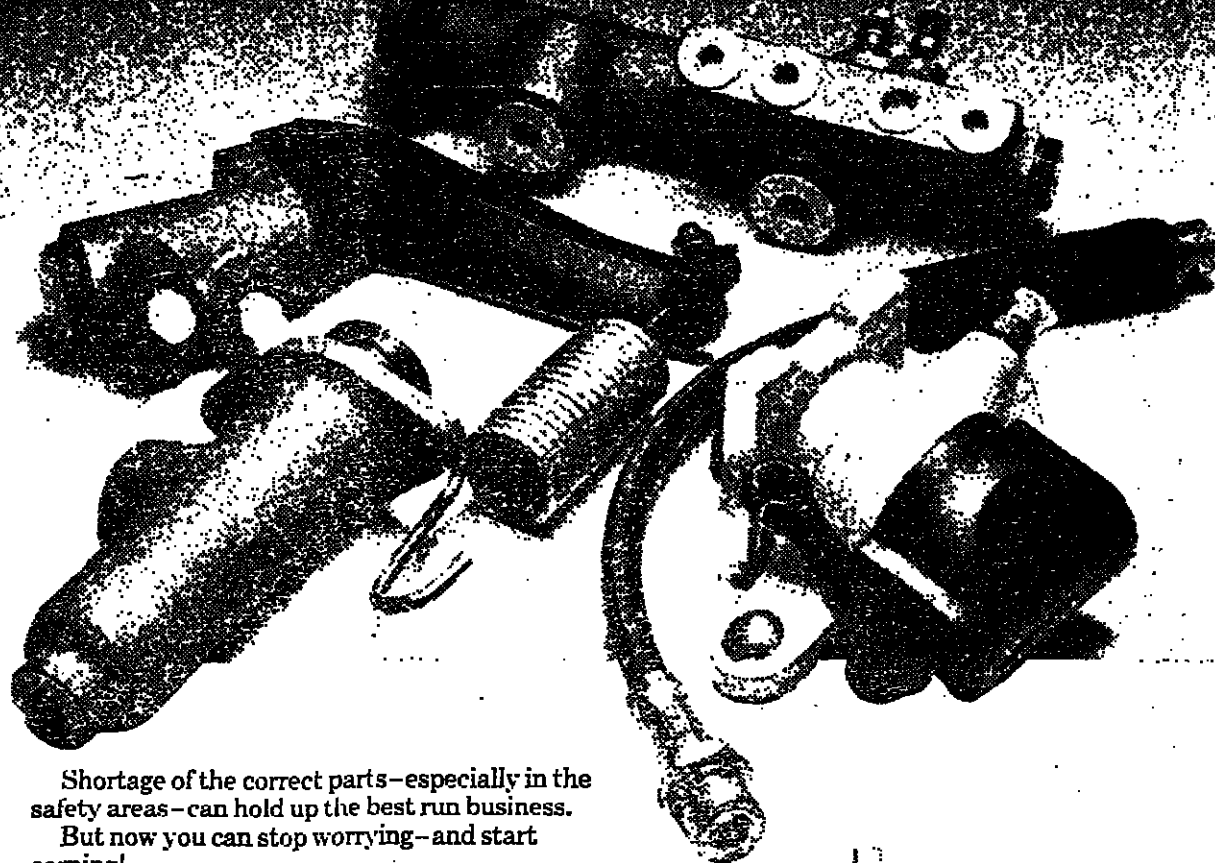
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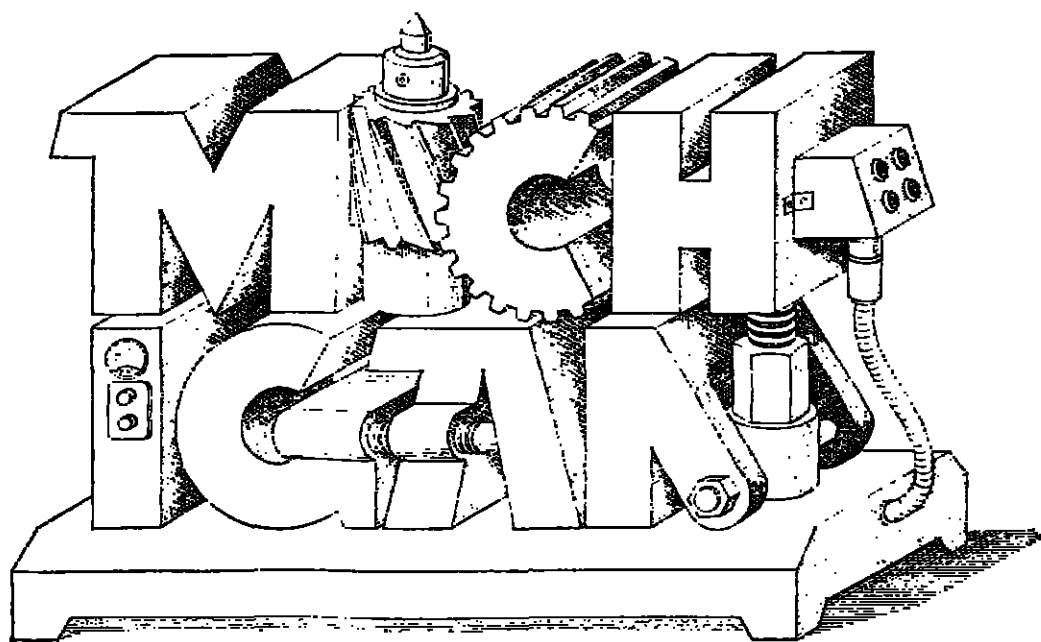
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## EUROPEAN VEHICLE COMPONENTS VI

On this and the following page, Terry Dodsworth and Peter Cartwright profile four of the men who run the major British vehicle component manufacturers and suppliers

# The men in charge



### John Panks

LEFT TO his own devices John Panks might well have been a first-rate Formula 1 driver. But when his then boss, Billy (Lord) Rootes, heard that his dashing managing director for North America had qualified for Sebring, he cabled him to cancel his entry. Though relegated to a spectator role Panks maintained his keenness in racing and is a familiar figure on the circuits and occasionally at bill climbs.

Indeed his move in 1968 from the managing directorship of Rootes' worldwide export business to become sales and marketing director of Automotive Products (the has since become chief executive and deputy chairman), put him even more closely in touch with racing. For AP clutches, brakes and steering components ride on most entries and have helped to win laurels for the manufacturers.

"I like technology and I like to see people's creative thinking expressed in how to make the machines go faster and stop quicker—it is a great hobby and of course AP is heavily involved," he says. Panks also indulges his hobby by driving fast Ferraris. He is now on his fifth, a V-8 308 capable of 150 mph which he likes to take when he can to Germany, one of the few countries where really high-speed driving is possible. His interest in great racing marques also found expression in the ownership of four vintage Bentleys. "But I now do not get time to keep them as they deserve, and I had to part with them. My affection is transferred to the Ferrari, which I enjoy very much. It has great character, really unique."

This abiding interest in racing and in great marques is very much in keeping with his marketing philosophy and does much to explain the change that has brought AP from a rather staid performer to the foremost rows of the starting grid—without, it may be said, being noticeably aggressive. The export race is still being run and the celebratory champagne has still to be done when the new American subsidiary starts accelerating.

When I met Panks he was just back from Italy, completing a fresh and novel contract with Fiat to supply front disc brakes for its new medium truck range. AP has two component factories in Italy supplying Fiat cars and trucks and Alfa Sud. In France a second factory was opened near Orleans to complement the clutch plant at Angers. This drive to develop overseas markets, which keeps Panks abroad for one day out of three has taken AP to a 60-40 per cent export/home sales ratio in three years.

"If we are to get our sights for a steady increase in business into the eighties and nineties we must go across the Channel and to other markets," he insists. "No other country has been subjected to the dramatic change in the ratio of home to foreign cars in the market as the UK. As a result of imports from Japan and elsewhere, as well as imports by European-based American vehicle producers, the UK vehicle market has levelled out. Our base operations will remain here, but selective manufacturing will be carried out abroad. After all, in Europe we have become accepted as being a reliable supplier as any of their home manufacturers."

### Jeffrey Wilkinson

THE MANUFACTURE of electrical and electronic car parts is well on the way to being rationalised on a world scale, with Lucas and Bosch emerging in Europe to contend with the American giants such as Bendix and Motorola. A great deal of Lucas's activity in the past few years, therefore, has been overseas in a bid to become one of these leading world companies. It has gradually strengthened its grip in Europe, while moving into the developing world and, now, into the U.S.

Exports have risen sharply as well, but Mr. Jeffrey Wilkinson, the head of the electrical division, believes firmly that, in many markets, there is no alternative to direct investment. In Iran and the Philippines, for example, both countries where Lucas recently became involved, there is pressure to establish local companies; but equally, these countries are happy to buy technology in the form of licences, because this is a cheaper process than developing parts for themselves. Similarly, Lucas has set up shop with its workers' co-operative, Zastava, in Yugoslavia.

At the same time, many customers want companies like Lucas to have a variety of manufacturing bases in the hope that this will give a greater security of supply during disputes—Lucas was able to make up some of its losses during the toolmakers' dispute in the UK last year by importing from its overseas subsidiaries. "We are finding increasingly that you just cannot export direct from this country in many parts of the world," says Wilkinson. "You have to do it with a partner or with a licensee. And in many countries, including parts of the Continent, the UK will simply not be accepted as a single source."

Combined with the overseas investment strategy (some analysts claim that this has reduced Lucas's reliance on Leyland's business from 40 per cent to 12 per cent of its total), Lucas has also embarked on a sweeping redesign programme. Every product in the range has been redeveloped within the last three years to metric standards, with the objective of making the dimensions, and the performance characteristics, suitable for any European car. Alongside this redesign programme has gone a new "all-makes" project aimed at developing a range of products suitable for the replacement business on imported cars, such as the Japanese. Started three years ago, Wilkinson

expects this project to be worth £30m in sales by 1980.

The main objective of the future European investment policy will be to ensure more dual sourcing. Thus Lucas will clearly be trying to expand the ranges of products in its associate companies in France (Ducellier) and Italy (Carello), while going for majority stakes and managerial control. The bid for the 51 per cent of Ducellier which it does not already own was part of this strategy, and although it has been foiled so far by French opposition, Lucas is likely to continue to pursue this objective, along with a similar policy at Carello, which, at present, is mainly in the vehicle lighting business.

The consolidation of its European interests will also form an important element in Lucas's attack on the extremely important area of vehicle electronics, which is expected to develop enormously in the next ten years. Wilkinson believes that this revolution can only be tackled by close co-operation between the vehicle assemblers and the component suppliers, simply because of the amount of manpower and investment required.

In Italy and France the manufacturer in the past has done the design, and the component company tended to be a subcontractor. But we are now changing this, and when electronics come along I don't see vehicle manufacturers being able to allocate enough research and development to make it worth their while. Therefore they will look to suppliers like ourselves."

Nevertheless Panks does not see either local manufacture in Europe or selling into it continuing indefinitely. That is one of the reasons for going to America. Another is to become intimately involved with the development of a world car being brought about largely by the energy crisis. He is also keenly sensitive to the opportunities in the aftermarket for spares and replacements, but is equally conscious that the unavoidable way in is through supplying original equipment either from this country or from overseas units, whichever the economics dictates.

Such a full schedule of overseas visits sometimes requires an effort of will. "But we cannot expect to rely on reports and feed-backs for crucial information," he explains, "and anyway I like meeting our overseas people face to face."

Shortly Panks will be flying to Japan, where AP has five licenses, "to make sure the latest technology is being used to best advantage."

One of the largest manufacturers of precision engine parts in the world, stands right in the centre of the revolution which is taking place in the components industry today. On the one hand it is exposed to the enormous pressures which are being exerted to improve fuel efficiency. On the other, it is having to respond to the equally strong drive towards diesel power plants. Meanwhile, like all British companies in the field, it is having to cope with the continuing saga of the troubles at British Leyland and lack of growth throughout the vehicle production industry.

The group's tactics have been to establish a spread of business which minimises the difficulties in any one sector and allows it to take advantage of an upturn in any other. Its basic interests in pistons, piston rings and bearings are directed towards both the petrol and diesel engine, while in the rest of Europe it has positioned itself with manufacturing bases in France, Germany and Italy. "There is an opportunity in every problem," says Mr. John Collyear, managing director, commenting on the push overseas which has helped Associated Engineering cope with the slump at British Leyland.

In the technical field, AE's strategy is to concentrate on areas of high technology, says Collyear. The proportion of money spent on research and development in recent years has gone up to cope with the changes being sought for the new generation of engines. "If you are designing an engine and want to know the pressures on the pistons we can do a computer analysis to show what the stresses are better than any one else. We think that these considerable resources within the group give us first class technology which we can exploit overseas."

AE's areas of specialisation are also obviously difficult for competitors to break into. For

a start, bearings and rings are the two engine items which a manufacturer, other than General Motors, makes for himself and the manufacturing technology in a high volume, small precision part like rings means establishing a fine balance between costs and low unit prices which demands a great deal of know-how and limits the possibilities for newcomers trying to break into the industry. Nevertheless, much of AE's investment effort in recent years has been directed at improving plant efficiency and raising productivity to strengthen its competitive position.

The biggest proportion of investment has, however, been put into the diesel engine field. A new diesel-engine piston ring factory is being built in the UK with the aim of sending substantial supplies to the U.S. "Some of our European units such as Perkins and GEC, are going into the U.S., and we have had good relations for a long time with companies like Cummins, International Harvester and Caterpillar, which has vast expansion plans," Mr. Collyear says.

This does not mean that AE is going overboard on the diesel. Collyear is much more down to earth on its prospects than many people in the motor industry today. He believes, for example, that the engine's potential in the car field has been oversold in some quarters, although it has clearly not been exploited as much as it could be as yet. But, particularly in the U.S., there are big prospects for growth in diesel engine use in specific areas such as off-highway vehicles, and AE's policy is to go for these selected market niches.

Up to now, AE has not invested in its own manufacturing facilities in the U.S., although it has a small stake in a company over there—Bendix Collyear. The proportion of many of its products are light enough to export direct. But it is clearly watching the situation, and looking at volume changes being sought for the new generation of engines. "If you are designing an engine and want to know the pressures on the pistons we can do a computer analysis to show what the stresses are better than any one else. We think that these considerable resources within the group give us first class technology which we can exploit overseas."

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Up to now, AE has not invested in its own manufacturing facilities in the U.S., although it has a small stake in a company over there—Bendix Collyear. The proportion of many of its products are light enough to export direct. But it is clearly watching the situation, and looking at volume changes being sought for the new generation of engines. "If you are designing an engine and want to know the pressures on the pistons we can do a computer analysis to show what the stresses are better than any one else. We think that these considerable resources within the group give us first class technology which we can exploit overseas."

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# Growing after-market

COMPANIES WHICH have trended and have diversified to take advantage of it at a time of stagnation in the car and other vehicle markets. The motor vehicle components sector as a whole is a high-turnover market where good margins can be achieved, direct their activities through organisations such as Unipart (British Leyland) Motorcraft (Ford), Mopar (Chrysler) and A. C. Delco (General Motors).

At the same time the whole structure of the components industry has changed in recent years, with a large number of component manufacturers establishing their own distribution organisations to give themselves more outlets and access to the higher margins which they did not achieve before.

The survey, commissioned by the trade journal *Auto Accessories Retailer*, said that 87 per cent of motorists purchased some parts or accessories for their cars last year. This compares with an estimated 35 per cent of car owners engaged in any DIY activity in 1971 and 5 per cent in 1976.

It is also estimated that growth in the "after-market" over the next few years will be higher than the anticipated rise in the number of cars on the road, which should be between 2 and 3 per cent over the next decade.

The main reasons for this expansion, the report says, lie in the cost of motoring, which has risen by 267 per cent in the past five years. This has resulted in consumer resistance to a fine tune to garage charges and a tendency of motorists to retain their cars as long as possible rather than pay sharply higher prices for new cars.

Last year these motorists spent £289m on parts, accounting for 55 per cent of the total DIY after-market. Some 82 per cent of all motorists bought electrical parts, while 43 per cent purchased at least one brake and suspension part. A further £76m was spent on maintenance and repair equipment and £131m on accessories, with car care equipment accounting for the rest of the market.

For some time the major component and vehicle companies have been aware of the market

The company now expects to increase the number of its outlets to 600 by the end of this year, of which 12 to 15 per cent will be so called Unipart Centres, and more emphasis is to be placed on self service.

Efforts are also being made to introduce more franchising while at the same time maintaining standards of product and improving packaging. Another statistic which strengthens the company's commitment to the market is that an estimated one in six people now carry out some work on their own cars.

Similarly, concentration on the foreign car market is partly justified by the fact that there has been a sharp rise in the number of imported cars bought by individuals rather than companies, and the market for all parts for these cars is estimated to amount to £250m this year.

The vast majority of parts supplied by Unipart for these popular makes of imported cars are manufactured in Britain to specifications which are said to be equal to or higher than those of the original equipment (OE).

But pricing of these products is crucial in a competitive market place and Unipart has concentrated, through an aggressive marketing policy, on achieving high volume rather than

high margins.

GKN's approach to the market will be somewhat different and may be loosely based on the type of independent components business which has developed in the United States. Success there has been achieved almost entirely through an improvement in distribution to levels not seen in the UK.

Mr. Basil Woods, GKN's planning director, pointed out recently that in the U.S. there are national distribution systems which can offer 24 hours' service throughout the country. This sort of thing, he said, was standard in the U.S. and a similar approach in the U.K. would create sufficient leeway for GKN to break into the market late in the day.

Although a copy of the U.S. system would probably not be feasible in Britain or Europe (due to the number of common parts in American cars) the principles of quick supply would almost certainly be successful in the market place if they could be achieved.

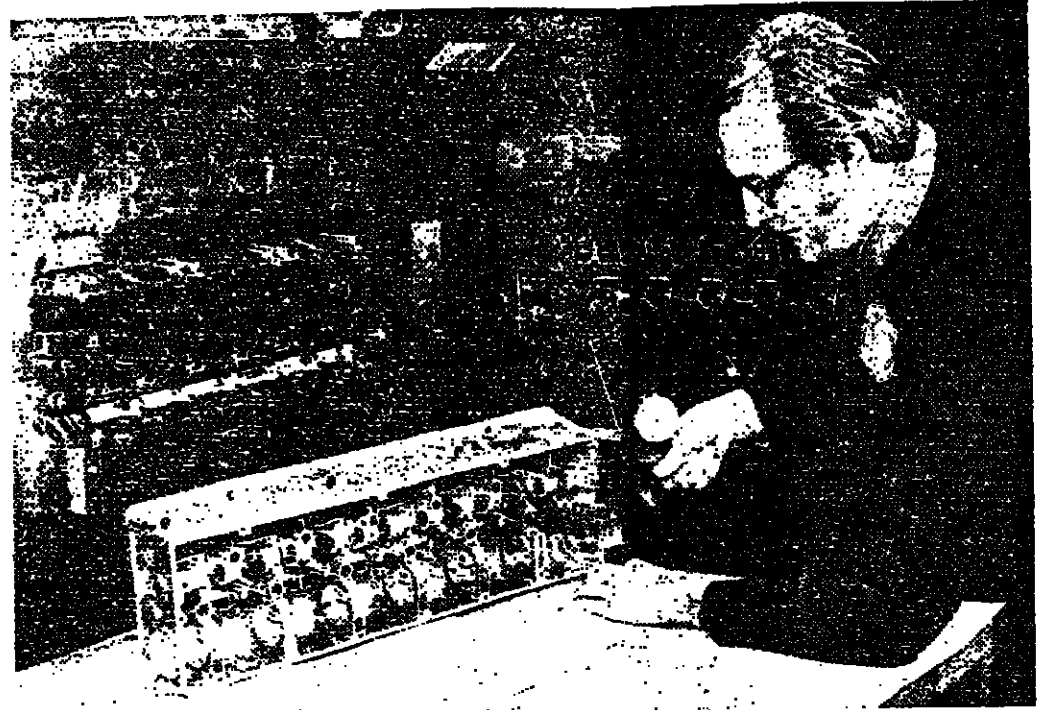
The retailing aspects of component supply have in recent times become far more important to the manufacturers and distributors and many of the off main street factoring distri-

bution centres run by the big companies have become more like shops, with customers from the general public almost as important as trade buyers. Unipart's packaging policy, which is still developing to provide easier handling, display and uniformity, has clearly been important in its success.

The natural extension of this is the appearance of retail shops catering wholly for the DIY customer, and one company, Armstrong Equipment, has established a chain of these outlets with some success, although it has discovered that the correct location of these shops is crucial to their success.

The range of parts which is in demand from the retail customer has also changed considerably in past years, continually extending from the simple items to parts which traditionally have been fitted by garages. As car manufacturers continue to simplify replacement of parts this trend is likely to go even further.

Similarly, the more international the motor industry becomes, the more complex the whole distribution system becomes for components, but at the same time the British parts distribution system has become far less fragmented. The major



area of competition in Britain of the difficult times motor manufacturers have been experiencing and the economic problems the country is experiencing, but in terms of service to the customer it has been a welcome development.

Lorne Barling builder.

## We're no strangers to foreign parts.

AP are already well established in Europe.

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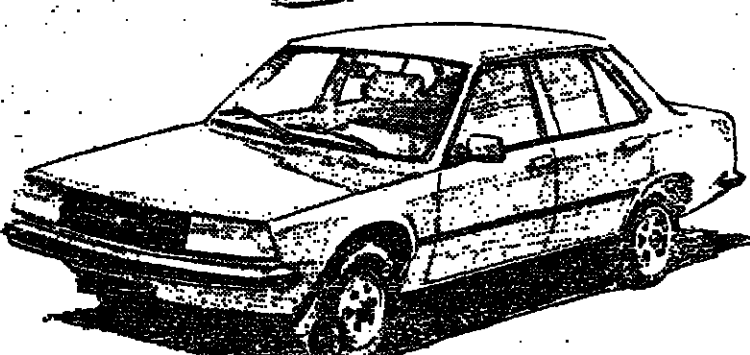
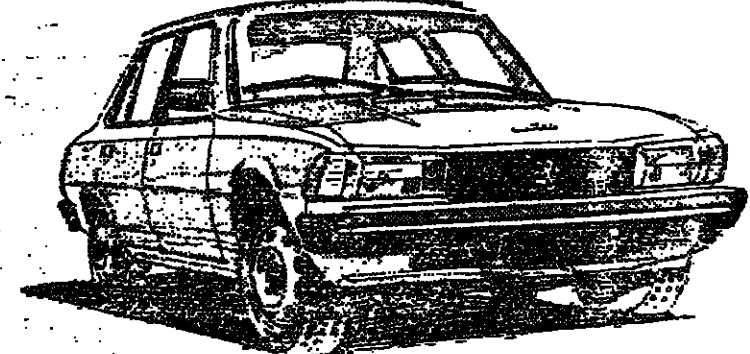
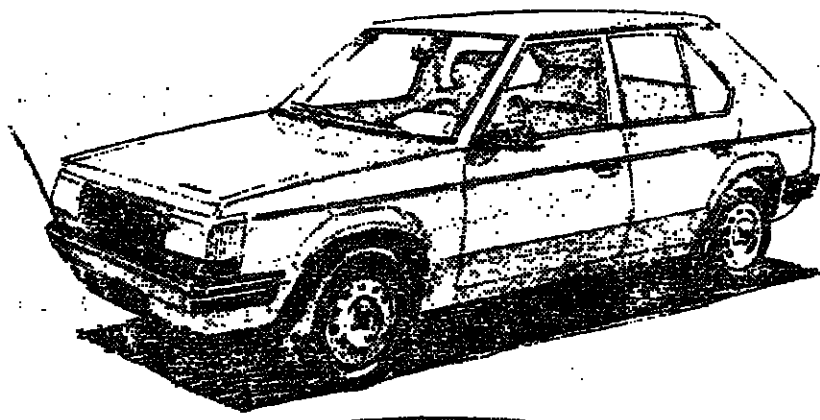
Renault, Fiat, Peugeot, Saviem, Chrysler France, Unic, Magirus Deutz, Alfa Romeo, Lancia, Ferrari, Ford Germany, Lamborghini and DAF to name just a few.

Naturally, the fact that companies like these come to us, says a great deal about our products.

Which is why we'll continue to play an ever-increasing part in the European vehicle industry.



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### Gordon Griffiths

GKN's COMMERCIAL strategy in recent years has been marked by a move towards vehicle components with a high technical content. This policy led to the acquisition of the Hardy Spicer universal joint concern, and is one of the factors underlying the unsuccessful bid for the Sachs Group of West Germany, whose main products are clutches and shock absorbers. These are more sophisticated products than the forgings and dressings which have provided GKN's main-line of business in the past. They also tend to need replacing more often during the life of a car, and could thus have provided more after market business for the company.

At the same time, GKN has begun to move more aggressively into world markets. The company was rather slower to do this than some other groups in the UK components industry, but there is no doubt that it now intends to establish a very large proportion of its business overseas. The ban imposed by the German Supreme Court on its bid for the Sachs Group is, of course, a considerable cloud over these ambitions. But in the past 12 months it has taken the decision to compensate partly for this by establishing a manufacturing base in the U.S., while it is also in the thick of negotiations to establish a universal joint plant in East Germany.

The vital shift of direction of GKN came about ten years ago. "Up until 1969 to 1970 we were only putting down microscopic reproductions of our business into our colonies," says Mr. Gordon Griffiths, the director responsible for motor components.

"There was a marked reluctance to take any sort of risk overseas. People were not foraging. But then we figured that there would be more and more of an incursion from overseas. British models were getting older, costs getting higher, and some people were not making as much money as they should have been."

Griffiths' objective overseas is to establish subsidiaries in major vehicle manufacturing areas. Like most executives in the components industry, he holds the view that it is best to reasonably close, geographically, to the car and truck producers in order to be able to influence their buying decisions. He talks of establishing an "interface" with every major producer in an attempt to latch onto specific areas of market coverage—for example, a connection with the German producers or Fiat would automatically bring an entree into their export markets in South America. This brings with it opportunities in the replacement sector.

Despite the emphasis on overseas sales, however, there has been no disavowment in the



U.K. The company has added capacity in some areas, says Griffiths, and the attitude has been to "take maximum advantage of any opportunity we have had and at the same time protect our investment in the UK and British Leyland." In fact, exports have gone up in the last few years, despite GKN's awkward product range for this kind of business. Although many of the company's parts are heavy, and therefore not ideal for sending long distances, GKN has found that it can put together packages in carefully selected areas—it has, for example, greatly expanded sales to the U.S. Exports now account for about 20 per cent of business.

The three factors in success overseas, says Griffiths, are quality, performance and cost. A lot of emphasis therefore has to be placed on the first two characteristics, where British companies have established a notably poor reputation overseas in recent years. Given a satisfactory performance on this count, British companies are in a strong position, particularly in their attempt to break into the U.S., because of their low wage costs. "If you take the general cost structure in the U.S. you will always find an advantage here because of our wage costs. This has been a fact for 25 years and as long as this differential remains, we shall always have an advantage."

GKN also has another great strong point in its favour—its universal joint technology, which provides a vital function in transmitting power from the engines to the wheels in front-wheel drive cars. Its only serious competitor at present on a world scale is Peugeot-Citroën. Yet this market is growing at a vast rate as more and more manufacturers move over to front-wheel drive. "There is a step change in constant velocity joints," Griffiths acknowledges. "If we are good we shall hang on to the business for some time. If we are bad we shall lose it."

T.D.



## EUROPEAN VEHICLE COMPONENTS VIII

## Days of do-it-yourself

"WE ARE in the supply or cancel business, whether you call it the after-market, selling to major factors, the High Street business, cash and carry. Do-It-Yourself or whatever." This was from the marketing executive of one of the UK's largest replacement part makers and distributors and is probably as accurate an approximation of a market without defined boundaries as one can expect.

It is fashionable these days to dress up mutton as lamb by investing old customs with "in" descriptions and by producing statistics to throw in people's eyes, accompanied by the appropriate technical jargon. "We have 45 per cent of the market for double-acting water hoses made by UK after-market suppliers" may turn out to be only about 15 per cent of the total market after counting in the same products made by car manufacturers, other sources and imports.

## Dependent

In fact some things have not changed all that much from the earliest days, even though the range of accessories and spares has widened enormously with the increasing engineering and electrical sophistication of cars. Success is still dependent on the ability to supply the required article on the instant and of a quality to ensure consistency of business. That is still the touchstone for those handling replacement parts and accessories, however and to whoever distributed. And, it may be added, to whatever market, home or overseas.

Success is also influenced by the ability not only to spot how the total market is moving, but the way in which its various elements are changing in response to economic circumstances and high pressure advertising.

One of the more recent phenomena has been the growth in DIY equipment and facilities. Faced with repair labour charges of around £5 an hour, more and more motorists are trying to maintain their cars themselves, or with the help of friends, or "moonlighting" garage fitters.

Some smaller owner-run garages also offer facilities, like lifts to get to the underside of a car, special tools for such things as replacing wheel bearings, and skilled help with engineering and electrical problems.

There is no doubt that with the dramatic increase in fuel and other motoring costs, inflation and wage restraints, the DIY sector of the market has been growing vigorously. Because of the fast moving and fast changing nature of the after-market business it is a sector that is being studied with keen interest to try to determine the potential and future trends.

Arguments as to how it will develop tend to go in rather opposite directions. There are those who believe that DIY is set to grow pretty steadily, and that the temptation for smaller garage and similar concerns to latch on to the business, even by providing suitably equipped mobile workshops for hire—after the fashion of the increasingly popular van hire business—will be too difficult to refuse. Success depends on quick decisions to snatch every prospect of extra turnover.

Others point to the number of serious crossover and other motorway accidents in which poorly maintained cars and vehicles are involved. Britain lags behind other European countries, particularly Sweden, in safety standards, and this is not a situation that can be allowed to continue indefinitely, runs the argument. Ministry of Transport tests are becoming stricter, partly because 80 per cent defective parts that are still operational can be passed by the less scrupulous, and partly to see that as far as possible the 14m or so cars on the road are safe.

This tightening-up has recently been taken a step further by the plan to reduce the number of premises licensed for MOT testing. That would certainly enable closer control of the remainder.

Any movement towards stricter testing seems bound to limit the scope of DIY, though it may not diminish its growth. Without some kind of quality control over repairs to safety-sensitive parts like steering joints, it could get out of hand

as owner drivers tried to economise on rising spares and repair costs. Modern cars are extremely sophisticated pieces of machinery in which it is fool-hardy, and possibly dangerous, for amateurs to meddle. Disrupting an electrical connection may not do much harm; but even changing the hydraulic brake fluid could lead (and has done so) to total loss of braking power at a crucial moment.

If DIY is confined to routine oil and plug changing, putting on a fan belt, even renewing brake pads and linings, and providing the person is sufficiently skilled or is under supervision, no great harm will be done, for the more skilled maintenance will be carried out by the trade. Nevertheless there are one or two areas where DIY could eat into the business of fast-fit centres like exhaust replacement. Those offering DIY facilities could also take some business away from traditional sources, although one would have thought that the return on merely hiring would not be sufficient to attract very many into the game.

There is too a further element in the equation. Vehicle manufacturers, and especially car manufacturers, are vividly aware of the need to reduce maintenance to a bare minimum. It has become a highly competitive feature. Tremendous pains are taken at the design stage of a new model to see that it goes together easily on the assembly line and that replacements can be made quickly and easily for maintenance purposes. This, has greatly helped to reduce the time (and therefore cost) of routine maintenance.

## Efforts

That is fine so far as it goes, but the after-market does not really begin to operate until a car is out of warranty. New cars are religiously taken along to franchise dealers, and though they make tremendous efforts to maintain customer loyalty after the warranty expires, this kind of loyalty has withered—sometimes to the point of extinction because of the fierce competition from the after-market suppliers.

Car manufacturers tried desperately hard to channel business only through recog-

nised or franchise holders, but it was a Canute-like gesture against the swelling tide of entrepreneurial independent spares makers, the Quinton Hazells of this world. The trend to non-franchised operations grew strongly during the sixties in response to the needs of VW Beetle owners, and there are now a substantial number of VW "specialists" mainly buying their replacement parts from an import source or UK supplier.

Such suppliers attracted reputable epithets, like pirates. At least that was so until rather belatedly suppliers of original equipment to the vehicle factories, and then the vehicle makers themselves, got in on the act. Now many of the "pirates" either supply original equipment to the car producers or to highly regarded chains of shops, and have become further respectable—and respected—by taking their expertise and their products into Europe and further afield.

The stiff upper lip with which the traditionalists tried to meet the onslaught from upstart entrepreneurs with a

keen eye to business could not last in the face of the gathering momentum of foreign cars into the market. VW Beetles were followed by Renaults, Fiats, Peugeots, Volkswagens, Saabs, Alfa Romeos and Japanese makes. Nor these days can the imports from their European plants by Ford, Chrysler and General Motors (Vauxhall and Opel) be overlooked. The 40 per cent of the UK market that imports have been taking will increasingly be coming on to the after-market for replacements and accessories.

The whole of this market has become a free-for-all, with car makers like British Leyland, Ford and Chrysler investing heavily in comprehensive warehousing and distribution facilities and acquiring parts from many sources to service all makes of vehicle.

The Associated Engineering group, which in A. E. Edmunds Walker has one of the biggest spares organisations acknowledged the trend by setting up a separate company, Imported Vehicle Parts. In the past the non-franchised operator has been forced to obtain his parts

from a main agent, often travelling long distances and receiving low discounts for his efforts," says Geoffrey Butchers, director and general manager of IVP. "In the fast developing new situation he can now order by telephone and expect fast deliveries of identical to original equipment parts."

If there is a dividing line in this sector of the market it is that the motor manufacturers tend to concentrate on fleet owners while the smaller parts manufacturers go for the more specialist cars that may not have the same spares backing as the popular saloons. It is at any rate a fairly common way into the market.

There are various estimates of the value of the UK market, but a guess of £800m annually might not be too far off. It is not easy to pin down significant changes in a constantly changing market, but a trend that seems likely to develop quite strongly is towards specialisation. The days of retailers offering everything from wallies to white wall tyres may be numbered. And while the scope of DIY will almost certainly be limited, its volume will almost certainly increase from the present 25-30 per cent of the retail market to nearer the U.S. figure of around 50 per cent.

Peter Cartwright

## The electronic revolution

THE WORLD motor industry stands today on the verge of its own version of the electronic revolution. The changes brought about by these new applications are likely to be some of the most radical to have affected vehicle design for the past 20 years. They will play a part in the rapidly accelerating process of lightening and miniaturising parts in the attempt to introduce more space into the smaller vehicles which are now being designed. But their key role will be in reducing fuel consumption through a variety of engine management

techniques. These will be also converted most of its cars to electronic ignition systems.

The problems with all these developments, however, is cost. To a large degree, the technology already exists in embryo form. Electronics are already widely used in the aerospace industry where lightweight components which work to a high degree of accuracy are at a premium. But the systems now have to be simplified, and, de-board, and a dashboard light signed down to an acceptable price for the average car. How he is using too much fuel every long this will take, no one quite time he steps too hard on the accelerator pedal. Chrysler has activity are as follows:

1. Breakerless Transistorised Coil Ignition: Under this system, the current which causes ignition is switched between the distributor plugs and triggered off by electrical components, rather than mechanical breaker points which operate both as a triggering device and a current switch. The advantage of this system is that it eliminates the mechanical wear of the breaker points, produces better consistency of ignition timing, and gives higher voltages, which is important in a period when leaner fuel mixtures are being increasingly used.

The system costs more at present, but is virtually maintenance free, and is reckoned to give higher fuel consumption. All new cars in the U.S. now use these components, and the conversion is just beginning in Europe, where about 15 per cent of vehicles are reckoned to have breakerless ignition units.

2. Computerised Ignition: This is a refinement of the breakerless system, in which a computer is used to calculate the optimum ignition timing for every turn of the crankshaft. The idea is for the computer to get information about engine loads, heat, and engine speeds, and to calculate the timing of the ignition to optimise fuel consumption and control fuel.

Micro-computers are now being developed to take over the tasks of control and adjustment, and have gone into small series production at General Motors and Chrysler.

3. Electronic injection: Direct injection of fuel mixes into the cylinder is now being widely used as an alternative to the carburettor, because the system achieves a cleaner burn of the fuel, and tends to improve fuel economy. In countries where there are tight controls in both these areas, such as the U.S., injection systems are therefore gaining increasing acceptance. In some of these systems, electronics are used to measure the air flow and determine when fuel should be delivered to the intake ports.

Bosch, the West German electrical group, has developed a refinement of this system, called the Lambda sensor, which is designed to regulate the air-fuel mixture by sensing the residual oxygen in the exhaust gases. The sensor feeds information back to the electronic control unit which then regulates the injection process to give the ideal mix. Again, the concept behind this is to improve economy and reduce pollution.

4. Anti-skid: Electronic methods of measuring the speed of wheels under braking condi-

T.D

Bosch  
at work.

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at home.



Professional craftsmen don't forget their skills when they get home. And Bosch power tools can help them get the most out of their skills. Here's one reason why — Bosch "All-insulation".

Before 1929, safe insulation of electric tools was hardly known. Then Bosch improved the situation, by introducing the first double insulated hand held power tool—an electric hair clipper with a Bakelite housing.

Nowadays, the entire range of Bosch drills and hammer drills for the home handyman has housings made entirely of insulating material for "All-insulation" — and this distinguishes Bosch from others.

"All-insulation" gives protection above the present safety standards. Even if you accidentally drill into a hidden live wire in the wall you receive no shock at all. That's when "All-insulation" offers additional safety.

Bosch have housings made entirely from polyamide reinforced with glass-fibre. It's as tough as metal. But because of its low heat conduction you are well protected from the operating heat that the motor and gears generate. Even after long periods of use.

"All-insulation" was just one of many Bosch innovations in power tool manufacture and development.

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More professionals in Europe prefer Bosch power tools.

Today, Bosch power tools are at work in every branch of industry. For example, most car manufacturers throughout Europe rely on them.

This professional experience and quality goes into every Bosch power tool. And if Bosch power tools are

good enough for the professionals, they're good enough for the home handyman and do-it-yourself enthusiast, too.

There's more to Bosch than you think:

Your car engine almost certainly has some Bosch parts; and it may well be tested by Bosch equipment at its next service.

Many of the goods people buy in their supermarkets have been packed with machines produced by Bosch. These provisions may be stored in a Bosch refrigerator or freezer in a Bosch kitchen.

Television viewers will have seen the Olympic Games through Bosch eyes, as many of the sporting events were televised by Bosch Fernseh cameras. News and entertainment in cars can be received with Blaupunkt auto sound systems.

Bathrooms and kitchens are equipped with Bosch fittings and built-in units. Bosch design and supply installations for assembly lines and production plants. Machine tools use Bosch numerical controls. Deep-cooled blood stored in many European hospital blood-banks is restored to body temperature with Bosch medical equipment.

Bosch employs 5,700 people in research and development alone. Bosch have at present 10,000 patents throughout the world, with 15,000 pending.

Bosch UK: Robert Bosch Limited, Watford, Hertfordshire

BOSCH

هكذا من الأعمال



# Busting the 'catalytic cracker syndrome'

OVER THE last two years there has been a radical shift in Conservative thinking on regional policy. When the Tories produced their policy document, *The Right Approach*, in October 1976, even the most careful of readers had to delve for any mention of regional affairs. Towards the bottom of page 32, a sentence stated that "the powers of the Scottish and Welsh Development Agencies to buy into profitable companies would be removed". Otherwise, the far-flung parts of Britain might not have existed.

By the time *The Right Approach* to the Economy, the policy document bearing the imprint of Sir Keith Joseph, Sir Geoffrey Howe, Mr. James Prior, Mr. Angus Maude and Mr. David Howell, appeared a year later, the party was more loquacious. Two whole pages were given to regional policy, the core of which indicated a significant change of emphasis from Labour's approach.

The Tories conceded that there were still serious economic differences between various parts of the country but argued that the cost of assisting those areas where dereliction or unemployment was high was often borne by successful concerns "whose growth may well have been curtailed" as a result.

They argued that pumping huge amounts of money into capital-intensive, labour saving plants did not help to ease unemployment in either a local economy or the national economy and so there would have to be control over total local expenditure in order to get better value for money spent. The intention, in the words of the pamphlet, was to introduce "changes in the structure of

One man, Teddy Taylor MP, the Shadow spokesman for Scotland, has probably done more than any other to change party attitudes. He has argued strongly, not to say vociferously, behind closed doors that the Party in Scotland has to have something to put before the voters. He has been helped, in a quieter way, by Nicholas Edwards MP, his counterpart in Wales. Mr. Edwards accepts that something special has to be done to protect Wales, particularly as it is now going through a difficult time with closures in the steel industry.

The support of these two MPs meant that the committees looking at regional policy, largely under the industry spokesman, Kenneth Clarke MP, were given fresh hope. Instead of being relegated to a relatively routine exercise they began to feel that they were not some forgotten army of the Party.

They were determined to try to avoid some of the Party's excesses in industrial fields. It is conceded now that the Party has put egg on its face over the National Enterprise Board, for instance. The first policy document stated: "The NEB must be abolished, though we shall have to retain some sort of administrative mechanism for selling off NEB shareholdings where this is possible and for administering those which cannot be sold off immediately." Similarly, the powers of the Scottish and Welsh Development Agencies to buy into profitable companies should be removed.

A year later, while still genuflecting to the theme that "it is considered rescue schemes take money from the more efficient to give to the less efficient," it

permits it is likely to resist strongly any tinkering with the concept of regional development grants. For it is here that the Conservatives see considerable support projects such as Ford's £250m engine plant at Bridgend, in South Wales because this will not only create 2,500 jobs but

previous 12 months. Since the Industry Act was passed in 1972 Section 1 grants (which exclude selective assistance under Sections 7 and 8) have amounted to £1.4bn.

Such grants would not be cut off altogether. Some cost-effective schemes would be

## REGIONAL DEVELOPMENT GRANTS

CUMULATIVE TOTAL: FROM 1972 INDUSTRY ACT TO MARCH, 1977

Plant and machinery	Special development areas		Building and works		Derelict land clearance areas	Total building and works	Total plant and machinery
	Special development areas	Development areas	Special development areas	Development areas			
Great Britain	328,767	453,876	782,443	83,481	83,702	104,919	1,660,623
North	113,593	185,070	298,663	28,061	29,250	57,311	555,552
Yorkshire and Humberside	—	1,446	1,446	—	874	54,678	7,307
East Midlands	—	13,080	13,080	—	3,432	4,142	17,222
West Midlands	—	—	—	2,329	1,813	2,321	2,321
West Midlands	—	—	—	—	318	53,121	159,760
North West	55,513	51,126	106,639	11,628	4,123	35,370	—
England	169,106	250,722	419,828	39,689	38,576	95,611	179,754
Wales	42,161	83,020	125,181	8,002	16,016	32,663	157,844
Scotland	117,500	120,134	237,634	35,790	29,110	643	65,643

Source: Central Statistical Office, Regional Statistics, December 1977

### Higher figure

There is some sympathy for this proposal within the Government. It has already raised the threshold for IDCs from 12,500 square feet to 15,000 square feet and while the Tories would probably call this nibbling at the edges it is at least a step in the direction they want to go. They would certainly put the figure much higher, probably some where between 30,000 to 40,000 square feet and if they come to power it is unlikely that Labour would spend much time opposing such a move.

That the Conservatives felt able to devote two pages in their document to a discussion of regional policy reflects a considerable shift in their thinking. Two years ago, when hard-line positions were being taken, regional policy was a non-runner. Instituting a fuller market economy was considered to be a better policy than tinkering with projects.

Since then it has come to be accepted that the Tory Party has to have a view on what ought to be done in North Devon or the Grampians, on Tyneside or Merseyside.

## Letters to the Editor

### Monitoring public money

From the *Comptroller and Auditor General*  
Sir—The article, "Whitehall v. the Regions: Monitoring public money" by David Freud in your issue of today (June 5) makes only one incidental reference to my own substantial observations on the Expenditure Committee's report on "The Citizens' Charter". In those comments I sought among other things to explain the wide scope of the value-for-money auditing in which the Exchequer and Audit Department was one of the earliest pioneers, and the issues involved in extending responsibilities further in the general area of efficiency and effectiveness auditing. I pointed out that the Committee's impression that E & AD devotes most of its resources nowadays to financial audit is incorrect and that a large part of the Department's resources is devoted to value-for-money work.

May I suggest that before commenting further, David Freud should read the representative sample of the 100,000 or so small one-off of the C & AG's operational reports to the work of departments and other public bodies covering, say, the last 20 years. I am sure that there are a number of issues for discussion about the future balance and scope of the Department's work, but I hope the discussion will be based on a sound understanding of what has been done so far.

(Sir) Douglas Henley, Exchequer and Audit Department, Victoria Embankment, EC4

### And who should choose them

From the *General Secretary, Civil Service Union*  
Sir—In your report on the response of my union to the Government's proposals on a post entry Union membership agreement (June 2) a printer's slip causes me to be misquoted in a rather unfortunate way. In its resources nowadays to financial audit is incorrect and that a large part of the Department's resources is devoted to value-for-money work.

May I suggest that before commenting further, David Freud should read the representative sample of the 100,000 or so small one-off of the C & AG's operational reports to the work of departments and other public bodies covering, say, the last 20 years. I am sure that there are a number of issues for discussion about the future balance and scope of the Department's work, but I hope the discussion will be based on a sound understanding of what has been done so far.

(Sir) Douglas Henley, Exchequer and Audit Department, Victoria Embankment, EC4

### Workers on the Board

From Mr. R. Goodall  
Sir—I was interested in the letter you published (May 9) from Mr. Bryan Kelly, the author of the Conservative Party pamphlet, "Workers on the Board". With this pedigree I would have expected him to be rather better informed on the subject than would appear from his statement in the pamphlet that the weaknesses of the Government's proposals relate to the way in which employee directors will be appointed, stating that in his view they should be elected by all the work force and not just the union members, and that the union should be the enterprise with these recommendations but cannot see how he finds the Government proposals so much at odds with his own views. The White Paper clearly states that employee representatives on the Board should be employees of the concern. On the question of method of election the White Paper admits to a "considerable dilemma" with a considerable divergence of view on this issue and makes no recommendation. Indeed, the Government states that it believes further consideration and discussion will be needed on this issue before any decision is taken.

I also believe that his dismissal of experiments in industrial democracy in the public sector is ill-founded. He regards these as a "hollow sham" because in most cases the representatives are "union hacks". The most substantial experiment in the public sector has taken place in British Steel and Mr. Kelly will find that the problem encountered in British Steel has not been that the worker directors have been "union hacks", but that, on the contrary, they have been considered by the unions to be too independent.

### Cost of the water supply

From Mr. R. Hutton  
Sir—Your correspondent, Mr. Wolsey (June 2), raises an important point when he says

### Charges for sewerage

From the *Director of Finance, Thames Water*  
Sir—Mr. R. W. Thirkell in his letter to you (May 27) raised the question as to whether a statement in our leaflet on charges was not "a disgraceful example of deceit of the public". The statement that "charges for services will no longer be included with your general rate" is a statement which you will pay correspondingly less money to your local council is true. Mr. Thirkell has chosen to interpret this as meaning that the amount paid in the previous year (1977-78) to a local authority would be the amount actually charged in the current year. I have no desire to engage in a pedantic dissertation as to the meaning of "correspondingly" but I do not accept that this is what he described as an "untruthful public statement".

Water Authorities are of course subject to the Price Code and before any increases in charges can be made Price Commission approval is required. The Price Commission has recently completed an investigation into Thames Water's charges and their report is due for publication shortly. I would only point out at this stage that the average increase in charges permitted by legislation while the investigation was in progress was 7.5 per cent, against the original proposal of an average of 9.5 per cent.

E. J. Gilliland, New River Head, Rosebery Avenue, EC1

### Distribution of wealth

From Mr. Richard Elliot  
Sir—The article in today's Financial Times (June 1) by Anthony Harris ends with the extraordinary allegation that 44 years of socialism has done nothing to alter the distribution of wealth. Not even Lord Diamond's commission (not exactly a Tory preserve) has been able to substantiate this popular myth. In the past 10 years the proportion of private

### Buying a house in Scotland

From Mr. George R. Cameron  
Sir—With regard to your recent correspondence on "Buying a House in Scotland" I can confirm the observations made by Iain Fraser (June 1).

Having lived in Scotland for 25 years, prior to moving south last year, and having had during that period, as an owner-occupier, to buy and sell our individual property, in West central Scotland (twice), in Aberdeen and subsequently, Glasgow, I have been more than a satisfied client/customer of the way in which my own appointed solicitors have handled the above transactions on each occasion.

Mr. Fraser rightly says: "There is a great deal of merit that once an offer has been accepted in writing there is then normally a binding contract" which all readers who have had similar experiences to ours, or buying and selling property in England, will recognise as a considerable blessing to both buyer and seller who are normally involved in a second simultaneous transaction.

The Scottish solicitors' property centres, from personal experience, are also a great boon particularly to business people, having time as a scarce resource. For the centres allow the individual to focus on a local property market quickly, and to obtain a fairly good estimation at minimum cost, of the breadth of the market available. Its geographical preferences (of especial value to strangers to an area, as we were when we first moved to Aberdeen) and a representative spread of prices to suit almost any pocket.

No, I would rather have the Scottish solicitors' system of marketing property, in the efficient manner in which they carry out their task on behalf of both buyer and seller than the unreliable systems that prevail in the South.

George R. Cameron, 26 Dolphin Court, Cliff Road, Eastbourne.

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### Today's Events

Mr. Morarji Desai, Indian Prime Minister, arrives in UK for three-day visit—lunch with Foreign Secretary, Lord Carrington, followed by talks at Downing Street.

EEC Foreign Ministers meet, Luxembourg.

Workers in dispute at Bank of England's note-printing factory, Loughborough, Essex, to decide whether to call off industrial action.

Post Office Engineering Union conference debates shorter week.

Winter Gardens, Blackpool.

Sir Robert McNamara, President of World Bank, in Tokyo for four-day talks.

Institute of Chartered Accountants in England and

Wales annual meeting debates ment Under Secretary, opens anti-vandal exhibition aboard paddle steamer Tattershall Castle, Victoria Embankment, London.

PARLIAMENTARY BUSINESS

House of Commons: Nuclear Safeguards and Electricity (Finance) Bill, remaining stages. Employment (Continental Shelf) Bill, second reading. Theft Bill (Lords), second reading.

House of Lords: Films Bill, report stage. Wales Bill, committee stage. Internationally Protected Persons Bill, second reading.

OFFICIAL STATISTICS

UK banks' eligible liabilities, reserve assets, reserve ratios and

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# COMPANY NEWS+COMMENT

## Second half fall leaves Metal Box at £56m

MAINLY REFLECTING a downturn in the UK second half profits of Metal Box fell from £34.3m to £30.5m leaving the figure for the full year ended March 31, 1978 down by 4 per cent to £55.8m.

In November the directors reported half-year profits ahead at £25.23m against £23.79m but said that they saw no immediate improvement and that the full year's result was not expected to match the figure for 1976/77.

Sir Alex Page, the chairman, says that the past year was a difficult one, not only because of the bad weather conditions for canned food and beverage cans, but also because of certain industrial unrest. These difficulties, he adds, resulted in lower profits for the period.

Prospects for the economy do not appear to favour any substantial increase in sales for the current year, but Sir Alex feels there are opportunities for increasing efficiency and profits, if the group can overcome the industrial relations problems. These problems cost the group several millions of pounds in lost profits last year.

There are signs that these problems are being overcome, but until incentives can be given for greater effort, skill and responsibility, which is difficult under the pay policy, problems are bound to arise.

Earnings per £1 share are stated at 64.9p (61p) and the dividend for the year is stepped up to 14.80p (13.42p), the maximum permitted, with a final of 5.26p net. The directors intend to pay an additional dividend if ACT is reduced.

During the year, the group's shareholding in the metal con-

### HIGHLIGHTS

As forecast at the half-way stage Metal Box failed to reach last year's pre-tax profits but the shortfall was less than the market had anticipated. Lex also takes a look at the implications on UK companies' results following the American IRS's change of policy on stock valuation. Also covered is the Albright Wilson rejection of the bid approach from Tenneco and the Edinburgh issue of £25m 5-year Variable rate stock. Elsewhere, Martin the Newsagent like NSS lost about £50,000 during the newspaper wholesalers' dispute while William Reed looks poised for real growth in the second half once the recent acquisitions make their mark.

tinued company, Metal Box Nigeria was reduced from 60 per cent to 40 per cent and this company is shown in the accounts as an associate. Excluding the turnover of this company, the increase in sales overseas was 12 per cent.

	1977-78	1976-77
Sales	897,439	890,000
Sumo	532,587	451,384
Overseas	274,382	238,616
Profit before tax	35,777	38,085
Income tax	34,241	31,732
Home	20,038	19,053
Overseas	1,000	419
Associates	10,777	18,253
Net profit	45,804	38,823
Minorities	6,222	4,034
Extraordinary	4,172	297
Leasing	24,296	40,061
Preference div.	99	99
Income ordinary	4,022	3,461
Final ordinary	4,927	4,446
Retained	25,395	25,049
Metal Box	24,421	22,215
Subsidiaries	494	9,511
Associates	653	333

Negotiations were completed with Continental Group for the termination of the group's agreement with them insofar as it re-

lated to continuing communication and the licensing of each party by the other of patents and trade secrets relating to the manufacture of cans, crown caps and machinery.

The continued use of currently licensed technology has been dealt with by each party granting to the other, subject to prior commitment, a world-wide licence on a non-exclusive basis.

This allows a separate course to be undertaken for the development and exploitation of can making and crown making technologies in a number of countries where previously Metal Box had no manufacturing facility.

The first major project has been the formation, jointly with Standun Inc. of Compton, Los Angeles, of a company to manufacture two-piece beverage cans at a factory to be built in the Los Angeles area for the supply of cans to Pepsi Cola Bottling Group for its Phoenix, Arizona and Torrance, California, filling plants.

The chairman says that the technology of can making is undergoing significant change and the group has made a substantial investment in two-piece manufacture, which has not yet earned any return.

The glass company in Nigeria is well established and is making good profits he adds.

As part of its diversification plans Metal Box is on the lookout for a possible major takeover deal. The next move is likely to be outside of heating and packaging, and the sort of figures that directors are talking in terms of, on a takeover, move range between £20m and £100m. "There are a lot of places under careful scrutiny," says Sir Alex. One area in particular, that is attracting the group's attention is once again the U.S.

The principles of ED 19 have been applied in arriving at the UK tax charge for the year, which accordingly has been reduced significantly from £18.26m to £10.78m.

Deferred tax in the balance-sheet has been reduced by £40.9m and has been transferred to reserves.

Interest on borrowings and loan stocks amounted to £9.78m during the year. Expenditure on fixed assets at home and overseas was £44.6m, which included £4.2m arising on acquisitions.

On sales of £232.2m against £240.6m pre-tax profits of Metal Box Overseas rose from £19.64m to £20.92m for the year, subject to tax £8.38m (£8.68m), minorities share £6.21m (£3.93m), and an extraordinary credit of £4.71m (£4.01m credit). The attributable amount emerged at £3.41m compared with £10.98m and the dividend is increased from 15p to 16p.

See Lex



Sir Alex Page, chairman of Metal Box—labour problems resulted in the loss of several million pounds in profits during the year.

### DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total for last year
Anglo American Corp.	25p	July 28	25p	45.25p	33p
Bond St. Fab.	0.75	Sept. 25	0.75	—	2.5p
Macanle	1.86	July 28	1.43	1.98	1.79
Martin the Newsagent Int.	2.24	July 4	2.19	—	6.4p
Metal Box	8.27	July 21	7.46	14.87	13.42p
Wm. Reed	2.77	—	2.77	4.42	4.02p
View Forth	1.5	July 20	1.25	2.1	1.75p

Dividends shown pence per share net except where otherwise stated. \*Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. ‡South African cents throughout. For 15 months.

## Supplies upset but Martin the Newsagent expands

DESPITE LOSSES arising directly from disruption in the newspaper industry taxable earnings moved ahead at Martin the Newsagent in the half-year to April 2, 1978, by £277,000 to £1,886,000 on sales, excluding VAT, up 18.9 per cent at £39m, against £32.94m last time.

The directors say that providing prices of major products, particularly newspapers and cigarettes, rise during the summer in line with general inflation and the newspaper industry is not too severely disrupted, they expect a satisfactory full-time profit. For 1977/78 the total was a record £2,92m.

The first-half results this time include the benefit from Easter trading, the larger part of which fell in the second-half last year. This gain, amounting to a profit of some £20,000, was wholly off-set by the loss arising from the disruption of newspaper supplies, the directors state.

With tax at £595,000, against £280,000 restated in line with ED19, earnings per 25p share were depressed by 6.4p at 18.6p. The net interim dividend is stepped up

to 2.88p (3.189p). Last year's final was 3.41p.

Profit was struck after depreciation and amortisation of £294,000 (£246,000) and retained earnings amounted to £1,011m (£1,211m).

The number of branches operated by the group, which was 476 at half-time is likely to reach 496 by the October 1 year end. Ten of these will be on new sites and will comprise five conventional newspapers, four larger stores and a general store.

### comment

Comparisons between Martin the Newsagent and NSS show that both have been affected to the tune of around £50,000 by the disputes in Fleet Street and the newspaper wholesalers. This, and lower price inflation, has reduced Martin's first half profits rise to 17 per cent, while NSS's growth was around a fifth. On the tobacco side (38 per cent of turnover), lower cigarette consumption has meant a small drop in volume sales, but this has been offset by expansion in leisure products (toys, records etc) in

the larger branches. Elsewhere, volume sales of confectionery show some improvement and now accounts for 15 per cent of group sales. Obviously the summer is going to be important for soft drinks and ice cream sales, and any cover price rises will benefit newspaper profits. With 20 additional newspapers this year, profits of around £3.3m (£2.9m) are possible. At 24p, the shares are on a prospective p/e of 7 taking a line through the interim tax charge of 9.2 (fully taxed), while the yield is 4.5 per cent, compared with NSS's 9.6 p/e (on a full tax charge) and 2.9 per cent yield.

## Growth to continue at Glossop

Although trading conditions in the current year do not appear to be any better Mr. Digby

Burnell, the chairman of W. and J. Glossop, says the company will not only be able to take advantage of any easing in the unsatisfactory trading climate but will also continue its course of profitable growth both within the company and by acquisition.

In the January 31, 1978, year when profit before tax advanced from £0.75m to £0.83m. Government funds for road maintenance and improvement were less than the previous year, resulting in sharp competition and tighter margins. Poor weather did little to help, he says.

However, the reorganisation of the company continued, and the newly acquired quarrying and bitumen heating and distribution operations made a significant contribution.

At January 31 Anglo American Asphalt Company owned 26.93 per cent of shares and Sir Robert McAulpine and Sons 7.37 per cent. At May 15 Throgmorton Trust held 5.16 per cent of capital. Meeting, Halifax, June 28 at 11.30 am.

## Bond St. Fabrics ahead but warns on second half

TURNOVER OF Bond Street Fabrics fell from £4.59m to £4.39m but pre-tax profit for the half year to March 31, 1978, jumped from £151,000 to £248,000.

The directors state however, that the double jersey section of the company is going through a particularly difficult period and the forward order book is very poor. At this stage the directors say it is hard to see the full year's results as high as last time.

Profit for the full 1976-77 year was a record £441,231 after a £137,000 loss incurred by subsidiary John Currie Son and Co. The directors state that the position at Currie has now improved, and it is no longer in receipt of the Temporary Employment Subsidy.

Available profit came out at £119,040 compared with £72,500 after tax took £128,960 against £78,500. The net interim divi-

dend payment is maintained at 0.75p per 10p share, costing £20,500—last year's final was £18.5p.

**£75,000 downturn at Macanie**  
As forecast at half-year when a £38,000 profit against a £3,000 loss was reported, pre-tax profit at Macanie (London) fell from £275,000 to £200,000 in 1977.

Directors of the clothing manufacturer said in December that the level of trading looked for in the second half had not materialised. They now say that the early months of 1978 have seen a slightly firmer market enabling more profitable sales in the wholesaling sector.

Turnover for the year declined from £19.44m to £18.54m, reflecting the sale of loss making activities. The result is before a tax credit of £19,000 (£66,000 charge) and minority interests of £9,000 (same).

Earnings per 10p share are shown at 2.49p against 2.45p, and the final dividend of 1.66p net lifts the total from 1.79p to 1.975p.

## ISSUE NEWS AND COMMENT

### Edinburgh £25m variable stock

The City of Edinburgh is raising £25m by the issue of variable rate stock with a life of five years. The issue of 1983 stock priced at 2.00 per cent is payable in full on application. Interest which is calculated at 1/4 of a point over the rate at which the Bank of Scotland is advised by the "rester" on the same day.

Interest on the stock is payable half-yearly on June 9 and December 8. The first payment will be of £5,658 gross per cent next December.

The stock will be redeemed on June 9, 1983, at par unless cancelled by purchase in the open market or by agreement with the holders.

The purpose of the issue is to use the proceeds to finance authorised capital expenditure and to replace maturing debt.

The application list which opens on Thursday June 8 will close on the same day. Applications must be for a minimum of £100 of stock or for multiples thereof up to £1,000. Applications for £1,000 to £5,000 must be for multiples of £500 of stock; above £5,000 and not exceeding £20,000 in multiples of £1,000 and above £20,000 in multiples of £5,000. Brokers to the issue are R. Nivison.

See Lex

## Thames Plywood placing

THE PROSPECTUS is published today in connection with the placing of 1m shares in Thames Plywood. Manufacturers and negotiators for the company following the suspension last November.

The placing will drop the stake in the company owned by C. P. Choularton from 85 per cent to 65 per cent. The shares offered to the public are being offered with the enthusiasm of a new issue and there is already quite an amount of interest in the 150,000 shares which will be placed in the market.

The placing has been made to satisfy the requirement of a new issue. Thames Plywood's history dates back to the end of the Second World War when its main activities were related to the construction of composite panels for use in commercial vehicles and containers.

The placing with institutions and individuals is of 500,000 shares of 25p each at a price of 25p. The company has two main operating divisions. First the plywood operation is involved in the manufacture of high quality plywood products.

The other division, known as the Thames Plywood subsidiary, sells specialist products to the building industry both at home and overseas.

The profits record is erratic, and in the latest year to April 1977, profits are shown at £23,000 pre-tax. The half-year figures to end-October were profits of £71,000 compared with £74,000.

An interim dividend of 0.75p per share was paid to existing shareholders and in the absence of unforeseen circumstances a final of 1.25p will be proposed making a total of 2p per share compared with 1.51p last year.

Brokers are Halliday Simpson.

### comment

The requirement for Thames Plywood gives an opportunity to develop the local following which has built up around the new chairman Mr. Choularton. Though the placing is of only 1m shares in a fairly small company, the market is confident that this will be another "staggering" issue. That should ensure a certain amount of euphoria when dealings start, but the profits in this year are not expected to show anything startling. Pre-tax profits, of

## Bramall off to brisk start

Dealings in C. D. Bramall got off to a brisk start yesterday. The shares in the Ford main dealer were placed at 75p each and as expected a premium over the placing price but there is unlikely to be anything like the excitement generated by other recent new issues.

Nevertheless Bramall was the second most active stock on the Exchange yesterday with just 12 3/4p. The shares opened at 165p and after touching 165p closed the day at 161p.

Meantime dealings started in Alcan Aluminium (UK). The shares opened at 165p and after touching 165p closed the day at 161p.

**OXLEY PRINTING**  
Oxley Printing Group announces that it has received completed conversion notices from the holders of £26,679 of the company's 14 per cent convertible debenture stock 1983. The issued ordinary capital will thereby be increased from £1,891,000 to £1,917,679.

**ROCKWARE**  
To take advantage of the increasing international trade in glass containers Rockware Group has formed a new subsidiary, Intervet International. The role of the new company will be to develop export sales on behalf of Rockware Glass in European markets.

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results for the year ended 31 January 1978

		increase on 1976/77
sales	£361.2m	+11%
exports from UK	£55.2m	+23%
profit before taxation	£21.8m	+22%
earnings on ordinary share capital	£14.3m	+52%
earnings per ordinary share	8.1p	+37%
dividends per ordinary share	2.7238p	+10%

If you would like to know more about us and what we do, please post this coupon to the Secretary, Tootal Limited, 56 Oxford Street, Manchester M60 1HJ, for a copy of our 1977/78 Report and Accounts and our Group Brochure.

name .....  
address .....

هكمان الدحل



# Laird talks money with Government

[illegible]

**City of  
Westminster  
Assurance**

Mr. Weintraub reports a successful year for the partnership, which was well managed by the company. In particular, the Fairbank Fund stood out as the best performing property based fund in the US. During the year, the company entered the occupational pensions market with the launch of the new 'Pensions' fund. The partnership scheme which has been well received.

## View Fortin

After tax of £8,526 against £8,015, profit of View Forth Investment Trust amounted from £6,500 to £8,477 for the year to March 31, 1978.

Stated earnings per 25p shares were 2.70p (1977) and the new total dividend is lifted to 2.1p (1.75p) with a yield of 1.5p.

# Metal Box Preliminary Results

## Sales reach £807 million

**Sir Alex Page, Chairman, reports:**

## "The Year Under Review"

The past year has been a difficult one not only because of the unfavourable weather conditions for canned food and beverage cans but also because of certain industrial unrest, and these difficulties have resulted in lower profits. The technology of can making is undergoing significant change and we have made a substantial investment in two-piece manufacture, which has not yet earned any return.

The Overseas Company, despite political problems in a number of territories, had a reasonably good year. In particular, the Glass Company in Nigeria is well established and is making good profits.

Sales at home were 18% higher than last year and overseas the increase was 7%: combined sales were 14% higher. During the year, our shareholding in the metal container company, Metal Box Nigeria Limited, was reduced from 80% to 40% and this company is now shown in the Accounts as an associate company. Excluding the turnover of this Nigerian company, the increase in sales overseas was 12%.

The home profit fell by £3.4 million (9.0%). Overseas, the profit of £30.4 million was 2.5% higher. Because of the changed status of Metal Box Nigeria Limited, there has been included in profits this year our proportion of the profits of associated companies. Including associated companies, the combined profit of £55.8 million was 4% less than last year.

**Proposed Accounting Standard ED19**

The principles of the proposed Accounting Standard (ED19) have been applied in arriving at the UK tax charge for the year, which accordingly has been reduced significantly. The tax charge for the previous year has been similarly amended.

The Deferred Taxation Account in the balance sheet has been reduced by £40.9 million and this sum has been transferred to reserves.

## Continental Group Agreement

Negotiations were completed with Continental Group for the termination of our agreement with them insofar as it related to continuing communication and the licensing of each party by the other of patents and trade secrets relating to the manufacture of cans, crown caps and machinery used to produce them. The Continental Group and technology has been dealt with by each party granting to the other (subject to prior commitment) a world-wide license on a non-exclusive basis.

This allows a separate course to be undertaken for the development and exploitation of can making and crown making technologies in a number of countries where previously Metal Box had no manufacturing facility. The first major project has been the formation, jointly with Standun Inc. of Compton, Los Angeles, of a company to manufacture two-piece beverage cans at a factory to be built in the Los Angeles area for the supply of cans to Pepsi Cola Bottling Group for its Phoenix, Arizona and Torrance, California filling plants.

## Outlook

The prospects for the economy do not appear to favour any substantial general increase in sales this year. There are opportunities for increasing efficiency and profits if we can overcome the industrial relations problems which affected us last year. There are signs that such problems are being overcome but until we can give incentives for greater effort, skill and responsibility, which is difficult under the pay policy, problems are bound to arise.

# "Non bisogna imbarcarsi senza bussola"

(Don't put to sea without a compass)

What is good advice for the mariner is equally sound for any organization embarking on international trade or money transactions. In these, the guidance needed is that of a financial institution with both the worldwide experience and depth of resources which are essential for success.

Credito Italiano is highly qualified for this role. It can bring to your business the special skills, the experience and the resources which make it one of Europe's top banks, and place it high on the world ranking list.

All Credito Italiano's comprehensive services are readily available to you, simply by calling our London branch.



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	%	1978 £000	1979 £000
Sales			
Home	+18.1	532,897	451,364
Overseas	+6.9	274,562	254,809
	+14.0	807,459	706,173
Profit before taxation			
Home	-9.0	34,341	37,732
Overseas	+2.5	20,436	19,885
Associated Companies	+138.7	1,000	419
	-4.0	55,777	58,086
Taxation	-41.0	10,777	18,263
Profit after taxation	+13.0	45,000	39,823
Interest of minority shareholders	+54.5	5,232	4,034
Profit before extraordinary items	+8.3	38,768	35,789
Extraordinary items		(4,172)	4,292
Interest of Metal Box Limited	-13.7	34,596	40,081
Dividends			
On preference stocks		99	99
Interim ordinary dividend of 6.6p		4,002	3,467
Final ordinary dividend of 8.2662p - proposed		4,927	4,446
	+12.4	9,028	8,032
Profit retained in the business			
Metal Box Limited		24,421	22,215
Subsidiaries		494	3,511
Associated Companies		653	323
	-20.2	25,568	32,049
Earnings per £1 ordinary stock unit		64.9p	61.0p

Interest on borrowings and loan stocks amounted to £9.78 million.

An interim dividend of 8-6p per £1 stock unit was declared on the ordinary stock of the Company and paid on 8th January 1978. The Directors recommend the payment of a final dividend for the year of 8-26p, such dividend to be payable on 21st July 1978 to holders on the register on 23rd June 1978.

With the related tax credits taken at 34/66ths of the amounts of these two dividends, the dividends and tax credits which together amount to 23-824p represent the maximum increase permitted under existing legislation over the dividends and related tax credits of the previous year. Should the rate of Advance Corporation Tax and of the tax credit attributable to the final dividend be reduced below 34/66ths, the Directors recommend that a supplementary dividend shall also be paid in respect of the year ended 31st March 1978 (subject to the Government's dividend limitation policy or with the authority of H.M. Treasury) equivalent, with the tax credit attributable thereto, to the amount of that reduction, payment to be made at such date and to the members on the register at such time as the Directors may determine.

Expenditure on fixed assets in the year at home and overseas was £44.6 million, which included £4.2 million arising on acquisitions.

Accounts for the year ended 31st March 1978 will be posted to stockholders on Monday 26th June 1978.

The Annual General Meeting will be held on Thursday 20th July 1978 at The Dorchester, Park Lane, London W1 at 12.30 pm.

## Pritchard sees growth

**RESULTS AT Pritchard.** Services group are currently showing profits compared with the previous year, but in certain overall profitable circumstances. Mr. P. R. Pritchard, the chairman, expects an increase in profits for the year.

In the January 1, 1978, year, the net profit was £2.18m, and the chairman says in his annual report that the company is "a well established, profitable organisation". Profit growth was largely organic with the exception of minor acquisitions in Germany and Puerto Rico.

He says the main ambition for the future remains geared to "establishing a strong presence in the U.K."

The building cleaning services operations increased profits 13.65 per cent in 1977, providing a cushion for other businesses which are still under the attack.

The results included the health care services operations. Mr. Pritchard says the U.K. is incomprehensible that such a lucrative service such as is provided by the group is not fully developed. The group is well placed to exploit this service.

Other U.K. similar organisations enjoy a high rate of growth.

On the stone cleaning and restoration side, the chairman says that the service is "improving". It is there is still a requirement to achieve more adequate margins.

It is also imperative satisfactory margins be earned in the linen services. The group controls services activities to allow for replacement plant, machinery and stocks

and to provide for future growth.

Specific services operations lost out. Failed to obtain overall profitability, although in the last few months a surplus was earned.

Profits are currently in line with budget, and Mr. Pritchard sees this side contributing substantially to the group's overall results.

Now the initial establishment costs of the timber preservation subsidiary have been covered he is confident steady profitable growth will be achieved.

In France, better results are expected this year now the teething problems on its cleaning contract at Charles de Gaulle airport have been overcome.

There is considerable potential in the maintenance market in Germany, while in Portugal considerable effort will be required to keep operations profitable.

The group has a 50 per cent share in the £140m Riyadh, Saudi Arabia, city cleaning contract should make a significant impact on future group profitability, Mr. Pritchard says.

Several large contracts are currently under negotiation in the Middle East, and directors see opportunities for expansion in a number of areas.

Elsewhere, the outlook is promising for the group's Canadian, and South African operations.

The London Trust Company owns 5.7 per cent of shares.

Meeting, London, Wall, June 23 at noon.

# GLOSSOP

## "Firmer base than ever"

—from the annual statement by the Chairman,  
Mr. Digby Burnell.

- ★ Pre-tax profit up by 13 per cent to £830,915 against £733,796.
- ★ Dividend up to 3.762p compared with 3.469p for the previous year.

★ I am confident that the Company which is on a firmer base than ever before will not only be able to take advantage of any easing of the unsatisfactory trading climate but will also continue on its course of profitable growth both within the Company and by acquisition.

	1978	1977
Turnover	£11,679,265	£9,539,922
Profit before tax	£830,915	£733,796
Profit after tax	£464,470	£409,801
Dividends	£176,429	£156,624
Earnings per share	10.0p	9.3p

Copies of the Annual Report may be obtained from the Secretary,  
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**W & J GLOSSOP LIMITED**  
Britain's Premier Road Menders



# Metal Box

A good business to be in



## BIDS AND DEALS

## Spooner likely to reject Redman Heenan offer

Spooner Industries, the Yorkshire-based plastics and textiles machinery company, is likely to reject the £2.5m cash bid announced by Redman Heenan yesterday.

The Spooner Board will meet today to officially decide its reaction but the indications last night were that it will find the 65p per share offer inadequate. Redman Heenan wants to buy Spooner because its products are complementary and it has overseas offices in six countries from which Redman Heenan's products could also be distributed. Redman first approached the Spooner Board six to nine months ago and received a cool response. It kept an eye on Spooner nonetheless and gradually picked up 2 per cent of the shares. Then last Friday, Redman bought enough shares to bring it up to 11.4 per cent from an ex-chairman and the wife of the founder. It appears that the current Board, which claims to have 30 per cent of the company in its own or friendly hands, does not share the same views as some of its previous members. Spooner closed at 72p per share yesterday, up 19p on the day and 7p above the offer price.

### PRIMROSE DROPS ALOE BID

Primrose Industries Holdings has decided not to proceed with the acquisition of Aloe Minerals (Proprietary).

Early in May it was announced that agreement had been reached in principle for the purchase of Aloe subject to certain conditions precedent.

The directors of Primrose now say that within the time allowed by the vendors it has not been able to satisfy itself in full regarding these conditions precedent.

### PORK FARMS

Pork Farms is proposing to make a scrip issue of 15 new shares for each ordinary share held, the formal document, in respect of the agreed offer by Northern Foods, states. The issue will not affect the value of the offer. As known, the terms are for every 10 ordinary in Pork Farms equivalent to one ordinary

### BANK SELLS VALOR DIRECTORS SHARES

Valor announces that Mr. C. E. Bentley-Stevens has disposed of his interest in 39,082 Ordinary shares at 36p per share. These shares have for some years past been charged to bankers as security for monies advanced and were sold by the bank on May 26 as a result of the need to repay such borrowings; a further 25,335 shares in which Mr. M. J. Montague was interested were also deposited with the bank under the same charge and on the same day were disposed of by the bank with the above-mentioned shares at 36p per share.

### ASSOCIATED ENG.

Associated Engineering has completed the acquisition of Tempered Group, an unlisted public company situated in Sheffield which carries on the business of precision spring and tool manufacture. Total consideration is £5,434,000 which has been satisfied as to £4,000,000 in cash and as to the balance by 1.2m ordinary shares.

### SHARE STAKES

Rowden Stuart Plant—Mr. M. E. Newby, director, has sold 30,000 shares; Mr. M. D. Gondwin, director, 12,500; and Mr. F. Jamieson, director, 12,500. All at 62p. In share stakes on June 1 this transaction was incorrectly attributed to the Crosby House Group.

Wearwell—London Trust, as a result of further purchases, has increased its holdings to 900,000 shares (7.4 per cent).

Pudang Senang Rubber—Wan Hin Investments Sdn Berhad, holds 84,500 shares. Date Lee, a director of Wan Hin, holds 195,000 shares.

### Mooley Investments—Mr. M. S. Gampell holds 25,250 shares.

Bund Pulp and Paper—Mr. G. G. Bunzl and Dr. P. A. G. Schenberger, directors, have disposed of a non-beneficial interest of 50,000 shares from a joint holding.

Phoenix Assurance Company—Investment Office sold on May 24 25,000 shares leaving interest at 2,975,000 shares (8.06 per cent).

British Petroleum Company—Beneficial holder of £55,000 8 per cent cumulative first preference stock (7.47 per cent).

Town and City Properties—Interest in T and C 7 per cent convertible cumulative preference shares are: Barclays Bank 15,083,338 shares; Prudential Assurance 11,036,380 shares.

A. Monk and Co. On May 17, Saint Elean purchased 100,000 ordinary and on May 23 purchased a further 25,000 ordinary shares. Total interest now 3,045,000 shares.

West Bromwich Spring Company—Mr. F. A. Smith has sold his beneficial interest (40,912 shares) in the 11.5 per cent cumulative preference capital.

Leisure Caravan Parks: Mr. P. W. Harris has sold 10,000 shares, and Mr. D. C. Allen sold 10,000 shares.

Wellman Engineering Corporation: Menthel Investment Trust and its subsidiary now have a total interest of 635,000 ordinary shares (5.6 per cent).

Haden Carriers: London and Manchester Assurance Company on May 24 purchased 1,700 5 per cent (formerly 8 per cent) preference shares (0.5 per cent of the class).

Jantar: Mr. E. S. Nassar has sold 25,000 stock units, reducing his total interest to 362,500 units or 28.7 per cent of the capital.

Federated Land and Building Company: Mr. N. J. Macaulay on May 25 sold 125,000 shares.

Thomas Northwick and Sons: Sir John T. Northwick on May 31 sold 30,000 ordinary shares.

### CORNERCROFT

Armstrong Equipment bought on June 2 2,000 Cornercroft shares at 65p—in addition to 10,000 also bought on that day and already announced—making holding 95,100 shares (39.41 per cent).

## £5m U.S. buy for Istock Johnsen

Istock Johnsen, the Leicester-shire brick maker which has been expanding into Holland Belgium in the past year, yesterday announced its first U.S. acquisition.

It has paid \$5m (\$9m) for Marion Brick, the brick making subsidiary of Medusa Corporation of Ohio.

Marion's output from its seven facing brick factories last year was 186m bricks and deliveries were 312m. Total capacity is said to be 240m. This compares with a total UK production of 247m and deliveries of 229m for the same period and, Dutch production of 124m from six factories.

The statement from Istock Johnsen, yesterday said that Marion produced pre-tax profits of \$2m (£1.1m) last year and had net assets of \$3.5m (£3.27m). Brick deliveries last year were valued at \$8.9m. Istock's own profits last year were a record \$4.33m on a turnover of \$33.7m.

Mr. Kenneth Norris and Mr. Lewis Norris who, like their brother Erl, are vice-presidents of the U.S. group, are now in Boston for the crucial meeting.

In Britain yesterday, Mr. Eric Norris, finance director of Worcester Controls of the UK—which in 1977 accounted with its domestic and European sales for \$27m, of the group's \$31m turnover, said: "There has been interest expressed by several substantial companies in this country. I've had discussions this morning with chief executives of several British companies. If there is time, they are very interested in discussing the matter further."

It also appears that there is a possibility of other interest in the U.S. in Worcester Controls Corporation.

BTR, whose shares closed 2p down at 258p last night, made 24.7m of its 1977 £29m of pre-tax profits which showed that net profits in the 15 months to March were £241.7m (£132.9m). In 1976 earnings were £89.2m.

The group has been changing its financial year-end from December to March, this making comparisons between one year and the next invalid. At the same time there are other factors, which distort the 1977-78 figures, which set against those of 1976.

In the first place, the most recent period incorporates for the first time the results of Rand Selection, which became a subsidiary in the spring of 1977.

Rand Selection is an investment holding company and the addition of its interests to those of the parent gave a March 1978 market value of £713.7m for listed investments, compared with £411m at the end of 1976, before the merger.

Investments as a whole for the group at the end of March were worth £1.4bn against £255.65m 15 months before.

In the second place, Anglo receives a particularly heavy flow of investment revenue in the March quarter. There have thus been two quarters of exceptional revenue in the figures for the 15 months to March.

A breakdown of the results shows that investment income for the 15 months was £213.17m, or more than double the £87.1m received in 1976.

Despite the distortions, however, Anglo has been doing well in the areas where it is strongest. Gold and uranium account for over a third of its investment income, while diamonds account

## MINING NEWS

## Anglo maintains final at 25 cents

BY PAUL CHEESERIGHT

ANGLO AMERICAN CORPORATION, the biggest of the South African mining finance houses, is maintaining its final dividend at 25 cents (13.5p). This brings total payments for the 15 months to March to 43.25 cents, against 33 cents in the 12 months to December, 1976.

The final was preceded by two interim, while in 1976 there was one interim and one final.

The dividend declaration, announced yesterday, was accompanied by provisional results which showed that net profits in the 15 months to March were £241.7m (£132.9m). In 1976 earnings were £89.2m.

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Despite the distortions, however, Anglo has been doing well in the areas where it is strongest. Gold and uranium account for over a third of its investment income, while diamonds account

for a further 13 per cent. In both sectors the market have been appreciably stronger in the most recent 15 months than they were in 1976.

On the other hand, Anglo is having to make provisions against base metals investments. An extraordinary item of £33.46m for provisions against the Teke-Fungurue copper venture in Zaïre and the continuing troubles of the Selebi-Pikwe nickel-copper operations of Botswana RST.

The investment in Teke-Fungurue has now been written off by the provision of an additional £1.3m, following a provision of £8m which was reported at the time of the interim figures. In 1976 there was a provision of £20m.

The provision made against Botswana RST is £23.1m. The company, in which Anglo is one of the two major shareholders, recently announced a financial restructuring.

Anglo shares in London yesterday lost 2p to 248p.

## Tara in trouble over loans

TARA EXPLORATION, just a year since its Navan zinc-lead mine came on stream in Ireland, has been forced to negotiate with its bankers on a rescheduling of debt repayments.

A statement from Toronto yesterday said that negotiations have started with the Toronto Dominion Bank. The first repayment of principal is due on July 20.

Last August Tara drew down \$112m (£61.4m) from a Toronto Dominion loan consortium. Start-up costs escalated above the original budget, but financial difficulties since then have been compounded by the sluggishness of the metal markets.

At the beginning of June 1977, the London Metal Exchange cash zinc price was £235 a tonne, but since then has been as low as £195.25. Lately there has been some recovery and the closing price yesterday was £235.25.

Cash lead at the beginning of June last year was £248.5 a tonne. It fell to £250 last February, but like zinc has recently been steadier, with yesterday's price at £252.5.

The Irish Government holds 25 per cent of the Navan mine, the largest zinc-lead operation in Europe, but last month an assessment published in the annual report of the Central Bank predicted that the state would have to wait until the mid-1980s before it received a significant flow of revenue.

Private shareholders in Tara include Noranda, Cominco and Northgate from Canada, and Charter Consolidated, the London arm of the Anglo American Corporation of South Africa.

Tara shares have recently been showing a firmer tendency in line with other issues associated with Northgate. Yesterday they were £111.

General Gonen has put together a company of Israeli, Iranian and Swiss investors who are reportedly prepared to put \$11m (£6m) into the venture.

The mining camp will be established under General Gonen's supervision, some 600 km from the capital, Bangui.

A revised development plan for over 30,000 sq km remote with access only by aircraft or dirt track. However, the first stage of the venture will involve the employment of about 100 people, including French and South African mining engineers and Israeli maintenance personnel.

Any rough diamonds found will be sold mainly to the Israeli cutting industry, and 30 per cent of the profits will be paid to the state as a fee for the concession.

Diamond production in the Central African Empire has been sagging in recent years. In 1975 it was 380,000 carats, down 2 per cent from 1974, while in 1976, the last year for which figures are available, it was 286,000 carats. But there has been little change in value, because about

various official approvals will be executed by Bureau d'Hydrogène, the investment house, on the floor of the Toronto Stock Exchange. The price compares with a trading price of £13.25 before the Amex statement was made known.

Should more than 800,000 shares be tendered, the shares will be taken up by Amex on a pro rata basis, following the regulations of the Stock Exchange.

Last year Canada Tungsten, the only tungsten producer in the country, had a net income of a record £18.1m. In the quarter to March, the profit was £4.7m (£2.3m).

The company is doubling its mill capacity to 1,000 tons a day, but will be dealing with a lower ore grade. The operation is in the Flat River area of the North West Territories.

Central Africa diamond quest

AN EXCLUSIVE diamond mining concession in the Central African Empire has been granted to Israeli reserve General Samuel Gonen, reports L. Daniel from Tel Aviv.

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## OIL AND GAS NEWS

## Reserve and Union in \$60m exploration venture

Reserve Oil and Gas and Union Gas have signed a \$60m, three-year joint venture agreement to explore for oil and gas in western Canada.

The primary exploration areas are in north-eastern British Columbia, the Alberta foothills and western Alberta basin and in the heavy crude oil areas of Alberta and Saskatchewan.

In addition to the exploration commitments the two companies will finance development of the reserves discovered.

Total expenditures for both exploration and development could exceed \$80m, according to Reserve.

Mesa Petroleum of Amarillo, as operator with a 25 per cent interest, has announced the awarding of various contracts for the development of the Beatrice

field located off the north-east coast of Scotland in the U.K. sector of the North Sea.

A revised development plan for the field was submitted to the Department of Energy on May 13 and approval is expected shortly.

Contracts amounting to £26m have been awarded for the purchase of steel plate, fabrication of jackets and pile-ups and project management and engineering design.

Through UK subsidiaries, ownership in this block is as follows: Mesa (25 per cent), Kerr McGee (25 per cent), Hunt Oil (20 per cent) and Cresline (UK) (15 per cent). P and O Petroleum also holds a 15 per cent interest.

Natunas has announced the completion of the Gita No. 6 well in its 53 per cent owned south-

east Sumatra contract in offshore Indonesia.

The well, located about eight miles from the currently producing Gita field, was one of a combined series of about 1,700 barrels of oil per day from two zones in the Talang Akar formation. The well also produced a small amount of gas.

Gita No. 6 was drilled to a total depth of 6,280 feet. A second well, Gita No. 8, is currently being drilled about 2,300 feet from the bottom-hole location of Gita No. 6 for further evaluation of the prospect's potential.

A Natunas subsidiary is the operator for a group of companies which holds the production sharing contract in the south-east Sumatra area. Pertamina, the Indonesian State-owned petroleum company.

## Progress indicated at Selincourt

MR. LIONEL L. LEIGHTON, the chairman of Selincourt, says it is too early to forecast for the current year, but adds in his annual statement that at this time further progress is clearly indicated.

As reported on May 11 pre-tax profits for the year to January 31, 1978 were up by 35 per cent from £3.18m to £4.25m and the dividend is increased to 1.25p (0.0061) per share.

On a CCJ basis profit is adjusted to £3.34m (£2.09m) after depreciation £0.43m (£0.44m), cost of sales £0.98m (£1.79m), less carrying adjustment £0.50m (£1.16m).

Looking further ahead the chairman says that the growth potential arising from the expansion plans in hand, promises well for the group.

In April the group entered into an agreement with the French couture house of Pierre Balmain to manufacture in France and to market in the UK, the U.S. and other selected overseas markets a

new range of products under the Balmain label.

The Scottish knitwear company, the MacDougall, moved from a loss of £1.1m in 1977 to a profit of £1.1m in 1978. Textiles is now the market leader in certain nets.

The group will be shortly commencing work on a large extension to the existing modern plant at South Normanton, Derbyshire.

E and A Richards' results were disappointing, Mr. Leighton says, but during the year steps were taken to strengthen the management and install four new Jacquard Raschel knitting machines in its factory at Bobbersham, Nottingham. Currently this is on target for a much improved performance, he adds.

J. H. Walker, pile fabrics maker, had another excellent year, and additional premises were acquired in Raydon, Leicestershire, and a floor area of 76,000 sq ft.

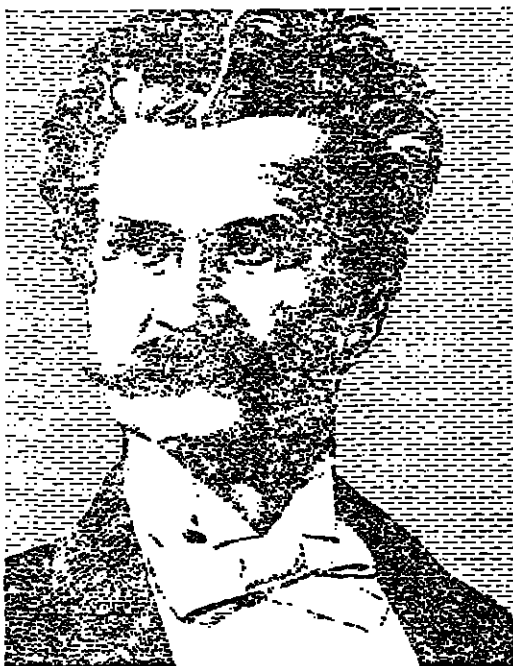
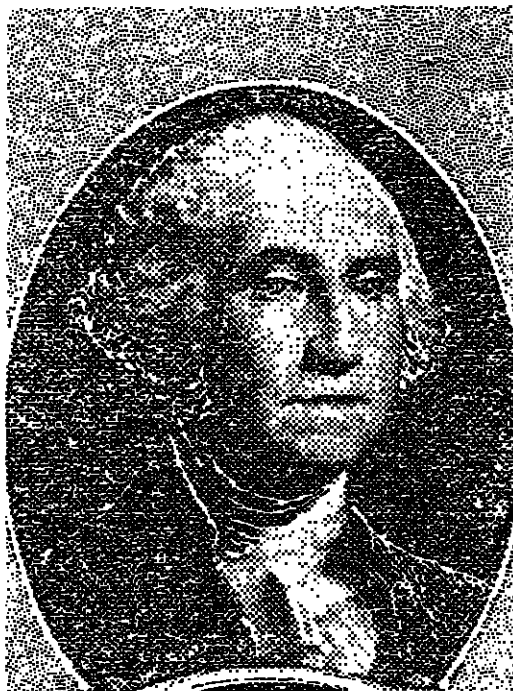
The merchant converting subsidiary Walker and Rice, had interest in a record year and was particularly successful in the export field, the chairman adds. Since the year-end it is taking its full share of a boom period.

The UK garment companies generally performed well. Meeting, Albany Street, N.W. June 30, 11 a.m.

GPG/LINWOOD

Linford Holdings has been notified by Guinness Peat Group that it has acquired further ordinary shares in Linford. On May 5, 30,000, on May 10, 25,000 and on May 25, 175,000 shares. In addition Guinness Peat has informed the company that it has acquired the company's 50 per cent holding of Wheatbush Distribution and Trading, ordinary shares as a result of which it has acquired a further 150,000 ordinary shares in Linford.

Guinness Peat now has a 100 per cent holding in Linford, which was particularly successful in the export field, the chairman adds. Since the year-end it is taking its full share of a boom period.



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## NOTICE OF REDEMPTION

To the Holders of

## Occidental Overseas Limited

10% Guaranteed Notes due 1981

NOTICE IS HEREBY GIVEN that in accordance with the provisions of the Indenture dated as of July 1, 1975 of Occidental Overseas Limited and Occidental Petroleum Corporation to Marine Midland Bank (formerly Marine Midland Bank New York), as Trustee, \$1,800,000 aggregate principal amount of Notes will be redeemed on July 1, 1978 (herein called the "Redemption Date") at 100% of the principal amount thereof without premium pursuant to the Sinking Fund provisions of the Indenture. As provided in the Indenture, the Notes selected for redemption by the Trustee bear the following distinctive numbers:

## COUPON NOTES OF \$1,000 PRINCIPAL AMOUNT OUTSTANDING

1-16	1857	3555	5450	7145	8886	10520	12385	14195	15905	17655	19427	21208	22991	24768	26543	28321
1-17	1858	3556	5451	7146	8887	10521	12386	14196	15906	17656	19428	21209	22992	24769	26544	28322
1-18	1859	3557	5452	7147	8888	10522	12387	14197	15907	17657	19429	21210	22993	24770	26545	28323
1-19	1860	3558	5453	7148	8889	10523	12388	14198	15908	17658	19430	21211	22994	24771	26546	28324
1-20	1861	3559	5454	7149	8890	10524	12389	14199	15909	17659	19431	21212	22995	24772	26547	28325
1-21	1862	3560	5455	7150	8891	10525	12390	14200	15910	17660	19432	21213	22996	24773	26548	28326
1-22	1863	3561	5456	7151	8892	10526	12391	14201	15911	17661	19433	21214	22997	24774	26549	28327
1-23	1864	3562	5457	7152	8893	10527	12392	14202	15912	17662	19434	21215	22998	24775	26550	28328
1-24	1865	3563	5458	7153	8894	10528	12393	14203	15913	17663	19435	21216	22999	24776	26551	28329
1-25	1866	3564	5459	7154	8895	10529	12394	14204	15914	17664	19436	21217	23000	24777	26552	28330
1-26	1867	3565	5460	7155	8896	10530	12395	14205	15915	17665	19437	21218	23001	24778	26553	28331
1-27	1868	3566	5461	7156	8897	10531	12396	14206	15916	17666	19438	21219	23002	24779	26554	28332
1-28	1869	3567	5462	7157	8898	10532	12397	14207	15917	17667	19439	21220	23003	24780	26555	28333
1-29	1870	3568	5463	7158	8899	10533	12398	14208	15918	17668	19440	21221	23004	24781	26556	28334
1-30	1871	3569	5464	7159	8900	10534	12399	14209	15919	17669	19441	21222	23005	24782	26557	28335
1-31	1872	3570	5465	7160	8901	10535	12400	14210	15920	17670	19442	21223	23006	24783	26558	28336
1-32	1873	3571	5466	7161	8902	10536	12401	14211	15921	17671	19443	21224	23007	24784	26559	28337
1-33	1874	3572	5467	7162	8903	10537	12402	14212	15922	17672	19444	21225	23008	24785	26560	28338
1-34	1875	3573	5468	7163	8904	10538	12403	14213	15923	17673	19445	21226	23009	24786	26561	28339
1-35	1876	3574	5469	7164	8905	10539	12404	14214	15924	17674	19446	21227	23010	24787	26562	28340
1-36	1877	3575	5470	7165	8906	10540	12405	14215	15925	17675	19447	21228	23011	24788	26563	28341
1-37	1878	3576	5471	7166	8907	10541	12406	14216	15926	17676	19448	21229	23012	24789	26564	28342
1-38	1879	3577	5472	7167	8908	10542	12407	14217	15927	17677	19449	21230	23013	24790	26565	28343
1-39	1880	3578	5473	7168	8909	10543	12408	14218	15928	17678	19450	21231	23014	24791	26566	28344
1-40	1881	3579	5474	7169	8910	10544	12409	14219	15929	17679	19451	21232	23015	24792	26567	28345
1-41	1882	3580	5475	7170	8911	10545	12410	14220	15930	17680	19452	21233	23016	24793	26568	28346
1-42	1883	3581	5476	7171	8912	10546	12411	14221	15931	17681	19453	21234	23017	24794	26569	28347
1-43	1884	3582	5477	7172	8913	10547	12412	14222	15932	17682	19454	21235	23018	24795	26570	28348
1-44	1885	3583	5478	7173	8914	10548	12413	14223	15933	17683	19455	21236	23019	24796	26571	28349
1-45	1886	3584	5479	7174	8915	10549	12414	14224	15934	17684	19456	21237	23020	24797	26572	28350
1-46	1887	3585	5480	7175	8916	10550	12415	14225	15935	17685	19457	21238	23021	24798	26573	28351
1-47	1888	3586	5481	7176	8917	10551	12416	14226	15936	17686	19458	21239	23022	24799	26574	28352
1-48	1889	3587	5482	7177	8918	10552	12417	14227	15937	17687	19459	21240	23023	24800	26575	28353
1-49	1890	3588	5483	7178	8919	10553	12418	14228	15938	17688	19460	21241	23024	24801	26576	28354
1-50	1891	3589	5484	7179	8920	10554	12419	14229	15939	17689	19461	21242	23025	24802	26577	28355
1-51	1892	3590	5485	7180	8921	10555	12420	14230	15940	17690	19462	21243	23026	24803	26578	28356
1-52	1893	3591	5486	7181	8922	10556	12421	14231	15941	17691	19463	21244	23027	24804	26579	28357
1-53	1894	3592	5487	7182	8923	10557	12422	14232	15942	17692	19464	21245	23028	24805	26580	28358
1-54	1895	3593	5488	7183	8924	10558	12423	14233	15943	17693	19465	21246	23029	24806	26581	28359
1-55	1896	3594	5489	7184	8925	10559	12424	14234	15944	17694	19466	21247	23030	24807	26582	28360
1-56	1897	3595	5490	7185	8926	10560	12425	14235	15945	17695	19467	21248	23031	24808	26583	28361
1-57	1898	3596	5491	7186	8927	10561	12426	14236	15946	17696	19468	21249	23032	24809	26584	28362
1-58	1899	3597	5492	7187	8928	10562	12427	14237	15947	17697	19469	21250	23033	24810	26585	28363
1-59	1900	3598	5493	7188	8929	10563	12428	14238	15948	17698	19470	21251	23034	24811	26586	28364
1-60	1901	3599	5494	7189	8930	10564	12429	14239	15949	17699	19471	21252	23035	24812	26587	28365
1-61	1902	3600	5495	7190	8931	10565	12430	14240	15950	17700	19472	21253	23036	24813	26588	28366
1-62	1903	3601	5496	7191	8932	10566	12431	14241	15951	17701	19473	21254	23037	24814	26589	28367
1-63	1904	3602	5497	7192	8933	10567	12432	14242	15952	17702	19474	21255	23038	24815	26590	28368
1-64	1905	3603	5498	7193	8934	10568	12433	14243	15953	17703	19475	21256	23039	24816	26591	28369
1-65	1906	3604	5499	7194	8935	10569	12434	14244	15954	17704	19476	21257	23040	24817	26592	28370
1-66	1907	3605	5500	7195	8936	10570	12435	14245	15955	17705	19477	21258	23041	24818	26593	28371
1-67	1908	3606	5501	7196	8937	10571	12436	14246	15956	17706	19478	21259	23042	24819	26594	28372
1-68	1909	3607	5502	7197	8938	10572	12437	14247	15957	17707	19479	21260	23043	24820	26595	28373
1-69	1910	3608	5503	7198	8939	10573	12438	14248	15958	17708	19480	21261	23044	24821	26596	28374
1-70	1911	3609	5504	7199	8940	10574	12439	14249	15959	17709	19481	21262	23045	24822	26597	28375
1-71	1912	3610	5505	7200	8941	10575	12440	14250	15960	17710	19482	21263	23046	24823	26598	28376
1-72	1913	3611	5506	7201	8942	10576	12441	14251	15961	17711	19483	21264	23047	24824	26599	28377
1-73	1914	3612	5507	7202	8943	10577	12442	14252	15962	17712	19484	21265	23048	24825	26600	28378
1-74	1915	3613	5508	7203	8944	10578	12443	14253	15963	17713	19485	21266	23049	24826	26601	28379
1-75	1916	3614	5509	7204	8945	10579	12444	14254	15964	17714	19486	21267	23050	24827	26602	28380
1-76	1917	3615	5510	7205	8946	10580	12445	14255	15965	17715	19487	21268	23051	24828	26603	28381
1-77	1918	3616	5511	7206	8947	10581	12446	14256	15966	17716	19488	21269	23052	24829	26604	28382
1-78	1919	3617	5512	7207	8948	10582	12447	14257	15967	17717	19489	21270	23053	24830	26605	28383
1-79	1920	3618	5513	7208	8949	10583	12448	14258	15968	17718	19490	21271	23054	24831	26606	28384
1-80	1921	3619	5514	7209	8950	10584	12449	14259	15969	17719	19491	21272	23055	24832	26607	28385
1-81	1922	3620	5515	7210	8951	10585	12450	14260	15970	17720	19492	21273	23056	24833	26608	28386
1-82	1923	3621	5516	7211	8952	10586	12451	14261	15971	17721	19493	21274	23057	24834	26609	28387
1-83	1924	3622	5517	7212	8953	10587	12452	14262	15972	17722	19494	21275	23058	24835	26610	28388
1-84	1925	3623	5518	7213	8954	10588	12453	14263	15973	17723	19495	21276	23059	24836	26611	28389
1-85	1926	3624	5519	7214	8955	10589	12454	14264	15974	17724	19496	21277	23060	24837	26612	28390
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## Wellco sticks to forecast

The directors of Wellco Holdings report turnover up from £24m to £28m and pre-tax profits ahead from £227,000 to £296,000 for the half year to December 31, 1977. And they confirm the forecast made last month, at the time of the rights issue, that profits for the full year will be not less than £580,000. Profit for the whole of the 1976-77 year was a record £506,000.

The directors have already announced a 0.175p net per share interim dividend compared with 0.1625p last time, and they say that on the profit forecast they would intend to pay a 0.35p final, in context with the rights issue.

Wellco, whose principal activities include the distribution of electrical components, property developing and building contracting, has opened up a new export market in Iran for the heating elements of its range of electric heaters worth as much as £15m a year. The group has recently received its first order of more than £250,000.

## EGI silent on County & Suburban bid

A £432,769 surplus on a December year-end property revaluation at EGI's County and Suburban divisions keeps the company's assets to 32p a share, despite a £155,000 write-off and trading losses from its abortive Notting Hill hotel venture.

Chairman Mr. K. Laurence looks forward to 1978 "with confidence," but he makes no comment about a possible takeover attempt by the County and Suburban divisions.

As reported, pre-tax profits for the year increased from £250,560 to £381,580 and dividends have been increased from 6.2p to 1.1p.

## Huntleigh stays on target

Continued development and new growth ventures should not affect the Huntleigh Group's increase in turnover and profit this year, Sir Joseph Hunt, chairman told the AGM.

"We hope we have planned a good balance between the continued development of the on-

## Teachers Assurance bonus rates stepped-up

Teachers Assurance Company is maintaining its reversionary bonus rate for the three years to September 30, 1977, at 3.50 per cent per annum of the sum assured. But it has more than doubled its terminal bonus rates payable on death and maturity claims.

The new scale, based on the sum assured, is from 220 per cent for ten-year contracts to 450 per cent for a 25-year contract, compared with 140 per cent, 200 per cent and 250 per cent respectively on the previous scale.

Thus the company has made substantial increases in its terminal bonus rates and has obviously adopted the philosophy that the bonus paid at maturity should represent a large portion of the ultimate maturity value.

The Teachers' Provident Society, the friendly society managed by Teachers' Assurance, has also maintained its reversionary bonus and substantially lifted the terminal bonus rate.

The reversionary bonus rate for the three years ending December 31, 1977, is kept at 3.50 per cent per annum of the sum assured. But the new terminal bonus scale varies from 38p per cent of the sum assured at ten years to 380 per cent at 25 years, compared with 220 per cent, 200 per cent and 250 per cent respectively on the previous scale.

Both these organisations were originally established to provide life assurance and friendly society services to the teaching profession. But about seven of eight years ago membership was made available to the general public, but only recently have the two organisations sought to make their services known.

National Mutual Life Assurance Society is to maintain, until further notice, its final bonus rate, payable on death or maturity claims, at the present level of 30 per cent of attaching reversionary bonuses. This bonus rate is reviewed every six months and was increased to its current level 12 months ago from the previous rate of 25 per cent.

Philip Hill Investment Trust has arranged to increase its multi-currency loan facility of £2m, due for repayment in September 30, 1980, by an additional £5m to finance further portfolio investments in the US. It is intended to draw the increase in Euro-dollars but only gradually as and when suitable investment opportunities arise. The repayment date has been extended to May 31, 1982, but other terms and conditions remain unchanged.

## Lake View directors to cut their pay

AGAINST A background of growing complaint about the lack of incentive offered to UK managers by the tax rates, directors of Lake View Investment Trust are moving to reduce the amount of remuneration available to them.

Since 1951 directors have been entitled to 3.5 per cent of the company's net income as remuneration. But Mr. C. Alan McIntosh, the chairman, points out in a circular to shareholders that the growth in income has made the amount available unrealistic, with the results that the

## Philip Hill increases loan by \$5m

Philip Hill Investment Trust has arranged to increase its multi-currency loan facility of £2m, due for repayment in September 30, 1980, by an additional £5m to finance further portfolio investments in the US.

It is intended to draw the increase in Euro-dollars but only gradually as and when suitable investment opportunities arise. The repayment date has been extended to May 31, 1982, but other terms and conditions remain unchanged.

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### COMPANY WITH TAX LOSSES FOR SALE

A menzies clothing company using CMT outworkers with accumulated losses in excess of £100,000 wishes to discuss possibilities with established and successful Company or Group interested in utilising tax losses. All outside creditors paid up.

Further details available on request in writing to Box G.2040, Financial Times, 10, Cannon Street, EC4A 4BY.

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ENGINEERING COMPANY for sale with 200 staff, £1.2m turnover, £1.2m profit, £1.2m turnover, £1.2m profit, £1.2m turnover, £1.2m profit.

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Underutilised yard.

Principals only. Replies invited to Box G.2048, Financial Times, 10, Cannon Street, EC4A 4BY.

### ATTENTION STOCKTAKING COMPANIES

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### LARGE INSURANCE BROKING GROUP

seeks to acquire general insurance broking businesses throughout the UK. Existing Management could be retained. Principals only write giving basic details of business and price required. Also indicate desire for continued involvement if required to: Box G.2034, Financial Times, 10, Cannon Street, EC4A 4BY.

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- 2) Linden Sports Club, Knole Road, ideal as leisure centre and/or potential redevelopment.
- 3) Farnborough petrol filling station, garage and workshop, Kyneton Road (vacant possession).
- 4) Staff houses and flats (vacant possession).

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## INTERNATIONAL FINANCIAL AND COMPANY NEWS

## AMERICAN NEWS

IC Industries bid for  
Pet excludes Hardee's

ST. LOUIS, June 5

PET Incorporated, the food and dairy products retailer, has received an offer from IC Industries proposing a cash merger of the two companies.

Under the terms of the proposed merger, Pet shareholders would receive \$54 cash for each share of Pet common held. In June last year, Pet had 7.2m common shares outstanding, which puts a total value of \$389m on the offer.

Alternatively, IC Industries proposed a merger upon which about 45 per cent of Pet's common would be converted into cash and the Pet common not converted into cash would be converted into shares of an equity security of IC Industries.

According to Pet, IC Industries in its letter noted that the Boards of Pet and of Hardee's Food System had approved a merger of Pet and Hardee's. IC Industries said that the terms of such a merger offers a substantial

premium over normal market price to the Hardee's shareholders.

Since our proposals herein also provide a substantial premium over the normal price of the Pet common stock, it is obvious that our proposals, if consummated after the possible consummation of the Hardee merger, would result in a very costly compounding of premium," IC said.

"Accordingly, we must condition each of our proposals upon such merger not being approved by shareholders of either Pet or Hardee. If any of our proposals results in a combination of Pet and IC Industries we would willingly consider and negotiate in good faith with Hardee the possibility of Hardee becoming a part of IC Industries."

Meanwhile, from Rocky Mount, the Board of Hardee's Food System said it plans to move ahead with its proposed merger in spite of the move by IC Industries.

Last month's agreement between Hardee and Pet offered Hardee's shareholders \$50.50 in Pet common for each share of Hardee's.

Hardee's has requested a tax ruling from the IRS and anticipates that preliminary proxy materials concerning the merger with Pet will be filed with the SEC within the next few days.

IC said that should its proposed merger become effective it would expect that Pet would continue to operate as a separate company with its own Board. "We anticipate appropriate representation on the Pet Board of directors and we would invite Pet's representation on the IC Industries Board."

According to Pet, IC also said it was prepared to meet with Pet or a committee of its Board to discuss the proposals further. IC said it requested that Pet respond at "earliest convenience" but in no event later than 5 pm on June 6.

Poor start  
for East  
Coast sea  
oil search

By David Lascelles

NEW YORK, June 5

THE U.S. has yet to discover its equivalent of North Sea oil. Continental Oil Corporation (Conoco) announced at the weekend that its exploratory hole in the Atlantic off New Jersey, the first to be drilled in the area, turned out to be dry. The company drilled to a depth of 12,000 feet without finding any significant shows of either oil or natural gas.

The announcement was disappointing, given the intense national interest in the quest for hydrocarbons off the East Coast, which is one of the country's major refining and consumption areas. But both industry officials and oil experts said that a dry hole at this stage was not surprising and did not affect the chances of oil or gas being discovered later.

The chances of a major discovery have been put at about one in five. Significantly, the Government's Geological Survey has continued to broaden its estimates of oil and gas deposits in the so-called Baltimore Canyon where drilling is presently concentrated.

Last week it revised its oil estimates in the leased tracts from 0.4-1.4bn barrels to 0.8bn, and its gas estimates from 2.6-9.4 trillion (million million) cubic feet to 13.3 trillion.

Apart from Conoco, four companies are operating drilling rigs off New Jersey. They are Exxon, Houston Oil and Minerals, Shell Oil and Texaco. Five other companies, including Mobil and Gulf are expected to join the search later this year.

Gulf to pay  
cartel fine

By Our Own Correspondent

NEW YORK, June 5

GULF OIL has decided not to contest Federal allegations of anti-trust violations arising from the uranium cartel case in which it was implicated. Instead the company is prepared to pay the \$10,000 fine imposed by the Federal Court rather than pursue costly litigation to obtain a favourable verdict.

However, the company still faces several civil suits based on the cartel's activities, and aspects of the case are being appealed.

## Share buyers' attitudes worry NYSE

BY JOHN WYLES

IN ITS first survey of attitudes since 1959 the New York Stock Exchange has found that Americans are deeply concerned with inflation and strongly averse to making "risky" investments.

Characterising the survey conducted by Opinion Research Corporation as "deeply disturbing and challenging," Mr. William Batten, chairman of the exchange, called today for decisive action to ensure that "lack of knowledge and unrealistic public policy do not transform us from a nation of risk takers into a nation of economically timid souls."

The survey results follow in-depth interviews in late 1977 and

early 1978 of 2,740 households with annual incomes of more than \$10,000. The NYSE claims that the study represents the views of "financial decision makers" of 45m. households or 51 per cent of all U.S. households.

The NYSE was extremely disturbed to find from its 1975 census of shareholders that there had been a net decline of 51m individual owners of corporate stocks or mutual funds since 1970. On the evidence of the survey there is no significant resurgence of share ownership in prospect since common stocks are considered a "moderately risky" investment in comparison with cash savings, real estate and life insurance.

Only 9 per cent of those surveyed said they intended to invest more in common stocks and 4 per cent planned to reduce their holdings. Only 33 per cent of the households were current owners of stocks.

The survey produced further backing for the security industry's demands for changes in taxation of dividends and of capital gains and losses. Some 47 per cent of current owners of stocks said they would add to their portfolios if dividends were no longer taxed as personal income and 49 per cent of former owners said they would return to the market if this change was made.

It was also found that misunderstanding and lack of know-

ledge appeared to be a formidable barrier to owning stocks and other types of securities investments.

More than 50 per cent of the households cited as important investment goals the generation of income to meet normal expenses, keeping up with inflation, protection for the family, income for retirement and personal control of assets. Fewer than half regarded long-term capital appreciation, short-term profits or accumulating money for large purchases as important investment objectives. Some 77 per cent financial planners believed inflation will increase in the near future and 38 per cent thought the increase would be sharp.

## General Mills sees 16% rise

MINNEAPOLIS, June 5

GENERAL MILLS reports that income from continuing operations for the fiscal year ended May 28 rose about 16 per cent to the \$129m range, or slightly below \$2.60 a share, compared with a restated \$111.4m or \$2.25 a share for the same period a year ago. A gain of about 87m or 14 cents a share from the operation and sale of the company's chemicals business brought final net profit to about \$136m, or in the \$2.70 to \$2.75 a share range.

Sales rose about 16 per cent, advertising, and into price promotion the company said, to about motions such as coupons. "We

aren't planning to do that this year, but we have the flexibility to shift our promotional efforts if it becomes necessary" an executive said.

He added that General Mills' products can benefit somewhat from higher meat prices. "Higher bacon prices usually help cereal sales, and higher hamburger prices are usually good for hamburger helper because it makes hamburger go farther," he said.

The company's major restaurant chain, Red Lobster Inns, specialises in seafood and thus will not be affected by higher beef prices as much as most restaurants. That is not true for York Steak House Systems, General Mills' second chain, but the company said that those restaurants' shopping mail locations should help keep customer traffic healthy.

General Mills is to build "a handful" of new Fennimore Restaurants in the coming year. The company has been testing the concept, aimed mainly at breakfast, with one unit in Minneapolis.

In all, the company will add more than 46 new restaurant units in fiscal 1979 to the more than 300 now existing. Some Red Lobster Inns will be enlarged by one-third to seat over 300 people.

AP-DJ

## Oceanic Finance in profit

BY OUR SHIPPING CORRESPONDENT

OCEANIC Finance Corporation, the Bermuda-based company formed last year to specialise in ship finance, has ended its first year with a small profit and a \$14.5m deal to finance two refrigerated cargo ships.

This deal takes Oceanic's managed portfolio to \$32m and, according to an interim statement from the company, has resulted in retained pre-tax earnings of \$180,000.

Although still very small in the ship finance world, Oceanic has attracted considerable attention in its efforts to establish itself in an unusual specialism at a time

of profound crisis in the shipping industry.

Mr. Paul Slater, Oceanic president and formerly with Grindlay & Co., said he was optimistic about the company's future, although worried about the prospects for bulk shipping, which were set for another downward turn.

The new deal involves the charter of two seven-year-old refrigerated cargo vessels to an unnamed European company. The ships will be managed by the Uiterwyk Corporation of Florida. The loan was arranged in conjunction with the Royal Bank of Canada.

A Progress Report  
from Turkey's  
Corporate Bank

During 1977 Garanti Bank recorded the most dynamic growth in its 32-year history. The number of new savings accounts opened this year increased fourfold as compared to 1976. Total corporate deposits showed an increase of 57%.

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For the bank that wishes to do business in Turkey, the one bank to do it with is the corporate one.

TÜRKİYE GARANTİ BANKASI A.Ş.  
Statement of Condition at December 31  
(in thousands of Turkish Liras)

ASSETS	1977	1976
Cash and Due from Banks	2,893,698	1,690,598
Investment Securities	90,113	37,992
Loans	4,598,457	4,499,018
Equity Participations	421,369	318,433
Premises, Equipment and Other Assets	839,445	464,527
<b>TOTAL ASSETS</b>	<b>8,843,082</b>	<b>7,006,568</b>
LIABILITIES AND EQUITY		
Deposits	6,892,553	5,620,018
Funds Borrowed	691,883	729,535
Other Liabilities	927,295	460,305
Equity	331,351	196,710
<b>TOTAL LIABILITIES AND EQUITY</b>	<b>8,843,082</b>	<b>7,006,568</b>

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هكمان النحل

Bundesbank  
halts U.S.  
CD issue

By Our Own Correspondent

NEW YORK, June 5

THE West German Bundesbank has prevailed upon the Deutsche Genossenschaftsbank (DG Bank), the Frankfurt-based commercial bank, to cancel an offering in the U.S. of D-Mark denominated certificates of deposit (CDs), but not before the bank had managed to issue \$10m worth of the paper.

The Bundesbank made the move because it is West German policy to prevent any expansion of the D-Mark into a key or reserve currency role. According to a bank spokesman, it has a general agreement with DG Bank in relation to D-Mark bonds and offerings abroad, and the proposed offering of CDs went against that agreement.

However, the Bundesbank has declined to comment in detail on the case. According to an agency report from Frankfurt today, it is proposing to make a statement on June 12.

DG Bank apparently planned the issue as a "trial balloon" to test reaction to an instrument for which there was bound to be strong market demand. The CDs would have given U.S. corporate treasurers a lucrative resting place for idle D-Mark funds, particularly those with subsidiaries in West Germany.

The CDs had the advantage of offering high liquidity since unlike term deposits, they can be cashed in at will.

However, DG Bank instructed Salomon Brothers, the New York investment bank to issue the D-Mark CDs, apparently without the prior knowledge and consent of the Bundesbank. Also, even though a high Bundesbank official, Herr Karl Otto Poehl, is on the DG Bank's Board, he apparently, was not consulted about the proposed issue.

Once the issue came to the notice of the Bundesbank, it disallowed the sale, and Salomons had to recall the \$10m worth it had already placed.

## EUROBONDS

Prices firmer  
in quiet trading

By Francis Ghiles

THE Eurobond market was quiet yesterday with prices staying a slight technical recovery. The straight bond for National Westminster continued firm while the recent Ontario Hydro bond edged up to close at 97.97. Disappointing news came from New York later in the day with indications that Sweden's Yankee bond, having been released from syndicate, was trading at 97.97.

The \$50m private placement for the European Coal and Steel Community was priced at 98.1 to yield 8.79 per cent by lead manager, Banca Commerciale Italiana.

New Zealand is floating a £175m private placement through a group of banks led by Amsterdam Rotterdam Bank. The bullet issue, which carries a coupon of 6 1/2 per cent and a maturity of six years, has been priced at par.

Imperial Chemical Industries is floating a SwFr 100m 15-year bond through a group of banks led by Union Bank of Switzerland. This bullet issue carries a coupon of 4 1/2 per cent and has been priced at par.

Prices in the Deutsche-Mark sector were seesawing yesterday. Ahead of the Sub-Committee on Capital Markets meeting scheduled for Wednesday, the keynote is uncertainty. In the domestic bond market, prices were on average a quarter of a point lower.

Fotomat \$25m  
Kodak suit

STAMFORD, June 5

FOTOMAT has filed suit in the Federal District Court in San Diego against Eastman Kodak alleging violations of the Sherman Anti-Trust Act by Kodak and seeking single damages of \$25m.

Mr. John Lackland, Fotomat vice-president-general counsel, said that in many respects the Fotomat suit against Kodak is an add-on to the Berkey Photo case and is in many respects parallel.

Fotomat buys paper, film, chemicals and equipment from Kodak.

In an anti-trust suit, single damages are trebled. Mr. Lackland noted, so in effect the \$25m suit is really seeking a \$75m settlement.

In Rochester, New York, Eastman Kodak declined to comment on the suit. The company said it was aware of the suit but has not seen the court documents. Reuter



	1977	1976
Group turnover	FF 000's	FF 000's
Total profit before taxation	6,320,726	8,007,913
Total profit after taxation	358,027	429,275
Profit after taxation and before extraordinary items, attributable to members of the Company	181,527	258,795
Extraordinary items	150,951	184,098
Profit after taxation and extraordinary items, attributable to members of the Company	8,764	(14,506)
Cash flow	159,715	169,593
Earnings per share before extraordinary items	621,230	618,835
Earnings per share after extraordinary items	FF 32.46	FF 39.59
Dividend per share	FF 34.34	FF 36.47
Tax credit	FF 11.18	FF 11.18
Total dividend	FF 5.59	FF 5.59
	FF 16.77	FF 16.77

## Salient points from the Report to Shareholders

- The profits of the year have decreased with respect to 1976. This is principally due to:
  - the insufficiency of the selling price of cement in France,
  - the decrease of the refractory products activity in connection with the worldwide crisis of the steel industry,
  - the unfavourable influence of the parity between Canadian dollar and

French franc, when converting the contribution of Canada Cement Lafarge in French francs (less 12% over 1976).

● The operating groups: Aluminous Cements, Plaster and Engineering performed well during the year.

● Government control of selling prices is expected to be lifted in France and in Canada during the second half of 1978.

Certain information required by The Stock Exchange to be made available may be inspected during usual business hours up to and including 23rd June, 1978, at the offices of Kleinwort, Benson Limited, 20 Fenchurch Street, London EC3A 3DB, from whom copies of the full Annual Report (both in English and French) may be obtained.

Lafarge 28, rue Emile Ménier, Paris 16e. Tel: 727 97-89. Telex: 62804 F.

Pretabail-Sicomi  
a French property leasing company

The Annual General Meeting which was held on 17th May 1978, under the chairmanship of Mr. J.C. Genton, approved all the proposed resolutions.

The net profit of the company amounted to F.73,5 millions for the financial year ended 31st December 1977.

The distribution of 85% of the fiscal profit allows the payment from 19th May 1978 of a dividend of F.36.10 per share, rate of tax credited F.0.19 (F.31.30 for the financial year 1977).

The process of the reduction of the share capital has begun on 22nd May 1978.

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## WORLD STOCK MARKETS

## Indices

## Wall St. 8.9 higher in heavy early trading

**INVESTMENT DOLLAR PREMIUM**  
\$2.60 to 1-109% (105%)  
Effective (51.8205) - 46% (44%)  
A WIDESPREAD fresh advance occurred on Wall Street yesterday morning in heavy trading. A move that analysts said stemmed mainly from internal factors but was also spurred by a growing belief that economic growth will improve as the year progresses.

The Dow Jones Industrial Average was 8.92 higher at 556.46.

Closing prices and market reports were not available for this edition.

At 1 pm, while the NYSE All Common Index had moved ahead 45 cents more to 555.39 and gains outpaced declines by a five-to-two margin. Turnover expanded to 24.73m shares from last Friday's 1 pm level of 21.37m.

An analyst commented that "we see institutions returning to the market for the first time in several weeks." Portfolio managers had been waiting for a market pull-back that has not occurred, he added.

Last week, investors learned the index rose 0.68 to 546.29 at 1 pm.

that consumer prices rose at a double digit pace in April but that the rise in wholesale prices slowed in May. Hinting that consumer prices may ease also. And a surprise fall in the U.S. money supply, reported last week, has eased concern of further monetary tightening, analysts stated.

Glamour and Blue Chip stocks were the centre of attention. IBM rose 2 1/2 to \$262 1/2. Smith Barney 1 1/2 to \$51 1/2. Du Pont 3 1/2 to \$113 1/2. Fairchild Camera 1 to \$34 1/2. Avon 1 1/2 to \$55 1/2.

Ford Motor picked up 1 to \$49 1/2 and Chrysler tacked on 1 to \$12 1/2.

Topping the actives list, Grumman climbed 1 1/2 to \$20 1/2. It has seen institutions returning to the market for the first time in several weeks. Portfolio managers had been waiting for a market pull-back that has not occurred, he added.

Last week, investors learned the index rose 0.68 to 546.29 at 1 pm.

on a 2.52m share volume (2.12m). Resorts International "A" was the most active issue, advanced 1 1/2 to \$35. U.S. Filter, also active, picked up 1 1/2 to \$13 1/2. The Flick Group, Germany, said on Friday that it has taken a \$100m stake in U.S. Filter.

**Canada**  
Stocks continued to show a firm disposition in active early trading. The Toronto Composite Index added 2.2 to 1,135.0 at noon.

Metals and Minerals put on 4.5 to 98.6. Oils and Gas 3.5 to 1,353.8. Utilities 1.20 to 174.81 and Banks 0.29 to 275.47. But Golds reacted 4.5 to 1,388.2.

All-Can "B" rose 25 cents to C55-Hemphre. Investments said it is considering an offer of C55.45 for each "B" share of All-Can.

Canada Tungsten Mining jumped \$31 to \$171. Amex Securities may offer to buy up to 800,000 shares of Canada Tungsten at C319 a share.

**Tokyo**  
Share prices were inclined to gain ground in moderate trading with sporadic buying spreading over many sections. The Nikkei

Dow Jones Average rose 9.52 to 5,495.28, with volume amounting to 210m shares. The Tokyo SE index put on 1.22 to 410.74.

Vehicles and Motor Components advanced after an earlier opening following reports that Japanese vehicle registrations in May rose 17 per cent from a year ago.

Toyota Motor finished 1.24 stronger at ¥985. Nissan Motor ¥111 up at ¥985 and Honda Motor ¥77 firmer at ¥980.

Elsewhere, Kyoto Ceramic rose ¥100 to ¥2,610. K. Hasegawa ¥30 to ¥1,150. Tokyo Yuden ¥40 to ¥630.

Nippon Rodo ¥50 to ¥1,080. Tokyo Style ¥29 to ¥810. Miyoshi Oil and Feed ¥23 to ¥340 and Tsuchida Industries ¥35 to ¥372.

However, Fuji Photo Film retreated ¥14 to ¥555 and Komishiroku Photo were also weak, unsettled by a Press report that the Japanese Government is considering cutting import tariffs on colour film to 6.5 per cent from the current 11 per cent.

Leading Machine Tools also declined, reflecting profit-taking.

**Germany**  
Market closed mixed with a slightly weaker bias after strong

buying orders, notably from Swiss investors, pestered out and gave way to position covering. The Dax-Index finished a net 0.47 down at 725.25.

Brokers said that contributing to the subsequent weaker tone were the results of voting on the 1976 election in Hamburg and Lower Saxony, where Chancellor Helmut Schmidt's coalition partner, the Free Democratic Party, was soundly defeated.

Elsewhere, leading chemicals up to DM 1.10 lower, while in Motors, Volkswagen lost DM 1.50, but Mercedes advanced by the same amount.

Manneberg were DM 2.00 weaker in Steels, and Bayerische Vereinsbank shed DM 1.50 in Banks.

Public Authority Bonds were irregular, recording gains to 20 pfennigs and losses to 35 pfennigs. The Regulating Authorities bought paper totalling a net DM 21.1m nominal, compared with DM 1.5m nominal on Friday.

Foreign Loans were steady.

**Paris**  
PARIS—Shares, after opening weakly, showed some recovery in hesitant trading to end on a mixed

note. Brokers said sentiment was further depressed by news that Renault plants had spread to two other factories, with the raising of the Call Money Rate to 8 per cent from 7 1/2 was another adverse influence.

Banks, Portfolios, Constructions, Stores and Hotels, however, were generally better on balance, but most Foods, Electricals, Motors, Rubbers, Mines, Public Services, Metals and Textiles recorded declines.

**Hong Kong**  
Market strengthened in active dealings, the Hang Seng index rising 4.32 to 484.17, its highest level since December 5, 1973.

Hong Kong Bank put on 10 cents to HK\$70. Hong Kong Land 5 cents to HK\$75. Jardine Matheson 10 cents to HK\$130. China Light 60 cents to HK\$200. and Hong Kong and Kowloon Wharf 70 cents to HK\$300.

**Australia**  
Markets were closed yesterday in observance of both Foundation Day and the Queen's Birthday.

**NOTES:** Companies prices shown below exclude 5 per cent premium. Belgian dividends are after withholding tax. U.S. prices are for 100 shares unless otherwise stated. U.S. prices are for 100 shares unless otherwise stated. U.S. prices are for 100 shares unless otherwise stated.

**GERMANY**  
June 5  
Dax-Index 725.25  
Dax-Index 725.25  
Dax-Index 725.25

**TOKYO**  
June 5  
Tokyo SE Index 410.74  
Tokyo SE Index 410.74  
Tokyo SE Index 410.74

**AMSTERDAM**  
June 5  
Amsterdam Index 1,135.0  
Amsterdam Index 1,135.0  
Amsterdam Index 1,135.0

**COPENHAGEN**  
June 5  
Copenhagen Index 1,135.0  
Copenhagen Index 1,135.0  
Copenhagen Index 1,135.0

**VIENNA**  
June 5  
Vienna Index 1,135.0  
Vienna Index 1,135.0  
Vienna Index 1,135.0

**MILAN**  
June 5  
Milan Index 1,135.0  
Milan Index 1,135.0  
Milan Index 1,135.0

**STOCKHOLM**  
June 5  
Stockholm Index 1,135.0  
Stockholm Index 1,135.0  
Stockholm Index 1,135.0

**BRUSSELS/LUXEMBOURG**  
June 5  
Brussels Index 1,135.0  
Brussels Index 1,135.0  
Brussels Index 1,135.0

**PARIS**  
June 5  
Paris Index 1,135.0  
Paris Index 1,135.0  
Paris Index 1,135.0

**OSLO**  
June 5  
Oslo Index 1,135.0  
Oslo Index 1,135.0  
Oslo Index 1,135.0

**JOHANNESBURG**  
June 5  
Johannesburg Index 1,135.0  
Johannesburg Index 1,135.0  
Johannesburg Index 1,135.0

**SPAIN**  
June 5  
Spain Index 1,135.0  
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**NEW YORK**  
June 5  
New York Index 1,135.0  
New York Index 1,135.0  
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**APOLLO**  
June 5  
Apollo Index 1,135.0  
Apollo Index 1,135.0  
Apollo Index 1,135.0

**THE WORLD'S LEADING MAGAZINE OF ARTS AND ANTIQUES**  
June 5  
The World's Leading Magazine of Arts and Antiques Index 1,135.0  
The World's Leading Magazine of Arts and Antiques Index 1,135.0  
The World's Leading Magazine of Arts and Antiques Index 1,135.0

## Johannesburg

Gold shares were modestly higher, reflecting the low Bullion price.

Mineral Financials tended to follow the gold producers' lower trend in hesitant trading, but Charter Consolidated gained 5 cents to R3.32 awaiting the results.

Other Mining issues edged lower, with dealers expecting Copper stocks to continue downward following the Kolwezi production resumption. Palamsha shed 10 cents to R2.70.

Industrials were narrowly mixed in slack trading, although Abercrombie moved ahead 3 cents to R17.3 in fairly active dealing on further rumours of a take-over.

**Amsterdam**  
Firmly-inclined in quiet trading, led by KLM and Van Ommen, which advanced F1.45 and F1.6 respectively.

Dutch Internationals were narrow, with Alcoa and Hoogovens hardening, but Unilever, Philips, and Royal Dutch all edging lower.

Trading in HVA shares was suspended pending a company statement.

**Switzerland**  
Fairly steady in listless activity. Oerlikon-Buehler Bearer gained 35 to a new high for the year of Sfr 2,850 in Financials.

Domestic and Foreign Bonds also showed little alteration in quiet conditions.

**Milan**  
Technical and speculative demand which prevailed throughout in quiet trading left stock prices mainly higher.

Pirelli Spa appreciated 9.5 to L979.5 and Fiat 12 to L1,882.

**Brussels**  
Mixed to higher after dull trading.

Among Steels, Cockerill advanced 8 to Bfr 433. Elsewhere, Union Miniere rose 38 to Bfr 794 and Vieille Montagne 20 to Bfr 1,330, but easier chemicals had UCB down 12 to Bfr 936 and UCB down 20 to Bfr 2,460.

**NOTES:** Companies prices shown below exclude 5 per cent premium. Belgian dividends are after withholding tax. U.S. prices are for 100 shares unless otherwise stated. U.S. prices are for 100 shares unless otherwise stated. U.S. prices are for 100 shares unless otherwise stated.

**GERMANY**  
June 5  
Dax-Index 725.25  
Dax-Index 725.25  
Dax-Index 725.25

**TOKYO**  
June 5  
Tokyo SE Index 410.74  
Tokyo SE Index 410.74  
Tokyo SE Index 410.74

**AMSTERDAM**  
June 5  
Amsterdam Index 1,135.0  
Amsterdam Index 1,135.0  
Amsterdam Index 1,135.0

**COPENHAGEN**  
June 5  
Copenhagen Index 1,135.0  
Copenhagen Index 1,135.0  
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**VIENNA**  
June 5  
Vienna Index 1,135.0  
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**MILAN**  
June 5  
Milan Index 1,135.0  
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**STOCKHOLM**  
June 5  
Stockholm Index 1,135.0  
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**BRUSSELS/LUXEMBOURG**  
June 5  
Brussels Index 1,135.0  
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**PARIS**  
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## NEW YORK-DOW JONES

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## N.Y.S.E. ALL COMMON

June 5  
N.Y.S.E. All Common Index 1,135.0  
N.Y.S.E. All Common Index 1,135.0  
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June 5  
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## AUTHORISED UNIT TRUSTS

# OFFSHORE AND OVERSEAS FUND

[illegible]







**FINANCE LAND—Continued**[illegible][illegible]

20	Reed Int'l.	12	Mines
18	Spillers	9	
18	Tesco	4	Charter Conr.
20	Thorn	22	Cons. Gold
12	Trust Houses	25	Rio T. Zinc

A selection of Options traded is given on the London Stock Exchange Report page.



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# FINANCIAL TIMES

Tuesday June 6 1978

**Weatherall Green & Smith**  
Chartered Surveyors-Estate Agents  
London Leeds Paris Nice Frankfurt

## U.S. shipping policy hits trade relations

BY LYNTON McLAIN

DIFFERENCES over shipping policy have caused a deterioration in trade relations between the U.S. and 13 Western nations, including Britain and Japan, after the failure of talks in Washington last week.

The talks, organised by the inter-governmental Consultative Shipping Group chaired by Britain, were aimed at resolving a growing conflict over U.S. shipping policy.

Legislation now before Congress could result in a ban on U.S. ports on all shipping which did not conform with U.S. law. Mr. Gerald Lanchin, Under Secretary, shipping policy division, Department of Trade, said in Washington that the anti-rebating Bill before Congress could seriously harm the sovereignty of Western shipping nations.

If the Bill became law, as he thought likely, it would spread far beyond shipping and trade.

Rebating of freight rates is practised by some members of Western shipping line conferences, which share cargoes and pool revenue. It is not illegal in Europe but would become so on all shipping using

U.S. ports if the proposed Bill becomes law.

Members of the Consultative Shipping Group wanted the anti-rebating Bill suspended pending the outcome of a review by President Carter of U.S. shipping policy.

U.S. Government officials refused to delay the Bill and it is likely to become law by November. The policy review will not be completed for at least six months.

The group also presented the U.S. authorities with a list of complaints about the spread of unilateral U.S. jurisdiction beyond its territory.

This included references to U.S. policy on closed liner conferences and shippers' councils, both of which are not permitted among U.S. shippers.

Mr. Lanchin said yesterday that relations between the U.S. and the 13 shipping group member states were "more unsatisfactory now than they have ever been."

The meeting in Washington was not expected to produce a definitive response but the delegation had hoped to "tie the

U.S. down to firm discussions to this end."

Members of the shipping group had also hoped that an interim period could be agreed with the U.S. during which no action would be taken to aggravate the difficulties facing the 13 shipping nations.

While agreeing to continue the dialogue, the U.S. would not make a commitment to work towards a mutual solution. The U.S. wanted to keep every option open, including taking unilateral action, Mr. Lanchin said.

Retaliation by European and Japanese shipping interests is a possibility and the U.S. State Department is known to be worried about the implications for U.S. foreign policy if the anti-rebating Bill goes through.

Disagreements between the U.S. Federal Maritime Commission and the U.S. Department of Transport, with the latter more in favour of a lenient stand towards the interests of Europe, stopped the U.S. presenting a consistent case to the delegates. "The U.S. now has no coherent shipping policy," Mr. Lanchin claimed.

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## Fulmar Field go-ahead for Shell and Esso

BY KEVIN DONE

SHELL AND ESSO have been given approval by the Government for their £500m plan to exploit the North Sea Fulmar Field.

But for the first time a major field approval is limited to the end of 1985 in line with the Department of Energy's new policy of allowing field developments to go ahead only on a staged basis.

The companies participating in the development also

The order for the smaller structure should be announced later this week and is expected to go to the recently revamped Redpath De Groot Caledonian at its Methyl yard in Fife.

The order for the larger platform, also expected to go to a UK yard, should be placed later in the summer, Shell said yesterday.

The Fulmar Field lies across two blocks—30/16 and 30/11b—about 200 miles east of Dundee. It is a small to medium-sized discovery with recoverable reserves of oil estimated at about 70m tonnes.

The platforms are scheduled for installation in 1980 and the field is planned to begin production in 1981. The addition of the smaller second platform should ensure a high initial output of about 100,000 barrels a day.

Production will rise to a peak of about 180,000 barrels a day (8m tonnes a year) and will provide about 8 per cent of Britain's present daily oil consumption.

The field is one of a number of medium-sized discoveries, which should enter production in early 1980s. With planned development such as the Magnus, North Cormorant and Borealis, it should help guarantee the UK self-sufficiency in oil through to the 1990s.

The oil will be produced through an offshore loading system and stored in a large super tanker (VLCC) moored permanently at the field. It will be brought ashore by a shuttle of three smaller 70,000-tonne tankers.

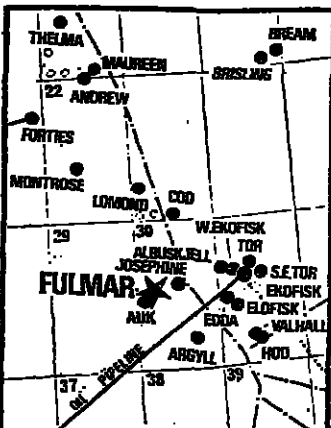
The moored tanker will be capable of holding about one week's production.

This system will be assessed in detail by a certifying authority before production is allowed to begin, the Department of Energy said yesterday.

It had been carefully examined for safety and environmental protection.

By the end of 1978 Shell will have committed about £40m to North Sea oil and gas developments.

Fulmar is the sixth oil discovery by Shell/Esso in the last six years. Its fields account for about 30 per cent of the UK's proven offshore reserves.



Include Amoco, Mobil, Amerasia, Texas Eastern and the British Gas Corporation.

The companies have been given a special consent which guarantees their right to produce from the field until 1990. But the Government is insisting on its right to review the development and the initial build-up of production.

It is particularly keen to be able to monitor companies' North Sea operations in the later stages of a development to ensure the maximum economic recovery of oil from a field.

The Shell/Esso development plan calls for the construction of two steel platforms, one large structure and a smaller jacket, which will incorporate four satellite wells. The two platforms will be joined by a 100-foot steel bridge.

The platforms will provide an important boost for the UK's steel platform industry, which has been running short of work.

## Most pay deals within guidelines, says CBI

BY KENNETH GOODING, INDUSTRIAL CORRESPONDENT

ABOUT 9.89m people have accepted Phase Three pay deals which will add less than 10 per cent to employment costs this year, the Confederation of British Industry will tell Mr. Denis Healey, Chancellor of the Exchequer, today.

The statistics, from the CBI's pay data bank, will provide some comfort for Mr. Healey in his discussions with the confederation about pay.

By May 25 the CBI had recorded 1,340 Phase Three settlements of which 86 per cent were within the 10 per cent Government guidelines. Another 13 per cent—involving roughly 1.5m people—were in the 11 to 15 per cent range.

Included in the overall total are 1m workers covered by 458 self-financing productivity deals which generally add between 5 and 10 per cent to earnings. Half these productivity deals were linked to Phase Three settlements.

This leaves only 1 per cent of settlements wildly outside the guidelines. Neither the CBI nor

the Government expects the final weeks of Phase Three to see any significant change in this trend.

The CBI wants more flexibility in pay policy after Phase Three ends on July 31, although it stresses that moderation is essential.

So far, it has not given any particular percentage increase it would like to see during the next stage of the pay policy.

It believes any "minimum" figure tends to become the norm. However, the CBI will demand an end to government-imposed sanctions on companies in breach of a "voluntary" pay policy.

For the long-term, the CBI will return to its theme that a basic reform of pay determination is needed and that, as a start, it might be a good idea for a Select Committee of Parliament to be set up to look at the subject.

There have been unofficial indications that neither the Prime Minister, civil servants nor the unions would be in favour of this approach.

Continued from Page 1

## Davignon

priced imports from third steel producers, which are still finding their way into the European market.

The independent British steelmakers, have been suffering particularly in recent months from imports of cheap Italian steel which have been diverted into the British market because the Besseland have found other markets in France and West Germany.

One British steel manager said that in his opinion the EEC was as far as ever from finding a solution to the Besseland pressures on the British market.

The first signs of stronger Community action against companies which have been disregarding the Davignon pricing rules came as recently as last week. The Community fined four Italian steelmakers and the French group USINOR for infringements of minimum pricing rules.

In the opinion of other EEC steelmakers the action was too little and too late to rectify the disparity in the steel market.

Steelmakers are also pressing Brussels to insist on more vigilance by the customs and excise officials of the Nine to report on, and take action against, consignments of steel being sold in Europe by third nations at prices below the price-cutting by some EEC

producers, and against low-cost steel imports which are still finding their way into the European market.

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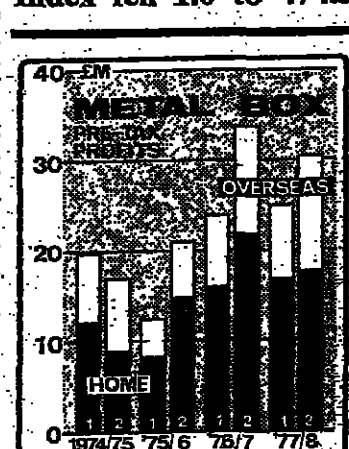
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## THE LEX COLUMN

# A troubled year at Metal Box

Index fell 1.0 to 474.5



Metal Box's second half has turned out a little better than generally expected, but there was still a fall of almost a fifth in UK pre-tax profits for the period, and despite slightly better overseas returns, the group total is down from £58.1m to £55.8m. MB has been dogged by various problems. Poor weather hit demand for beverage cans last summer, and the big fall in price of fresh vegetables affected demand for food cans and also the group's frozen food cartons. Meanwhile the introduction of new technology in the shape of two-piece cans led to a series of labour disputes, the worst of which the group cautiously hopes are now over.

Overseas the picture has slightly been more favourable, and significantly a two-piece manufacturing line has been installed in Italy without trouble.

There should be scope for a useful improvement in UK profits this year, but the group has not yet seen any significant upturn in demand and it is plainly nervous about what could happen in the next year round. The share price of 388p allows for this, with a yield of 7.5 per cent and a p/e (this year glorified by ED 39) of only 4.8.

But it is longer term developments that catch the eye. The ending of the 50-year-old agreement with Continental Can will allow MB gradually to extend from lower quality foreign markets (South Africa, Nigeria, Italy, etc.) to higher grade territories of which the first is California. There could also, however, be a move by Continental into the UK. Elsewhere, the group says it is happy with its central heating business, but is looking for further diversification in other sectors to the tune of anywhere between £20m and £100m. That is quite big talking for a group capitalised at under £200m, and could imply a degree of pessimism about longer term profit prospects in the packaging industry.

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Disagreements between the U.S. Federal Maritime Commission and the U.S. Department of Transport, with the latter more in favour of a lenient stand towards the interests of Europe, stopped the U.S. presenting a consistent case to the delegates. "The U.S. now has no coherent shipping policy," Mr. Lanchin claimed.

Retaliation by European and Japanese shipping interests is a possibility and the U.S. State Department is known to be worried about the implications for U.S. foreign policy if the anti-rebating Bill goes through.

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Production will rise to a peak of about 180,000 barrels a day (8m tonnes a year) and will provide about 8 per cent of Britain's present daily oil consumption.

The field is one of a number of medium-sized discoveries, which should enter production in early 1980s. With planned development such as the Magnus, North Cormorant and Borealis, it should help guarantee the UK self-sufficiency in oil through to the 1990s.

The oil will be produced through an offshore loading system and stored in a large super tanker (VLCC) moored permanently at the field. It will be brought ashore by a shuttle of three smaller 70,000-tonne tankers.

The moored tanker will be capable of holding about one week's production.

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It had been carefully examined for safety and environmental protection.

## Edinburgh's floater

Edinburgh's rather surprising decision to launch a £25m five year issue on the floating rate market will give local authority treasurers something to talk about when they meet for their annual breakfast in Edinburgh next week.

Although it is considerably cheaper in terms of fees to raise a syndicated medium-term bank loan, Edinburgh reckons that on balance it is not losing out since, unlike three months ago, it would now have had to concede a slightly higher margin than the standard 4 per cent of a percentage point on stock issues. Even so the syndicated bank loan still looks a far more flexible instrument. There is no need to queue up at the Bank of England, the local authority can choose its own dates and decide to repay the loan ahead of schedule if it so chooses. More important, an authority can push out its maturity pattern beyond five years by raising a bank loan.

The problem with floating rate corporation issues is that none have been done for periods of over five years, because dealing commissions for longer stock issues are non-negotiable. A first-year seven-year floating rate stock issue could make its debut in July but something will probably have to be done about commission structure if dealing are not to short-circuit the stock market.

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## Energy Agency seeks greater effort to limit oil imports

BY DAVID FISLOCK, SCIENCE EDITOR

THE 19 nations of the International Energy Agency will fail to meet their own target of limiting oil imports to a total of 26m barrels a day in 1985 unless several nations—the U.S. most conspicuously—greatly increase their efforts.

This is the conclusion of a report from the agency's directorate of energy research, development and technology application.

The report, to be published next month, warns that, although the target of 26m barrels could still be reached, it will not be possible with the present level of effort.

Too many national energy programmes still lack political and legislative support as well as the support of the public.

The report singles out the U.S. as an example of a country which had not only failed to enact its energy saving legislation but whose efforts could do most to help the agency meet its target.

Other factors seen as import-

ant are greater efforts at energy conservation—all nations could do more here—the replacement of oil for electricity generation, the increased use of steam coal and natural gas, and no further slippage in nuclear programmes.

Without considerable nuclear power, however, the target is seen as unattainable by any means.

Present estimates—based on 1978 figures and 1977 energy policy data—suggest that the 19 nations will collectively overshoot their target by 3.2m barrels a day in 1985. The study warns, however, that even this estimate could be 10 to 15 per cent too low.

The agency's member-nations will be called to account for their contribution towards the target figure in another year's time. Net oil import projections for 1988 have increased in comparison with the last (1976) review in the case of several countries, including the U.S. and Italy.

The first of five areas, in order of importance, in which the

agency believes that its member-nations may have over-estimated their capacity for reducing oil demand is energy conservation, where some have still not adopted all the measures they had planned.

The second area is nuclear power, where almost one-fifth of the stations planned for 1985 have not yet been committed.

The third area is oil production, where leasing and pricing policies in some countries may adversely affect projected levels of output.

The fourth area is gas imports, where the agency finds that balances submitted are not always supported by firm contracts. And the